CONSOLIDATED PLAN for Housing and Community Development

Annual Action Plan July 1, 2011 – June 30, 2012



Revised: July 19, 2011

City of Oakland

Community and Economic Development Agency

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I. Executive Summary of Action Plan

A. Proposed Objectives and Outcomes

The City of Oakland proposes to use 2011-12 HOME, HOPWA, CDBG and ESG Grant Funds to fund activities to accomplish the following objectives and outcomes. The activities are described in more detail in Table 7. Each activity includes information about the specific objective and intended outcome for that activity.

- 21 activities will provide accessibility for the purpose of creating suitable living environments.
- 12 activities will provide accessibility for the purpose of providing decent affordable housing.
- 8 activities will provide accessibility for the purpose of creating economic opportunities.
- 3 activities will provide affordability for the purpose of providing decent affordable housing.
- 14 activities will provide sustainability for the purpose of creating suitable living environments.

B. Evaluation of Past Performance

The City was successful in addressing the majority of the goals and objectives addressed in the FY 2010-2011 Annual Action Plan. The City continues to work to improve the delivery of the restructured Citizen Participation and Evaluation process.

All CDBG funds were used to carry out activities that benefit low and moderate income persons. Funds were used to fulfill identified housing, economic development, public service and neighborhood improvement needs. Some of the categories that were assisted include fair housing, child care, senior services, substance abuse, employment and job training, feeding programs and others. These are consistent with the services, target population and needs as identified by the seven community development districts. These activities and strategies have made a positive impact on the identified needs and provided services that might have gone unmet. As in the past, needs continue to exceed the resources available. Major goals are on target.

The City's HOME Program was most recently monitored by HUD program staff in August, 2008. In October, 2008, HUD provided the City with a final monitoring results letter in which it commended the City for the quality of its program. In particular HUD identified the City's rental housing development program as "exceptional and a Best Practice."

The City of Oakland's Permanent Access To Housing (PATH) Strategy is supported by the HUD Emergency Shelter Grant (ESG) to provide homeless prevention, rapid re-housing, and support services to assist homeless clients into permanent housing. Services include, but are not limited to eviction prevention, rental assistance, housing referrals, legal assistance, outreach, food services, and other services leading to permanent and transitional housing.

Within the Oakland EMSA, HOPWA funds are used to: maintain current inventory of stable housing within the Oakland EMSA for persons with HIV/AIDS and their families; fund new housing development, acquisition, and rehabilitation projects; provide information and referral services; tenant based rental assistance, short term rental and utilities assistance, and other support services to assist HIV/AIDS clients and their families to stabilize their lives while housed.

C. FY 2011-12 Grant Funds and Uses

Federal allocations of HUD Housing and Community Development formula grants had not been announced at the time this Action Plan was prepared. Based on the FY 2010-11 allocation, the City expects to receive and allocate funds under four formula grant programs as shown below. When the final formula grant amounts are announced by HUD, the City will prepare amendments to this Action Plan as needed.

Community Development Block Grant (CDBG)	\$7,578,921	
CDBG Program Income	670,480	
Reallocated Prior Year Funds	217,797	
Housing	3,466,651	
Homeless Services	502,150	
Economic Development	907,807	
District Programs	1,684,900	
Program Planning & Coordination (including Fair Housing)	1,458,426	
Section 108 Loan Repayments	447,264	
2000000 200	,	
HOME Investment Partnership Program	\$4,916,010	
Housing Development	3,776,409	
Program Administration/Monitoring	419,601	
Emergency Shelter Grant (ESG)	\$369,059	
Homeless Services under the City's		
Permanent Access to Housing (PATH) Strategy	350,606	
Program Administration/Monitoring	18,453	
Housing Opportunities for Persons with AIDS (HOPWA)	\$2,514,177	
Alameda County	1,865,519	
Contra Costa County	598,375	
Planning/Administration	50,283	

Actual allocations will be based on amounts to be awarded by HUD under the 2011 HOPWA program and the ratio of AIDS cases in Alameda and Contra Costa Counties. Specific uses of HOPWA funds will be based on previously adopted AIDS Housing Plans in each county and the Alameda County EveryOne Home Plan¹.

D. Planned Actions to Address Identified Needs and Priorities

The Consolidated Plan identifies a number of priorities to address the City's needs for housing and community development. This Annual Action Plan for July 1, 2010 through June 30, 2011 describes the City's plan of action for the first year covered by the Consolidated Plan for July 1, 2010 through June 30, 2015. The goals of this Plan are consistent with the Five Year Strategy and reflect the goals of the City Council.

1. Housing

- Expansion of the Supply of Affordable Rental Housing
- Preservation of the Supply of Affordable Rental Housing
- Expansion of the Supply of Affordable Ownership Housing
- Expansion of Ownership Opportunities for First Time Homebuyers
- Improvement of Existing Housing Stock
- Provision of Rental Assistance for Extremely Low and Low Income Families
- Provision of Supportive Housing for Seniors and Persons with Special Needs
- Prevention of Foreclosures and Stabilization of Neighborhoods
- Removal of Impediments to Fair Housing

2. Homelessness

- Reduction of Homelessness
- Elimination of Chronic Homelessness
- Prevention of Homelessness

3. Economic Development

- Provide a comprehensive operating framework to guide Economic Development efforts
- Encourage small business development growth by streamlining the process of starting, relocating and growing a business in Oakland.
- Enhance the business climate for mid and larger sized businesses
- Contribute resources to the development of the "Created in Oakland" initiative to help move existing small businesses beyond startup.

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¹ www.EveryOneHome.org

Bolster opportunities for employers and workers to connect and for workers to get training

- Facilitate smoother permitting processes for businesses of all sizes
- Facilitate the cleanup and reuse of toxic sites
- Encourage self-supported community revitalization
- Encourage business development
- Expand mobility in the Greater Downtown area so as to spur greater vitality and business growth
- Marketing Oakland's successes and opportunities for "eating, shopping, doing" in Oakland (www.OaklandGrown.org).
- Lead efforts to attract large office tenants and new office development and increase hotel usage and the possibility of new hotel development by managing contract overseeing Scotlan Convention Center and advocating for much needed improvements to the facility.
- Assess West Oakland industrial district's lighting, street surfacing, sidewalks and public utilities with an eye toward modernizing West Oakland's aging industrial areas on and near Mandela Parkway in order to make the area more attractive to employers.
- Provide grants for exterior improvements to commercial buildings in Redevelopment areas, site/project development assistance, public improvements and technical assistance to merchant organizations through the Redevelopment Façade and Streetscape Improvement Programs
- Maintains the Commercial Lending Unit (CLU) for the purpose of providing small business technical assistance and lending services to Oakland's business community.

4. District Programs

• The City will work with the Community Development District Boards to allocate funding to organizations that provide services that address the Board's highest priorities.

5. Other CDBG-Funded Activities

- Program administration and monitoring
- Funding to support fair housing agencies

The table on the following page describes the City's goals for housing and homeless activities in FY 2011-12.

Table 1
Five-Year and One-Year Goals for Housing and Homelessness

	5-Year Goal	1- Year Goal
Housing and Homelessness Program Goal	(July 2010 – June 2015)	(FY 2011-12)
Objective 1: Expansion of the Supply of Affordable Rental Housing	403 Units Built or Underway	
Rental Housing New Construction: Units Built		71
Objective 2: Preservation of the Supply of Affordable Rental Housing	650 Units Built or Underway	
Rental Housing Preservation: Units Built		434
Public Housing Reconstruction: Units Built		
Objective 3: Expansion of the Supply of Affordable Ownership Housing	52 Units Built or Underway	
Ownership Housing Construction: Units Built		50
Objective 4: Expansion of Ownership Opportunities for First-Time Homebuyers		
Mortgage and Down Payment Assistance	165 Households	50
Housing Counseling	Prepare Residents	400
Mortgage Credit Certificates	100 Households	20
CalHome Program	15 Households	15
Objective 5: Improvement of Existing Housing Stock		
Owner-Occupied Housing Rehabilitation: Units Completed	1,365 Housing Units	450
Objective 6: Provision of Rental Assistance for Extremely Low Income and Low Income		
Families		
Tenant Based Rental Assistance	Maintain Current Level of Assistance	265
Objective 7: Provision of Supportive Housing for Seniors and Persons with Special Needs		
Housing Development: Units Built	300 Units Built or Underway	11
Access Improvement: Units Completed	40 Housing Units	8

Housing and Homelessness Program Goal	5-Year Goal (July 2010 – June 2015)	1- Year Goal (FY 2011-12)
Objective 8: Prevention of Foreclosures and Stabilization of Neighborhoods	(July 2010 – Julie 2013)	(F I 2011-12)
Ownership Housing: Acquisition/Rehabilitation	150 Units Built or Underway	20
Rental Housing: Acquisition/Rehabilitation	58 Housing Units	59
Board Up/Clean Up Program	30 Households	39
Foreclosure Counseling	1,000 Households	200
	200 Households	50
Land Trust Pre and Post Purchase Counseling	200 Households	50
Objective 9: Removal of Impediments to Fair Housing		
Referral, Information, and Counseling to Residents w/Disabilities	Subset of below	TBD
Referral, Information, and Counseling to Residents	7,500 Households	TBD
Discrimination Education and Investigation	300 Households	TBD
Prevention and Reduction of Homelessness and Elimination of Chronic Homelessness (PATH)		
Homeless Reduction	4,563 Individuals/Households	1,655
Outreach	2,800 Individuals	125
Winter Shelter	2,700 Individuals	500
Year-Round Shelter and Services	3,500 Individuals	630
HIV/AIDS Housing and Services	2,500 Individuals	400
Elimination of Homelessness	4,427 Individuals/Households	168
Development & Maintenance of Existing Permanent and Supportive Housing	761 Beds	138
Support of Collaboratives to Assist Chronically Homeless in Enrolling in Appropriate Public Benefits Program	10 Agencies	10
Integrated Planning Activities Through the Continuum of Care Council	20 Agencies	20
Raising Awareness about Chronic Homelessness in the Community		
Homelessness Prevention	4,563 Households	1,426
Special Needs Objectives	•	,
HIV/AIDS Housing & Housing Development	216 Bedroom Units	20

E. Description and Organization of the Annual Action Plan

The introductory section of the Action Plan consists of the Executive Summary and five Standard Forms 424 (Applications for Federal Assistance - one for each of the five formula grant programs covered by this Plan).

Section II, "Resources," describes Federal and non-Federal resources that are reasonably expected to be made available during the program year to address the needs identified in the Plan. This discussion includes only funds newly available, and does not include any funds carried over from prior years. Also included in Section II is a discussion of how Federal funds will leverage other resources, and a description of how matching requirements of the HUD programs will be satisfied.

Section III, "Strategy Implementation," is the principal component of the City's Action Plan for 2011-12, and is divided into seven subsections.

Subsection A provides a cross-reference to locations of information both within Section II and elsewhere in the Action Plan where information about proposed Federally-funded activities may be found.

Subsection B is a narrative discussion that details the types of actions to be undertaken to address the City's priorities for non-housing community development activities. These activities include economic development and neighborhood improvement/public service services programs. Economic Development programs are intended to retain and create jobs. District Programs provide direct services to residents in Oakland's low-and moderate-income neighborhoods. Services include: child care, tutorial services, hunger services, drug abuse prevention for youth, legal services, among others. Most of these services are funded under the Community Development Block Grant (CDBG) Program, although other grants and private dollars also complement these funds.

Subsections C and D describe the actions that will be undertaken to address the housing priorities identified in the Strategic Plan, including Fair Housing, Affordable Housing, and Continuum of Care activities to address emergency shelter and transitional housing needs of homeless persons, assist the homeless in making the transition to permanent housing and independent living, and prevent at-risk households from becoming homeless. This subsection also includes activities to assist non-homeless persons with special needs. The tables in Section C (Affordable Housing) are organized according to the priorities established in the Five Year Strategy. For each priority, there is a table which describes the category of residents to be assisted, the types of activities to be carried out, the programs and resources that will be used, and specific goals for the year.

It should be noted that many of the activities described in Sections C and D are continuing activities that were first funded in previous years, and that many of these activities are being carried out with funds other than the four formula grants (CDBG, HOME, HOPWA, ESG) covered by the Consolidated Plan. However, they are included in the Action Plan because

their inclusion provides a more complete picture of the entire scope of the City's efforts to address its housing and homeless needs.

Subsection E is a description of the geographic areas served by the projects and activities described in this Action Plan. Included in this section are maps showing the locations of activities proposed for Federal grant funding in FY 2011-12. Also provided is a list of the various entities responsible for the delivery and management of housing and community development programs in the City.

Subsection F, entitled "Cross Cutting Issues," details (1) a variety of activities intended to address public policies that constitute barriers to affordable housing, (2) steps to improve the institutional delivery structure for affordable housing, (3) proposed actions to improve the management, operation and living environment of public housing, (4) actions to foster greater resident participation in public housing management and opportunities for homeownership, (5) plans to evaluate and reduce lead-based paint hazards in housing, (6) proposed efforts to reduce the number of poverty level families, and (7) how activities are monitored for compliance with all applicable requirements.

Subsection G describes the citizen participation process and includes a summary of all public comments received during the required 30-day public comment period.

Section IV includes program-specific information required by HUD for the CDBG, HOME, HOPWA and ESG Programs.

Section V consists of summary tables and detailed information on the proposed uses of Federal grant funds. Specific recipients, funding amounts and Objectives are all outlined here.

Section VI contains the certifications required by HUD as part of the grant application process.

F.	F. Applications for Federal Assistance (HUD Form 424)					

APPLICATION FOR Version 7/03						
FEDERAL ASSISTANCE		2. DATE SUBMITTED June 28, 2011		Applicant Iden B05MC0013	Applicant Identifier B05MC0013	
1. TYPE OF SUBMISSION:		3. DATE RECEIVED BY	STATE	State Applicat	ion Identifier	
Application	Pre-application	4. DATE RECEIVED BY FEDERAL AGE		Federal Identi	Fior	
Construction	Construction	4. DATE RECEIVED BY	FEDERAL AGENC	rederal identi	liei	
Non-Construction 5. APPLICANT INFORMATION	Non-Construction	,				
Legal Name:			Organizational Un	it:		
City of Oakland, CA	•		Department: Community and Economic Development Agency			
Organizational DUNS:			Division:			
137137977			Housing and Community Development			
Address: Street:			Name and telephone number of person to be contacted on matters involving this application (give area code)			
250 Frank H Ogawa Plaza, Suite	e 5313		Prefix: Mrs.	First Name: Michele		
City: Oakland			Middle Name A.	WHOTICIE		
County:			Last Name			
Alameda State:	Zip Code	· · · · · · · · · · · · · · · · · · ·	Byrd Suffix:			
State: CA	94612					
Country: USA			Email: mbyrd@oaklandne	t.com		
6. EMPLOYER IDENTIFICATIO	N NUMBER (EIN):		Phone Number (giv	e area code)	Fax Number (give area code)	
94-6000038]		510-238-3714		510-238-6956	
8. TYPE OF APPLICATION:			7. TYPE OF APPL	CANT: (See bac	k of form for Application Types)	
V Nev		n 🔲 Revision	C - Municipal			
If Revision, enter appropriate lett (See back of form for description	er(s) in box(es) of letters.)	. <u></u>	Other (specify)	· .		
,						
Other (specify)	•		9. NAME OF FEDERAL AGENCY: U.S. Department of Housing and Urban Development			
10. CATALOG OF FEDERAL I	OMESTIC ASSISTANC	CE NUMBER:	11. DESCRIPTIVE TITLE OF APPLICANT'S PROJECT:			
,		14-218	Community Development Block Grant Program			
TITLE (Name of Program):		<u> </u>				
12. AREAS AFFECTED BY PR	OJECT (Cities, Counties	s, States, etc.):				
City of Oakland					,	
13. PROPOSED PROJECT			14. CONGRESSIO	NAL DISTRICTS		
Start Date: 7/1/11	Ending Date: 6/30/12		a. Applicant 9th and 13th		b. Project 9th and 13th	
15. ESTIMATED FUNDING:	0/30/12			ON SUBJECT TO	REVIEW BY STATE EXECUTIVE	
		00	ORDER 12372 PRO	DCESS?	N/APPLICATION WAS MADE	
a. Federal \$		7,578,921			ATE EXECUTIVE ORDER 12372	
b. Applicant \$	=	. 00	PROC	ESS FOR REVIE	W ON	
c. State \$,	DATE:			
d. Local \$.00	b. No. 🗖 PROG	RAM IS NOT CO	VERED BY E. O. 12372	
e. Other \$			OR PF	OGRAM HAS NO	OT BEEN SELECTED BY STATE	
f. Program Income \$.00			NT ON ANY FEDERAL DEBT?	
g. TOTAL \$		7,578,921	Yes If "Yes" att	•		
18. TO THE BEST OF MY KNO DOCUMENT HAS BEEN DULY ATTACHED ASSURANCES IF	AUTHORIZED BY THE	GOVERNING BODY OF	PLICATION/PREAPE THE APPLICANT A	PLICATION ARE NO THE APPLICA	TRUE AND CORRECT. THE ANT WILL COMPLY WITH THE	
a. Authorized Representative			Tan a	dle Name		
Prefix Ms.	First Name Margaretta		iMid	dle Name		
Last Name Lin			Suf	îx	,	
b. Title Deputy City Administrator			510	. Telephone Number (give area code) 510-238-4906		
d. Signature of Authorized Repre		e. D	ate Signed -	1/5/11		

APPLICATION FOR Version 7/03						
FEDERAL ASSISTANCE				Applicant Iden M05-MC06020	Applicant Identifier	
1. TYPE OF SUBMISSION:		3. DATE RECEIVED BY	STATE	State Application Identifier		
Application	Pre-application	4. DATE RECEIVED BY FEDERAL AGEN		Federal Identif	For	
Construction	Construction	4. DATE RECEIVED BY	FEDERAL AGENCI	rederar identiii	ilei	
Non-Construction 5. APPLICANT INFORMATION	Non-Construction					
Legal Name:			Organizational Unit:			
City of Oakland, CA			Department: Community and Ecor	omic Developm	ent Agency	
Organizational DUNS: 137137977			Division:			
Address:			Housing and Community Development Name and telephone number of person to be contacted on matters			
Street: 250 Frank H Ogawa Plaza, Suite	e 5313		involving this application (give area code) Prefix: First Name:			
			Mrs.	Michele		
City: Oakland			Middle Name A.			
County: Alameda			Last Name Byrd			
State: CA	Zip Code 94612		Suffix:			
Country: USA			Email: mbyrd@oaklandnet.d	:om		
6. EMPLOYER IDENTIFICATIO	N NUMBER (EIN):		Phone Number (give a		Fax Number (give area code)	
94-6000038]		510-238-3714		510-238-6956	
8. TYPE OF APPLICATION:	J		7. TYPE OF APPLIC	ANT: (See back	k of form for Application Types)	
☑ Nev	v 🔲 Continuatio	n 🔲 Revision	C - Municipal	•		
If Revision, enter appropriate lett (See back of form for description	er(s) in box(es) of letters.)		Other (specify)			
Other (specify)			9. NAME OF FEDER	AL AGENCY:		
Other (specity)			U.S. Department of H	lousing and Urb	•	
10. CATALOG OF FEDERAL I	DOMESTIC ASSISTANC	CE NUMBER:	11. DESCRIPTIVE TI	TLE OF APPLI	CANT'S PROJECT:	
		14-239	HOME Investment Pa	HOME Investment Partnership Program		
TITLE (Name of Program):						
12. AREAS AFFECTED BY PR	OJECT (Cities, Counties	s, States, etc.):	1		•	
City of Oakland .						
13. PROPOSED PROJECT			14. CONGRESSION	AL DISTRICTS		
Start Date:	Ending Date: 6/30/16		a. Applicant 9th and 13th		b. Project 9th and 13th	
15. ESTIMATED FUNDING:	10,00,10			SUBJECT TO	REVIEW BY STATE EXECUTIVE	
a. Federal \$		00	ORDER 12372 PROC		N/APPLICATION WAS MADE	
		4,196,010	」 ^{a. Yes.} IL. AVAILAE	LE TO THE ST.	ATE EXECUTIVE ORDER 12372	
b. Applicant \$			PROCES	SS FOR REVIEV	WON	
c. State \$.00	DATE:			
d. Local \$. 00	b. No. 🗖 PROGRA	AM IS NOT COV	/ERÉD BY E. O. 12372	
e. Other \$.00	OR PRO		T BEEN SELECTED BY STATE	
f. Program Income \$.00			NT ON ANY FEDERAL DEBT?	
g. TOTAL \$		4,196,010	☐ ☐Yes If "Yes" attac	h an explanatior	n. 🔲 No	
18. TO THE BEST OF MY KNO	WLEDGE AND BELIEF	, ALL DATA IN THIS APP	PLICATION/PREAPPL	CATION ARE	TRUE AND CORRECT. THE	
DOCUMENT HAS BEEN DULY ATTACHED ASSURANCES IF			THE APPLICANT AND	THE APPLICA	ANT WILL COMPLY WITH THE	
a. Authorized Representative						
Prefix Ms.	First Name Margaretta	•	Middle	Name		
Last Name Lin			Suffix			
b. Title Deputy City Administrator				ephone Number 38-4906	(give area code)	
	d. Signature of Authorized Representative e. Date Signed 7/5/1/					

APPLICATION FOR Version 7/03						
FEDERAL ASSISTANCE		2. DATE SUBMITTED June 28, 2011		Applicant Iden S05-MC60013	Applicant Identifier S05-MC60013	
1. TYPE OF SUBMISSION:	Dre configution	3. DATE RECEIVED BY STATE		State Applicati	on Identifier	
Application Construction	Pre-application Construction	4. DATE RECEIVED BY	FEDERAL AGEN	CY Federal Identif	ier	
Non-Construction	Non-Construction					
5. APPLICANT INFORMATION	= Non Conocidotion					
Legal Name:			Organizational I	Unit:		
City of Oakland, CA			Community and I	Economic Developm	ent Agency	
Organizational DUNS: 137137977				mmunity Developme	***	
Address: Street:				hone number of per pplication (give area	rson to be contacted on matters	
250 Frank H Ogawa Plaza, Suite	5313		Prefix:	First Name:		
City: Oakland			Middle Name A.	MICHELE		
County: Alameda			Last Name Byrd			
State: CA	Zip Code 94612		Suffix:			
Country: USA			Email: mbyrd@oakland	net.com		
6. EMPLOYER IDENTIFICATIO	N NUMBER (EIN):		Phone Number (g		Fax Number (give area code)	
94-6000038			510-238-3714	V	510-238-6956	
8. TYPE OF APPLICATION:			7. TYPE OF APF	PLICANT: (See back	of form for Application Types)	
V New		n 🔲 Revision	C - Municipal			
If Revision, enter appropriate lette (See back of form for description			Other (specify)			
Other (specify)		Ш	9. NAME OF FEDERAL AGENCY: U.S. Department of Housing and Urban Development			
10. CATALOG OF FEDERAL D	OMESTIC ASSISTANC	E NUMBER:	11. DESCRIPTIV	E TITLE OF APPLI	CANT'S PROJECT:	
		1 4-2 3 1	Emergency Shel	ter Grant Program	ä	
TITLE (Name of Program):	•					
12. AREAS AFFECTED BY PRO	OJECT (Cities, Counties	s, States, etc.):	1			
City of Oakland						
13. PROPOSED PROJECT		,		IONAL DISTRICTS		
Start Date: 7/1/11	Ending Date: 6/30/12		a. Applicant 9th and 13th		b. Project 9th and 13th	
15. ESTIMATED FUNDING:	-		16. IS APPLICATION ORDER 12372 P		REVIEW BY STATE EXECUTIVE	
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e. Other \$		- ,00	OR F		T BEEN SELECTED BY STATE	
f. Program Income \$.00		REVIEW LICANT DELINQUE	NT ON ANY FEDERAL DEBT?	
g. TOTAL \$		369,059	Yes If "Yes" a	attach an explanation	n. 🔲 No	
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a. Authorized Representative Prefix	First Name		· IM	iddle Name		
Prefix Ms.	First Name Margaretta					
Last Name Lin		· · · · · · · · · · · · · · · · · · ·	S	uffix		
b. Title Deputy City Administrator				Telephone Number 10-238-4906	(give area code)	
d. Signature of Authorized Repre	sentative			Date Signed 7	5/11	

Previous Edition Usable Authorized for Local Reproduction Standard Form 424 (Rev.9-2003) Prescribed by OMB Circular A-102

APPLICATION FOR					Version 7/03	
FEDERAL ASSISTANCE		2. DATE SUBMITTED June 28, 2011			Applicant Identifier CA39H05F047	
1. TYPE OF SUBMISSION:	=	3. DATE RECEIVED BY STATE			State Application Identifier	
Application	Pre-application	4. DATE RECEIVED BY FEDERAL AGE		1004		
☐ Construction	Construction	4. DATE RECEIVED BY	FEDERAL AGE	NCY Federal Ide	entifier	
Non-Construction 5. APPLICANT INFORMATION	Non-Construction		T			
Legal Name:			Organizationa	l Unit:		
City of Oakland, CA			Department:	I Economia Davide		
Organizational DUNS:			Community and Economic Development Agency Division:			
137137977				ommunity Develop		
Address: Street:	· · · · · · · · · · · · · · · · · · ·		Name and telephone number of person to be contacted on matters involving this application (give area code)			
250 Frank H Ogawa Plaza, Suite	5313		Prefix: First Name:			
City:		1	Middle Name			
City: Oakland			A.			
County: Alameda			Last Name Byrd			
State: CA	Zip Code 94612	· · · · · · · · · · · · · · · · · · ·	Suffix:	· 		
Country: USA			Email: mbyrd@oaklar	idnet com		
6. EMPLOYER IDENTIFICATIO	N NUMBER (EIN):	All des des estates	Phone Number	<u> </u>	Fax Number (give area code)	
94-6000038	•		510-238-3714		510-238-6956	
8. TYPE OF APPLICATION:			7. TYPE OF AF	PLICANT: (See b	pack of form for Application Types)	
₩ New	Continuation	n 🔲 Revision	C - Municipal	•	.,	
If Revision, enter appropriate lette (See back of form for description	er(s) in box(es)		Other (specify)			
(See back of form for description			Other (specify)		,	
Other (specify)			NAME OF FEDERAL AGENCY: U.S. Department of Housing and Urban Development			
10. CATALOG OF FEDERAL D	OMESTIC ASSISTANC	E NUMBER:	11. DESCRIPTIVE TITLE OF APPLICANT'S PROJECT:			
		14-241	Housing Oppor	tunities for Person	s with AIDS	
TITLE (Name of Program):					V	
12. AREAS AFFECTED BY PRO	O IECT (Cities Counties	States etc.):	_			
City of Oakland	Joed (Olies, Counties	, 010163, 610./.				
13. PROPOSED PROJECT	· · ·		14 CONGRES	SIONAL DISTRIC	TS OF	
Start Date:	Ending Date:		a. Applicant	SIONAL DISTRIC	b. Project	
7/1/11	6/30/12		9th and 13th		9th and 13th	
15. ESTIMATED FUNDING:			ORDER 12372		TO REVIEW BY STATE EXECUTIVE	
a. Federal \$		2,514,177			ION/APPLICATION WAS MADE	
b. Applicant \$		00		OCESS FOR REV	STATE EXECUTIVE ORDER 12372 IEW ON	
c. State \$. ⁰⁰ DA		TE:		
d. Local \$	b. No. 🔽 PROGRAM IS NOT COVERED BY E. O. 123		COVERED BY E. O. 12372			
e. Other \$	****	.00	D. 140. W.	,	NOT BEEN SELECTED BY STATE	
		FO FO	R REVIEW	UENT ON ANY FEDERAL DEBT?		
		. •	-			
g. TOTAL \$		2,514,177	Yes If "Yes"	attach an explana	ition. 🔲 No	
18. TO THE BEST OF MY KNO DOCUMENT HAS BEEN DULY ATTACHED ASSURANCES IF 1	AUTHORIZED BY THE	GOVERNING BODY OF			RE TRUE AND CORRECT. THE ICANT WILL COMPLY WITH THE	
a. Authorized Representative					r	
Prefix First Name Margaretta		Middle Name				
Last Name Lin		Suffix				
b. Title				c. Telephone Number (give area code)		
Deputy City Administrator d. Signature of Authorized Representative (510-238-4906 e. Date Signed —	1)=[1]	
d. Signature of Admortzed Representative				1	7 1	

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II. Resources

This section describes the federal and local resources available to fund the programs, projects and activities included in this Action Plan. It also includes information regarding the leveraging of non-Federal resources and support for other applications.

A. Federal Resources

PROGRAM	ANTICIPATED
Community Development Block Grant (CDBG)	\$8,467,198
The City has received Community Development Block Grant Funds allocation in the amount of \$7,578,921 for FY 2011-12, and also anticipates receiving program income (loan repayments) of \$670,480, and reprogramming \$217,797 in unallocated prior year funds. Loan payments in excess of that amount will be allocated to housing rehabilitation loan programs.	(grant and program income)
Section 108 Loan Repayment	\$447,264
Housing	\$3,466,651
Housing Rehabilitation Activities	, ,
Housing Rehabilitation Loan Program (incl. program delivery costs)	\$2,246,950
Emergency Home Repair Program	\$317,574
Access Improvement Grants	\$172,374
Lead Paint Hazard Abatement Program	\$178,691
Minor Home Repair	\$201,632
Other Housing Services	
Blighted Property Board Up and Cleanup	124,500
Relocation Services	124,500
Home Equity Conversion Program ¹	17,430
Unity Council ¹	83,000
Homeless Assistance	\$502,150
EOCP ¹	166,000
PATH Activities ¹	336,150
Economic Development	\$907,807
Façade Improvement Grants (administered by Redevelopment)	\$214,520
Economic Development Proj Delivery Costs (ED Dir/Bus Dev units)	\$376,177
Commercial Lending	\$124,683
Oakland Business Development Corporation (OBDC)	\$192,427
District Programs Public Facilities, Economic Development and Public Services ²	\$1,684,900
Program Planning and Coordination ³	\$1,458,426
Planning and Coordination	1,161,286
Fair Housing Activities	297,140
¹ These activities are included in HUD's 15% cap on public services ² Some activities are included in HUD's 15% cap on public services ³ These activities are included in HUD's 20% cap on planning and administration Additional details on the proposed uses of CDBG funds are in Section E.	

PROGRAM	ANTICIPATED
HOME	\$4,196,010
These funds are expected to be allocated as follows:	
Housing Development (rental and ownership)	\$3,776,409
Program Administration/Monitoring	\$419,601
If the City receives program income generated by repayment of first-time homebuyer loans, these funds will be allocated to support rehabilitation of owner-occupied single-family homes. Loan repayments of funds used as HOME matching funds will be used for development of affordable rental and ownership housing. On a cash basis, program income will be spent prior to drawing down any additional grant funds.	
At least 15 percent of the grant will be reserved for projects that are owned, sponsored or developed by Community Housing Development Organizations (CHDOs).	
Emergency Shelter Grant (ESG) The City has received an Emergency Shelter Grant Funds allocation in the amount of \$368,902 for FY 2011-12. The City may also reprogram unused prior year funds.	\$369,050
Funds are expected to be allocated as follows:	
Homeless Housing and Services under the PATH program Program Administration and Monitoring	\$350,606 \$18,453

PROGRAM	ANTICIPATED
Housing Opportunities for Persons With AIDS (HOPWA)	\$2,514,177
The City of Oakland receives funding under the Housing Opportunities for Persons With AIDS (HOPWA) Program for the Oakland Eligible Metropolitan Area (EMA), which includes both Alameda and Contra Costa Counties. The City awards funds to each county, which in turn make awards to housing and service providers. The City retains 2% of the grant to cover costs of grant administration and reporting.	
Alameda County Based on the multi-year priorities established in the Alameda County EveryOne Home Plan and the progress reported in the Plan, HCD staff, in consultation with the City of Oakland and with the community, will recommend priorities for the FY2011 HOPWA funds, categories for funding and a schedule for awarding funds within Alameda County. The recommendation will take into consideration the priorities of the community as expressed in Alameda County EveryOne Home Plan, changes in the AIDS epidemic which may change the demand for AIDS housing and related services, and priorities established by complimentary funding streams which HOPWA funds may be used to leverage.	\$1,865,519
Contra Costa County The Contra Costa County Department of Conservation and Development is responsible for preparation of the Contra Costa Consortium Consolidated Plan with the Consortium Members, including the cities of Antioch, Concord, Pittsburg, Richmond, and Walnut Creek. Preparation of all these plans included consultation with: all Contra Costa Entitlement Jurisdictions and Cities within the Urban County; the HIV/AIDs Consortium and Planning Council; public and private organizations involved in the provision of housing and services to persons with HIV/AIDs; and local interest groups. The Department of Conservation and Development and the Health Services Department will coordinate the development of HIV/AIDs priorities and strategies in order to ensure consistency in the Consolidated and Comprehensive Plans. All HOPWA priorities identified by Contra Costa County will be reviewed and approved by the City of Oakland prior to full execution of HOPWA activities and developments.	\$598,375
Grant Administration/Reporting	\$50,283

The City expects to be awarded funds from the Supportive Housing Program to provide transitional housing and services for the homeless. Matilda Cleveland Transitional Housing Program Transitional housing and services for up to 24 months to families at the Matilda Cleveland Transitional Housing Facility Families In Transition/Scattered Sites Transitional Housing Program Transitional housing and services to families for up to 24 months at scattered transitional housing properties owned by the City. Homeless Families Support Network Provides transitional housing and supportive services for up to 24 months to families at the Henry Robinson Multi-Service Center. The program is designed to provide a continuum or network of services ranging from shelter, supportive services, life skills training and temporary housing with the expected outcome of clients accessing permanent housing. Oakland Homeless Youth Collaborative To provide coordinated housing preparation, transitional housing, and supportive services that help homeless young adults, age 18-25, move toward self-sufficiency and permanent housing. Section 8 Rental Assistance For FY 2011-12 OHA anticipates receiving new funding for 125 Tenant Protection Vouchers to cover three Moderate Rehabilitation Program contracts that will expire. OHA will apply for 383 Tenant Protection Vouchers subject to HUD approval of OHA's disposition application for public housing senior site developments (383 public housing units at 5 senior designated properties). OHA will also apply for other forms of Section 8 Rental Assistance if new funding is made available by HUD in FY 2011-12. Low-Income Housing Tax Credits Unknown The amount of anticipated Low-Income Housing Tax Credits is unknown. However, the City will support applications from developers, if possible, that are applying for	PROGRAM	ANTICIPATED
provide transitional housing and services for the homeless. Matilda Cleveland Transitional Housing Program Transitional housing and services for up to 24 months to families at the Matilda Cleveland Transitional Housing Facility Families In Transition/Scattered Sites Transitional Housing Program Transitional housing and services to families for up to 24 months at scattered transitional housing properties owned by the City. Homeless Families Support Network Provides transitional housing and supportive services for up to 24 months to families at the Henry Robinson Multi-Service Center. The program is designed to provide a continuum or network of services ranging from shelter, supportive services, life skills training and temporary housing with the expected outcome of clients accessing permanent housing. Oakland Homeless Youth Collaborative To provide coordinated housing preparation, transitional housing, and supportive services that help homeless young adults, age 18-25, move toward self-sufficiency and permanent housing. Section 8 Rental Assistance For FY 2011-12 OHA anticipates receiving new funding for 125 Tenant Protection Vouchers to cover three Moderate Rehabilitation Program contracts that will expire. OHA will apply for 383 Tenant Protection Vouchers subject to HUD approval of OHA's disposition application for public housing senior site developments (383 public housing units at 5 senior designated properties). OHA will also apply for other forms of Section 8 Rental Assistance if new funding is made available by HUD in FY 2011-12. Low-Income Housing Tax Credits Unknown The amount of anticipated Low-Income Housing Tax Credits is unknown. However, the City will support applications from developers, if possible, that are applying for	Supportive Housing Programs	\$3,028,632
Transitional housing and services for up to 24 months to families at the Matilda Cleveland Transitional Housing Facility Families In Transition/Scattered Sites Transitional Housing Program Transitional housing and services to families for up to 24 months at scattered transitional housing properties owned by the City. Homeless Families Support Network Provides transitional housing and supportive services for up to 24 months to families at the Henry Robinson Multi-Service Center. The program is designed to provide a continuum or network of services ranging from shelter, supportive services, life skills training and temporary housing with the expected outcome of clients accessing permanent housing. Oakland Homeless Youth Collaborative To provide coordinated housing preparation, transitional housing, and supportive services that help homeless young adults, age 18-25, move toward self-sufficiency and permanent housing. Section 8 Rental Assistance For FY 2011-12 OHA anticipates receiving new funding for 125 Tenant Protection Vouchers to cover three Moderate Rehabilitation Program contracts that will expire. OHA will apply for 383 Tenant Protection Vouchers subject to HUD approval of OHA's disposition application for public housing senior site developments (383 public housing units at 5 senior designated properties). OHA will also apply for other forms of Section 8 Rental Assistance if new funding is made available by HUD in FY 2011-12. Low-Income Housing Tax Credits The amount of anticipated Low-Income Housing Tax Credits is unknown. However, the City will support applications from developers, if possible, that are applying for		
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Provides transitional housing and supportive services for up to 24 months to families at the Henry Robinson Multi-Service Center. The program is designed to provide a continuum or network of services ranging from shelter, supportive services, life skills training and temporary housing with the expected outcome of clients accessing permanent housing. Oakland Homeless Youth Collaborative To provide coordinated housing preparation, transitional housing, and supportive services that help homeless young adults, age 18-25, move toward self-sufficiency and permanent housing. Section 8 Rental Assistance 1 (Tenant Protection Vouchers to cover three Moderate Rehabilitation Program contracts that will expire. OHA will apply for 383 Tenant Protection Vouchers subject to HUD approval of OHA's disposition application for public housing senior site developments (383 public housing units at 5 senior designated properties). OHA will also apply for other forms of Section 8 Rental Assistance if new funding is made available by HUD in FY 2011-12. Low-Income Housing Tax Credits The amount of anticipated Low-Income Housing Tax Credits is unknown. However, the City will support applications from developers, if possible, that are applying for	Transitional housing and services to families for up to 24 months at scattered	\$245,420
To provide coordinated housing preparation, transitional housing, and supportive services that help homeless young adults, age 18-25, move toward self-sufficiency and permanent housing. Section 8 Rental Assistance For FY 2011-12 OHA anticipates receiving new funding for 125 Tenant Protection Vouchers to cover three Moderate Rehabilitation Program contracts that will expire. OHA will apply for 383 Tenant Protection Vouchers subject to HUD approval of OHA's disposition application for public housing senior site developments (383 public housing units at 5 senior designated properties). OHA will also apply for other forms of Section 8 Rental Assistance if new funding is made available by HUD in FY 2011-12. Low-Income Housing Tax Credits Unknown The amount of anticipated Low-Income Housing Tax Credits is unknown. However, the City will support applications from developers, if possible, that are applying for	Provides transitional housing and supportive services for up to 24 months to families at the Henry Robinson Multi-Service Center. The program is designed to provide a continuum or network of services ranging from shelter, supportive services, life skills training and temporary housing with the	\$1,829,618
For FY 2011-12 OHA anticipates receiving new funding for 125 Tenant Protection Vouchers to cover three Moderate Rehabilitation Program contracts that will expire. OHA will apply for 383 Tenant Protection Vouchers subject to HUD approval of OHA's disposition application for public housing senior site developments (383 public housing units at 5 senior designated properties). OHA will also apply for other forms of Section 8 Rental Assistance if new funding is made available by HUD in FY 2011-12. Low-Income Housing Tax Credits Unknown The amount of anticipated Low-Income Housing Tax Credits is unknown. However, the City will support applications from developers, if possible, that are applying for	To provide coordinated housing preparation, transitional housing, and supportive services that help homeless young adults, age 18-25, move toward	\$699,770
The amount of anticipated Low-Income Housing Tax Credits is unknown. However, the City will support applications from developers, if possible, that are applying for	For FY 2011-12 OHA anticipates receiving new funding for 125 Tenant Protection Vouchers to cover three Moderate Rehabilitation Program contracts that will expire. OHA will apply for 383 Tenant Protection Vouchers subject to HUD approval of OHA's disposition application for public housing senior site developments (383 public housing units at 5 senior designated properties). OHA will also apply for other forms of Section 8 Rental Assistance if new funding is	125 (Tenant Protection Vouchers)
the City will support applications from developers, if possible, that are applying for	Low-Income Housing Tax Credits	Unknown
Low-Income Tax Credits to increase the competitiveness of the developers' applications.	the City will support applications from developers, if possible, that are applying for Low-Income Tax Credits to increase the competitiveness of the developers'	
		\$5,606,015

B. Local Resources

PROGRAM	ANTICIPATED
City of Oakland General Funds	\$551,902
Emergency Shelter Grant Program Matching Funds City of Oakland will combine General Purpose Funds for programs and staff costs with other fund sources to meet fund match requirements of the Emergency Shelter Grant (ESG) Program. The ESG supports the City of Oakland Permanent Access To Housing (PATH) Strategy, Oakland's housing first program for the provision of housing as the focal service with support services provided to keep people housed.	\$368,902
Matilda Cleveland Transitional Housing Program and Families in Transition / Transitional Housing Program City of Oakland General Purpose Funds will be used to provide matching funds for the Matilda Cleveland Transitional Housing Program and the Families in Transition / Transitional Housing Program to provide temporary housing with support services to families for up to 24 months per family. Said services are provided to assist the family in becoming self-sufficient and able to move into permanent housing.	\$183,000
Mortgage Credit Certificates	\$20,000,000
Alameda County administers the Mortgage Credit Certificate (MCC) program for Oakland and surrounding cities. MCC's provide assistance to first time homebuyers by providing a direct tax credit that effectively increases the amount of mortgage a household can borrow. Alameda County anticipates receiving between \$20 - \$30 million from three applications submitted January and July 2011, and January 2012. Applications for Mortgage Credit Certificate funding will be handled on a first-come, first-served basis.	\$30,000,000 (dependent on success of application submitted in 2011 and 2012)
Oakland Redevelopment Agency	\$12,845,782
At the time this draft Action Plan was prepared, the fate of Redevelopment in California was unknown. If Redevelopment is terminated there will be no future funding for the Low and Moderate Income Housing Fund. The estimate provided here assumes that Redevelopment will be authorized under State law for FY 2011-12. The Oakland Redevelopment Agency will have available \$12,845,782 in tax increment funds in its Low and Moderate Income Housing Fund.	
\$2,500,000 will be used for the First Time Homebuyer Program, approximately \$7,931,106 will be available for competitive funding allocations for affordable housing development, and approximately \$2,118,636 will be reserved for housing programs in the Central City East and West Oakland redevelopment areas. An additional \$296,000 will be used to assist the East Oakland Community Project's transitional housing program.	

C. Leveraging of Non-Federal Resources & Support for Other Applications

The City has a strong record of leveraging non-Federal funds through the use of Federal housing funds. In particular, by providing reservations of funds to specific projects during the predevelopment and preconstruction phases, the City assists developers in obtaining commitments from State and private sources. The City also actively supports efforts by developers to secure other funding by providing letters of support and encouraging other funding sources to invest in Oakland-based projects. In allocating its housing funds, including Federal funds such as CDBG and HOME funds, the City gives preference to projects which leverage greater amounts of outside funding.

The Oakland Redevelopment Agency will invest tax increment and bond funds from its Low and Moderate Income Housing Fund to support affordable housing development and first-time homebuyer assistance.

Although each City project and program leverages funds differently, in general the City has been able to leverage \$2 to \$4 of non-Federal funds for every \$1 of Federal funds invested in housing.

The City will support applications by nonprofit developers and other entities for any and all sources of funding consistent with the objectives of the Consolidated Plan, including but not limited to:

Federal Programs

- Fair Housing Programs
- Federal Low Income Housing Tax Credits
- Funding for Lead Based Paint Testing and Abatement
- HOPE VI
- HOPWA Competitive Funds
- Housing Counseling
- Section 202 Supportive Housing for the Elderly
- Section 8 Rental Assistance Program
- Section 811 Supportive Housing for Persons with Special Needs
- Supportive Housing and Other Programs for the Homeless
- Youthbuild
- Shelter Plus Care
- Tenant Protection Vouchers

State Programs

- California Housing Finance Agency programs
- State of California Low Income Housing Tax Credits
- State of California Multifamily Housing Program
- State of California Predevelopment Loans and Grants
- State of California Supportive Housing Program
- State of California Mental Health Services Act

- State of California Transit-Oriented Development Program
- State of California Infill Infrastructure Program

Private Sources

- Construction and Permanent Financing from Private Lenders
- Equity Investments from the Sale of Low Income Housing Tax Credits
- Federal Home Loan Bank Affordable Housing Program
- Foundation Grants

D. Matching Funds for Federal Programs

Several Federal housing programs require that matching funds be provided. The City will meet these requirements as follows:

1. HOME Program

Funds made available to City under the HOME Program must be matched at a 25% rate with funds "permanently contributed" to the HOME Program or to HOME-assisted projects. This requirement applies to the program as a whole, not to individual projects; matching funds provided on one or more projects are used to meet the program requirement, and could result in other projects or activities not needing to supply their own matching funds. The liability for matching funds occurs when the City actually draws down HOME funds from HUD, and the matching funds must be invested in qualifying projects in the same year that the liability is incurred.

The City qualifies for a partial waiver of this requirement because it meets certain definitions of "fiscal distress"; as a result, the matching requirement is reduced to 12.5%. Although the City already has sufficient "excess match" from prior years to cover current match liabilities, the City anticipates that additional matching funds may be provided in the coming year from a variety of sources, including deferred, low-interest loans provided by the Redevelopment Agency's Low and Moderate Income Housing Funds, waivers of property taxes provided to qualifying low income rental projects, grants from foundations and other sources, and the provision of California Low Income Housing Tax Credits to qualifying low income rental projects.

2. Emergency Shelter Grant

The FY 2011-12 Emergency Shelter Grant (ESG), a HUD formula grant provides funding for the essential services, homeless prevention, and maintenance and operations costs. The ESG mandates the grantee (the City) to provide 100% matching funds from non-federal sources. The City intends to meet this match requirement of non-federal sources with the following allocations from the City's General Purpose Fund.

Purpose	Match Amount
Emergency Housing Program	\$115,000
Homeless Mobile Outreach Program	\$179,310
Community Housing Services Staff Costs	\$74,749
Total Match	\$369,059

3. Families In Transition/Scattered Sites Transitional Housing Program

For FY 2011-12, the City anticipates an award of \$245,420 from HUD under the Supportive Housing Program for the City's Families In Transition (FIT) / Transitional Housing Program (THP). This HUD grant requires not less than 25% match of funds for operations costs and not less than 20% match of funds for support services costs. The total match requirement of approximately \$50,803.65 (\$30,532.40 for Support Services and \$20,271.25 for Operations) and \$82,196.35 gap funding for this program will be met with the funding sources listed below:

Purpose	Match Amount
General Purpose Fund	\$133,000
THP/FIT Tenant Rents	\$21,000
Total Match	\$154,000

4. Homeless Families Support Network/Supportive Housing Program

The City is administering the sixteenth year (FY 2011-12) of the Homeless Families Support Network / Supportive Housing Program (HFSN). This program requires a 25% match of funds for operations costs and 20% match for support services costs awarded by HUD. The City anticipates an award of \$1,829,618. The total match requirement for this grant is estimated at \$357,031.30 (\$198,521.80-Support Services and \$158,509.50 Operations). Match funds are not required for leasing, homeless management information system, and administration budget line item costs. Match requirements will be met as follows:

Purpose	Match Amount
Funds Awarded to the City by Alameda County	\$250,000
Excess Cash Value of Monthly Lease	\$122,558
Total Match	\$372,558

5. Matilda Cleveland Transitional Housing Program

For the 2011-12 program year, the City anticipates an award of not less than \$259,824 under the Supportive Housing Program grant for the Matilda Cleveland Transitional Housing Program (MCTHP). This program requires a 25% match of funds for operations costs and 20% match for support services costs awarded by HUD. Match funds are not required for leasing and administration costs. Match requirements (total of \$52,457.30) and program gap funding requirements will be satisfied through the following:

Purpose	Match Amount
Community Promotions Program for Service	
Organizations (General Purpose Funds)	\$50,000
MCTHP Tenant Rents	\$25,250
Contractor Match Dollars	\$20,000
Total Match	\$95,250

6. Oakland Homeless Youth Collaborative

For the 2010-11 program year, the City anticipates an award of \$696,770 to fund the Oakland Homeless Youth Housing Collaborative, maintaining Oakland's inventory of youth housing and services, providing coordinated housing preparation, transitional housing, and supportive services that help homeless young adults, ages 18-24, move toward self-sufficiency and permanent housing. This program requires a 25% match of funds for operations costs and 20% match for support services costs awarded by HUD (approximate OHYHC match fund requirement - \$122,348). Match funds are not required for leasing and administration costs. Matching funds in the amount of \$122,348 will be provided through the Grant Project Sponsors of the grant as follows:

Grant Project Sponsor	Match Amount
Covenant House	\$75,855
East Oakland Community Project	\$24,470
First Place Fund For Youth	\$22,023
Total Match	\$122,348

7. Other Federal Programs

To the extent that other Federal programs require that Federal funds be matched in some proportion by contributions from the City, the City has met this requirement by providing local funding, particularly from the Redevelopment Agency. It is anticipated that this practice will continue during the period covered by this Annual Plan.

III. Strategy Implementation

A. Programs and Activities to be funded with CDBG, HOME, ESG and HOPWA funds

Section III discusses the housing, homeless and community development programs to be funded with Federal grant funds and with local funds. Sections B, C and D consist of tables that describe the name, location, description, resources to be used, and one-year goals for each activity. Although many of the projects listed in these tables leverage other private and state funds, only locally controlled funds are included.

Section E describes the geographic distribution and targeting of federal grant funds, and includes information regarding service delivery and management of the actions described in this Plan.

Section F includes information about cross cutting issues, including removal of institutional barriers to affordable housing, public housing activities, programs to abate hazards from lead-based paint, efforts to reduce the number of people living in poverty.

Section G outlines the citizen participation and public comment process for this Action Plan. The citizen participation process section describes the public hearings and publication of the Draft Action Plan and Notice of Public Hearing. The public comments section explains the opportunities available for public comment and a summary of the written comments received.

B. Non-Housing Community Development

1. Economic Development Activities

Table 2
Economic Development Planned Actions, FY 2011-12

PROJECT/ACTIVITY NAME LOCATION	DESCRIPTION OF ACTIVITY	PROGRAMS & RESOURCES	ONE YEAR GOALS
Economic Development Project Delivery Costs Citywide	Business Development Activities; provides management, technical, referral and financial assistance to retain and increase employment; provide technical assistance.	CDBG \$376,177	Assist 100 businesses to remain in Oakland; attract 13 new businesses and create and/or retain 1000 jobs.
Business Loan Program (Program Delivery Costs) Citywide	Oakland Business Development Corporation (OBDC) will serve Commercial Loan Program clients requesting loans of less than \$100,000. OBDC will provide loan packaging assistance, and offer one-on-one management and technical assistance in connection with Neighborhood Economic Development Fund (NEDF) and Enhanced Enterprise Community (EEC) loan funds. OBDC will also service all City commercial loans.	CDBG \$192,427 CDBG and EEC Section 108 loan guaranty authority as authorized agent of the City.	10 NEDF loans and 3 EEC Section 108 loans. Technical and referral assistance to eligible clients.

Economic Development

PROJECT/ACTIVITY NAME LOCATION	DESCRIPTION OF ACTIVITY	PROGRAMS & RESOURCES	ONE YEAR GOALS
Micro Loan Program Citywide	OBDC operates a micro-loan program (max. \$20,000) on behalf of the City. Loans are intended for micro-enterprises with fewer than 5 employees whose owners are low and moderate income.	CDBG funds as part of Business Loan Program.	5 micro loans. Technical and referral assistance to eligible clients
Commercial Lending Program (CLP)	CLP provides owners of small businesses and entrepreneurs in Oakland with training,	CDBG \$ 124,683	Oversee lending and technical assistance provided to Oakland's small business community
Citywide	resources and information to assist in the success of their small businesses. The CLP also provides direct commercial business loans for the purpose of business expansion, attraction and retention with the goal of creating jobs for Oakland residents. Businesses located in one of Oakland's three Enhanced Enterprise Communities (EEC) of West Oakland, East Oakland, and Fruitvale/San Antonio are also eligible to apply for specifically designated low interest business financing programs.		including loan underwriting, loan servicing, business plan technical assistance, employment monitoring, and collection of delinquent loan. Oversee the provision of technical assistance to approximately 800 clients; fund approximately \$1m of loans; increase employment opportunities and create approximately 100 new jobs for low-to-moderate income Oakland residents; oversight management of the Oakland Business Development Corporation.
Commercial Property Façade	Redevelopment staff works	CDBG \$214,520	Complete of 20 façade
Improvement Program	with businesses and property owners to improve the physical		improvement projects.
Citywide in selected areas	and economic condition of commercial districts through the Commercial Property Façade Improvement Program.		

2. District Programs

In keeping with the goals established by the Oakland City Council and the Five-year Consolidated Plan Strategy, the City of Oakland has allocated \$1,684,900 in FY11-12 funding for CDBG-eligible activities based on recommendations from the City's seven Community Development District Councils. These activities will be carried out through 25 subrecipient agreements with 20 private, nonprofit agencies that serve low- and moderate-income persons in the seven Community Development Districts of Oakland. In addition, 13 City-administered programs will be funded. The activities are in the categories identified in the Strategic Plan for Non-Housing Community Development Needs contained in the Consolidated Plan for July 1, 2010 to June 30, 2015. The number of programs by category are as follows:

Anti-Crime	1
Homeless	1
Housing Related Services	2
Hunger Relief	2
Microenterprise and Business Assistance	2
Miscellaneous Public Services	3
Public Facilities and Infrastructure	13
Senior Services	3
Tenant/Landlord Counseling	1
Youth Services	10

Table 3
District Programs Planned Actions, FY 2011-12

	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
ACTIVITY NAME Anti-Crime	ACTIVITY Multi-lingual outreach and	TO BE ASSISTED Residents	TO BE USED \$16,600	ONE YEAR GOALS 495 individuals
Oakland Chinatown Chamber of Commerce	education Crime prevention	Merchants	CDBG	473 marvaduus
Homeless Covenant House California	Shelter accommodation Supportive services	Children and Youth Adults Families	\$37,931 CDBG	140 individuals
Housing Related Services Rebuilding Together Oakland	Debris removal and cleanup Landscaping of homes Exterior/interior home repairs Safety accessibility	Elderly Disabled seniors Low-income homeowners and residents	\$96,654 CDBG	19 Housing Units
Hunger Relief Alameda County Community Food Bank City of Oakland/Dept. of Human Services, Community Housing Services	Food purchase & distribution	Seniors Children and Youth Adults Families	\$107,070 CDBG	93,581 individuals
 Microenterprise and Business Assistance AnewAmerica Community Corp. Oakland Citizens' Committee for Urban Renewal: Heartlands Neighborhood Revitalization/Façade Improvement 	Business development training, counseling and technical assistance Resource access Financial planning education Façade improvement referral Community revitalization coordination Education on greening businesses	Micro-entrepreneurs Community residents	\$151,890 CDBG	5,037 individuals

District Programs (cont'd)

	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
ACTIVITY NAME	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Miscellaneous Public Services	Job and entrepreneurial training	Young adults	\$120,313	1,019 individuals
 City of Oakland/Dept. of 	Education	Minority women	CDBG	·
Human Services/ Community	Employment	Families	СВВС	
Health Ambassador Program	Meals	Seniors		
 Spanish Speaking Citizen's 	Counseling and case	Non- or limited-English		
Foundation/ Rising Sun:	management	speaking persons		
Professional Pastry Training	Health screening			
 Vietnamese American 	Independent living skills			
Community Center				
Public Facilities and	Rehabilitation of recreational	Residents	\$475,441	14 Facilities
<u>Infrastructure</u>	facilities and parks	Children and Youth	CDBG	
 City of Oakland/Office of 	Rehabilitation of neighborhood			
Parks & Recreation	centers			
 City of Oakland/Public Works 	Installation of sports equipment			
Agency	Creation of kitchen garden			
• Friends of Oakland Parks &	Sod and play surface			
Recreation	replacement			
• Friends of Peralta Hacienda	Safety enhancements			
Historical Park Rebuilding Together Oakland	Planning of park play options			
Rebuilding Together Oakland	Accessible park walkway			
	Beautification of community			
	spaces			
Seniors	In–home support	Seniors	\$58,100	213 individuals
Alzheimer's Services of the	Companion services	Frail and disabled Elderly		
East Bay	Support services and referrals	Caregivers and families	CDBG	
 City of Oakland/Dept. of 	Information and referral			
Human Services: Senior	Case management			
Companion Program	Medical home visits			
 LifeLong Medical Care 				
Tenant/Landlord Counseling	Outreach	Low-income residents	\$16,600	140 individuals
Center for Independent Living	Counseling	with disabilities	CDBG	
	Educational seminars	Tenants	CDBG	

District Programs (cont'd)

ACTIVITY NAME	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Youth Attitudinal Healing Connection City of Oakland/Dept. of Human Services: Safe Walk To School Program First Place for Youth Oakland Parents Together OCCUR: Eastmont Technology Center and Youth Programs Project Re-Connect Spanish Speaking Citizen's Foundation Student Program for Academic & Athletic Transitioning Youth Uprising	Enrichment services Academic tutoring and education Skills and job training Job development and employment Monitoring of safe passage to school Supportive services Computer training and instruction Career development Recreation and athletic activities Intervention counseling Culinary arts and nutrition instruction Entrepreneurial training	Children Youth Young Adults Families Elementary and Middle School students Homeless youth Former Foster Youth Juvenile offenders	\$604,301 CDBG	4,226 Individuals

C. Affordable Housing

This section describes the affordable housing planned actions for FY 2011-12. Table 4 lists each affordable housing activity name and location; description of activity; categories of residents to be assisted; funding programs and resources to be used; and one year goals.

Table 4 Affordable Housing Planned Actions, FY 2011-12

Objective #1: Expansion of the Supply of Affordable Rental Housing

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
720 E. 11 th Street Project 720 E. 11 th Street Chinatown/Eastlake/San Antonio See also Objective #7: Provision of Supportive Housing for Seniors and Persons with Special Needs	New construction of 55 rental units: 18 1-BR units 17 2-BR units 17 3-BR units 3 4-BR units	25 units for households at or below 35% AMI (including 3 HOPWA units and 6 MHSA units); 12 units for households at or below 50% AMI (including 2 MHSA unit); 17 units for households at or below 60% AMI.	HOME: \$1,669,500 Redevelopment Agency: \$5,827,497 Total City/Agency Funds: \$7,497,000	Start construction in March 2011. Anticipated completion July 2012
94 th and International 9400-9500 International Blvd. Elmhurst	New Construction of 54-unit family affordable housing project (including 1 managers unit) 37 2-BR 17 3-BR 2,999 sq. ft. commercial	30% to 50% AMI 6 units affordable at 30% Area Median Income 16 units affordable at 35% Area Median Income 31 affordable at 50% Area Median Income	Redevelopment Agency: \$5,597,000	Arrange financing; complete entitlements. Although lack of success in obtaining additional Oakland subsidy in the 2010 NOFA is likely to cause delays, goals were to begin construction in December 2011. Anticipated completion date March 2013.

Objective #1: Expansion of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Cathedral Gardens 688 21 st Street	New construction and rehabilitation for former rectory	40 units for extremely low income households at or below 30% AMI.	Redevelopment Agency: \$9,840,000	Apply for and receive 9% Low Income Housing Tax Credits.
Western Oakland	building totaling 100 new units.	30 units for low income households at or below 50% AMI	OHA: 40 Project-Based Section 8 Vouchers	Anticipate construction to start by February, 2012.
	35 1-bdrm units 34 2-bdrm units 31 3-bdrm units	29 units for moderate income households at or below 60% AMI		Anticipated completion date is October, 2013.
	Services provided for	69 units for small families		
	developmentally disabled, persons with	31 units for large families		
	HIV/AIDS, and formerly homeless	5 units for homeless households		
	households with a mental disability	15 units for people with developmental disabilities or HIV/AIDS		
Grove Park 3801-3807 Martin Luther King Jr. Way	Purchase of 3801-3807 Martin Luther King Jr. Way for possible assembly with two	8 units must me kept affordable at 80% AMI for 45 years.	Redevelopment Agency Funds (via V-HARP): \$800,000	No one year goals. Developer for project is in bankruptcy. New developer (AMCAL with LANDIS) is negotiating to buy
North Oakland	adjacent parcels.			construction lender's note. City affordability restrictions will remain in place.

Objective #1: Expansion of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Housing Development Program	Funding for new construction of	Low income renters with incomes between 30% and 60% of AMI.	HOME: \$3,776,409	If Redevelopment Agency funds are still available, NOFA funds are
Citywide	affordable housing. Specific projects will be selected through a	Homeowners with incomes up to 120% of median income may be	Redevelopment Agency: \$10,049,742	likely to produce 70-100 new affordable housing units.
	competitive Notice of Funding Availability (NOFA) process during the program year.	assisted using Redevelopment Agency funds.	\$20,0 12,7 1 <u>2</u>	A portion of these funds may be used for rehabilitation of existing affordable housing (see below under "Objective 2: Preservations of Existing Rental Housing."
				A portion of the Redevelopment Agency funds is reserved specifically for activities in the Central City East and West Oakland Redevelopment Areas.
				If Redevelopment Agency or similar funding is not available in FY 2011-12, then future of affordable housing NOFA award will be severely curtailed.
Lion Creek Crossings (formerly Coliseum Gardens HOPE VI) New Rental Housing, Phase IV	New construction of 72 income restricted, family apartments (1-manager's unit).	21 units to serve extremely low-income households (0-30% Area Median Income)	Redevelopment Agency: \$2,980,547 HOME: \$3,499,453	Secured the remaining financing for the project including a 4% Tax Credit.
69 th Avenue at Snell Street Central East Oakland	16 1-BR units 28 2-BR units (inc.	50 units to serve very low-income households (31-50%	Total City/Agency Funds: \$6,480,000	Construction commenced in October 2010.
	manager's unit) 28 3-BR units	Area Median Income) 1 unit set aside for an onsite		Anticipated completion date December 2011.
		manager and has no income restrictions		

Objective #1: Expansion of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
MacArthur Apartments 9800 MacArthur Blvd. Elmhurst	New construction of 32 rental units 14 1-BR 8 2-BR 10 3-BR 1,000 sq. ft. commercial space Supportive services for 6 MHSA units	14 units to serve tenants with extremely low incomes (0-30% Area Median Income) 16 units to serve tenants with very low incomes (31-50% Area Median Income) 1 unit to serve a tenant with low income (51-80% Area Median Income) Units are to serve small families (2-4 persons) and large families (5+ persons) 6 Special needs units for individuals with mental illness or emotional disturbance that are homeless or at-risk of	Redevelopment Agency \$4,485,000	Secure the remaining financing for the project including a 9% Tax Credit. Construction scheduled to commence in December 2011 Anticipated completion date: December 2012.
	77	homelessness	- 1 1	
MacArthur Transit Village 40th Street and Telegraph Ave.	New construction of 90 units	29 units for extremely low income households at or below 30% AMI.	Redevelopment Agency: \$17,200,000	Apply for and receive Low Income Housing Tax Credits and Bonds
North Oakland	2 studio units 22 1-bdrm units 29 2-bdrm units 36 3-bdrm units	60 units for low income households at or below 50% AMI. 53 units for small families 36 units for large families	OHA: 22 Project-Based Section 8 Vouchers	Anticipate construction to start by June, 2012 Anticipated completion date is February, 2014.
MLK/MacArthur 3829 Martin Luther King Jr. Way North Oakland	Site acquisition of a parcel for future housing.	25% of parcel purchased with these fund to be affordable to households earning not more than 80% AMI.	Redevelopment Agency Site Acquisition Loan: \$52,000	Developer now bankrupt; City will foreclose to get control of parcel and combine into Grove Park plans. See Grove Park for further details

Objective #1: Expansion of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Saint Joseph's Affordable Family	New construction of	25 units for households at or	Redevelopment Agency:	Building permit July 2011
Apartments	62 units:	below 35% AMI;	\$6,427,656	Construction start anticipated
2647 International Blvd.		18 units for households at or	HOME:	November 2011.
	15 1-BR units	below 50% AMI;	\$3,850,344	
Fruitvale/San Antonio	27 2-BR units (inc. 1	18 units for households at or		Anticipated completion date:
	manager's unit)	below 60% AMI.		December 2012
	20 3-BR units			

Objective #2: Preservation of the Supply of Affordable Rental Housing

ACTIVITY NAME LOCATION Community Development District California Hotel 3501 San Pablo Avenue Western Oakland See also Objective #7: Provision of Supportive Housing for Seniors and Other Persons with Special Needs	DESCRIPTION OF ACTIVITY Rehabilitation of 137 units: 4 2-BR 12 1-BR 119 Studios 2 manager's units	CATEGORIES OF RESIDENTS TO BE ASSISTED 55 units for extremely low-income households (at or below 30% Area Median Income) 80 units for low-income households (between 31 – 50% Area Median Income) 25% of the units will be set aside for housing of formerly homeless people with special needs	FUNDING PROGRAMS AND RESOURCES TO BE USED Redevelopment Agency: \$5,253,000 City of Oakland (HOME): \$3,168,000 Total: \$8,421,000	ONE YEAR GOALS Secure additional sources of funds, including 9% tax credit financing. Begin construction March 2012. End construction October 2013.
Capital Needs Rehabilitation Program Citywide	Funding for rehabilitation and preservation of affordable housing. Specific projects will be selected through a competitive Notice of Funding Availability (NOFA) process during the program year.	Low income renters with incomes between 30% and 60% of AMI.	A portion of the funds allocated for the affordable housing NOFA under "Objective 1: Expansion of Supply of Affordable Housing" may be used for this purpose.	If Redevelopment Agency funds are still available, NOFA funds for may be awarded one or more projects in this program. If Redevelopment Agency or similar funding is not available in FY 2011-12, then future of affordable housing NOFA award will be severely curtailed.
Drachma, Inc., Phase I 1428 8 th Street; 1510 9 th Street; 1711 Goss Street; 1030 Wood Street; 1479 12 th Street; 1107 Center Street; 1503 12 th Street	Rehabilitation of 14 units: 1 2-BR units 12 3-BR units 1 4-BR units	7 units for households at or below 35% AMI 7 units for households at or below 50% AMI	Redevelopment Agency: \$840,000	Estimated Rehabilitation start date: March 2010 Estimated Rehabilitation end date: March 2011
Drachma, Inc., Phase II 1428 8 th Street; 1510 9 th Street; 1711 Goss Street; 1030 Wood Street; 1479 12 th Street; 1107 Center Street; 1503 12 th Street Western Oakland	Rehabilitation of 14 units: 1 2-BR units 12 3-BR units 1 4-BR units	7 units for households at or below 35% AMI 7 units for households at or below 50% AMI	HOME: \$840,000	Estimated Rehabilitation start date: April 2011 Estimated Rehabilitation end date: March 2012

Objective #2: Preservation of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Effie's House	Rehabilitation of 21	2 units for households at or below	Redevelopment Agency:	Estimated Rehabilitation start date:
829 E. 19th Street	units (including 1	35% AMI	\$1,257,000	March 2011
	manger's unit)			
Chinatown/Eastlake/San Antonio		2 units for households at or below		Estimated Rehabilitation
	11 studios	50% AMI		completion date:
	10 1-BR units			December 2011
		17 units for households at or		
		below 60% AMI.		
Eldridge Gonaway Commons	Rehabilitation of 40	39 units targeted to Low-Income	Redevelopment Agency:	Transfer the property to the new
1165 Third Street	existing affordable	households below 50% of AMI.	\$1,655,000	ownership entity and begin
	rental units:		Predevelopment Loan:	construction by November, 2011.
Chinatown/Eastlake/San Antonio		24 units are for smaller families	\$35,000	
	10 1-BR units			Anticipated completion date:
	14 2-BR units	16 units are for larger families		November 2012
	14 3-BR units			
	2 4-BR units			

Objective #2: Preservation of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Fairmount Apartments	Acquisition and	9 units for Extremely Low Income	Redevelopment Agency:	Anticipated completion date:
401 Fairmount Avenue	rehabilitation of	Households (0-30% Ami)	\$3,700,000	April 2011
	existing apartment		\$2,700,000	1.p.m 2011
Western Oakland	building into 31	21 units for Low Income		
	(including one	Households (31%-50% AMI)		
See also Objective #7: Provision of	manager's unit) rental			
Supportive Housing for Seniors and	units for families and	All units are for small families.		
Other Persons with Special Needs	those with special	11 special needs units will be		
	needs.	assisted with Project Based		
	061.77	Section 8 Vouchers.		
	26 1-BR units			
	5 2-BR units			
	5 units will be designated for supportive housing units for formerly homeless adults; 6 units will be			
	designated for			
	disabled households			
	with special needs.	40 1 0 1 11	7 1 1	
Hugh Taylor House	Rehabilitation of 42	42 units for households at or	Redevelopment Agency:	Estimated Rehabilitation start date:
1935 Seminary Avenue	units:	below 50% AMI	\$1,220,000	February 2011
Central East Oakland	5 SRO 37 1-BR units			Estimated Rehabilitation end date: December 2011

Objective #2: Preservation of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
James Lee Court 690 15 th Street	Rehabilitation of 26 rental units 5 1-BR	10 units serving extremely low- income tenants (0-30% Area Median Income)	Redevelopment Agency: \$2,396,000	Awarded Project Base Section 8 in July of 2010.
Western Oakland	7 2-BR 10 3-BR 4 4-BR	5 units serving very low-income tenants (31-50% Area Median Income) 9 units serving low-income tenants (51-80% Area Median Income) 2 units for those with incomes greater than 80% of Area median Income. Those tenants include small families (2-4 persons) and large families (5+ persons). 5 Special needs units for formerly homeless persons and families	City of Oakland Weatherization Assistance Program award: \$169,000	NEPA-Air and Noise Study to be completed February 2011 Weatherization Audit to be completed April 2011 Phase 1 of rehab scheduled to commence in the April 2011. Anticipated completion date August 2012.
Jefferson Oaks Apartment (Formerly Oaks Hotel) 587 15 th Street and 1424 Jefferson	Rehabilitation of 85 existing SRO units at the Oaks Hotel.	42 units for households at or below 25% AMI;	Redevelopment Agency: \$1,100,000	Complete Jefferson Hotel phase of construction in May 2011 and tenants occupy in June 2011.
Street Western Oakland	Adding an additional 31 units from the Jefferson Hotel (the adjacent property), for a total of 106 units	63 units for households at or below 50% AMI.	HUD HOME: \$2,500,000 Total City/Agency Funds:	Begin Oaks Hotel phase of construction in June 2011 and complete in March 2012. Tenants to occupy by June 2012.
	(105 affordable units).		\$3,600,000	
Kenneth Henry Court 6455 Foothill Blvd.	Rehabilitation of 51- unit property	22 units at 40% Area Median Income 21 units at 50% Area Median	Redevelopment Agency: \$1,375,000	All legal (including foreclosure), financial, and regulatory steps are to be done by June 30, 2011.
Central East Oakland	27 2-BR 14 3-BR 2 4-BR	Income 7 units at 60% Area Median Income		Construction is to be finished by end of 2011, with perm loan conversion in early 2012.

Objective #2: Preservation of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Madison Park Apartments 100 9 th Street	Rehabilitation of 98 units (including 2 mangers' units)	21 units for households at or below 30% AMI	HOME: \$1,250,000	Estimated construction start date: November 2011
Chinatown/East Lake/San Antonio	20 studios 69 1BR units 9 2BR units	75 units for households at or below 50% AMI		Estimated construction completion date: August 2012
Marcus Garvey Commons 721 Wood Street Western Oakland	Rehabilitation of 21 units of affordable family housing. 4 1BR units 7 2BR units 8 3BR units 2 4 BR units 1 Manager's Unit	12 units reserved for very low- income households (30-50% Area Median Income) 9 units reserved for low income households (50-80% Area Median Income)	Redevelopment Agency: \$352,000	Begin Rehabilitation in November 2011 Estimated construction completion date: June 30, 2012
Nueva Vista 3700 International Boulevard	Rehabilitation and ownership interest transfer of 30 existing	30 units targeted to Low to moderate Income households.	No additional City/Agency funds projected.	Finish rehabilitation, record modified City/Agency restrictions.
Fruitvale/San Antonio	affordable rental units 8 1-BR units 14 2-BR units (inc. manager's unit) 8 3-BR units	10 HODAG (1 one bedroom, 7 two bedrooms and 2 3 bedrooms) units serving Low Income households through 2036; all units reserved for Moderate Income Households at or below 80% AMI through 2062. Units are for small to large families		Anticipated completion date: Summer 2011

Objective #2: Preservation of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Oakland Point LP Scattered Sites centered around 10 th and Center Streets Western Oakland	Rehabilitation of 31 rental units 6 0-BR 2 1-BR 15 2-BR 3 3-BR 5 4-BR	All units to serve low income tenants (35-50% AMI).	Redevelopment Agency: \$2,397,000	Rehabilitation start mid-2011 Rehabilitation anticipated to be completed April 2012
Posada de Colores 2221 Fruitvale Avenue Fruitvale/San Antonio	Rehabilitation of existing affordable rental housing for senior citizens. 99 1 BR 1 2BR (managers unit)	99 residential units for Very Low- Income Seniors (30%-50% AMI)	Redevelopment Agency: \$450,000	Replace boilers, replace building's sanitary waste and ventilation system. Estimated completion date: July 2011
Saint Andrew's Manor 3250 San Pablo Avenue Western Oakland	Rehabilitation of 60 units of senior affordable housing.	During Section 8 term, all units will be affordable to senior households earning at or below 50% AMI. Afterwards, 10% of units will be affordable at 30% AMI, and the remainder at 50% of AMI. In the event of senior lien foreclosure or loss of Section 8 subsidies, rents would be allowed to increase to 60% of AMI, with minimum 20% of units remaining at 50% AMI.	HOME: \$1,248,300	City HOME fund loan in the amount of \$748,000 closed in prior Action Plan period Fy 2010-11. An additional \$500,000 loan of City HOME funds was awarded in March 2010. Permanent / Construction lender withdrew prior to scheduled 2010 closing. Sponsor is currently selecting new Construction / Permanent lender(s). Construction is currently scheduled to begin in September 2011. Anticipated completion date: August 2012.

Objective #2: Preservation of the Supply of Affordable Rental Housing (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
San Antonio Terrace	Rehabilitation and	Households at or below 80% of	No public funds are being	Rehabilitation/lease up to be
1485 E 22nd Street	ownership interest	Area Median Income.	allocated for this project.	completed by August 2011.
	transfer of existing 23			
Chinatown/Eastlake/San Antonio	unit affordable rental			
	development			
	(including 1			
	manager's unit).			
	10 2-BR units			
	13 3-BR units			
Slim Jenkins Court	Rehabilitation and	27 Low Income households	Redevelopment Agency:	Rehabilitation to be completed by
700 Willow Street	ownership interest	(serving 50 to 80% Area Median	\$1,920,000	new ownership partnership.
	transfer of existing	Income)		
Western Oakland	affordable rental	3 Moderate Income households		Anticipated completion date
	development.	(serving > 80% Area Median		September 2011.
		Income)		
	32 2-BR units	2 Other income households (1		
		manager's unit)		
		(Previous City/Agency funds may		
		require more deeply targeted		
		affordability levels).		
		Units are for smaller families.		

Objective #3: Expansion of the Supply of Affordable Ownership Housing

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION Community Development District	DESCRIPTION OF ACTIVITY	RESIDENTS TO BE ASSISTED	AND RESOURCES TO BE USED	ONE YEAR GOALS
1574 – 1590 7 th Street (aka Peralta Gardens) Western Oakland	New construction of 5 3-bedroom ownership townhomes, 2 of which will be affordable.	2 households with incomes at or below 100% AMI. Large families (two 3-bdrm units)	Redevelopment Agency: \$127,327	Borrower is in bankruptcy. Plans for the vacant parcel are unclear at this time.
3701 Martin Luther King Jr. Way Western Oakland	Site acquisition of a lot for future ownership housing.	Households with incomes at or below 80% AMI.	Redevelopment Agency: \$109,510	Soil cleanup stalled. Developer now bankrupt; City will foreclose to gain control. Anticipated completion date: N/A
7 th & Campbell Properties (formerly Faith Housing) Corner of 7 th and Campbell Streets Western Oakland	Site acquisition/land assembly for 30 ownership housing units.	To be determined	Redevelopment Agency (Low/Mod): \$689,598 Redevelopment Agency (Non-Housing): \$100,000	Project is essentially dead. The current owner of the properties is no longer a functioning organization. The Redevelopment Agency purchased the LISC lien (2 nd lien holder) on the property for \$100,000 in March 2010. The Agency will hold onto the property until the market improves for development and then release an RFP for the site. Council approved removing the affordability restrictions from property if the Low/Mod funds are paid back in full.

Objective #3: Expansion of the Supply of Affordable Ownership Housing (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District Brookfield Court 9507 Edes Avenue Elmhurst	ACTIVITY Acquisition and development of the currently owned City of Oakland property for the construction of 12 wood framed duet style family residences. 2-2 BR 8-3 BR 1-4 BR 1-4 BR—accessible unit	3 households with incomes between 31-50% Area Median Income (very low-income). 9 households with incomes between 51-80 % Area Median Income (low-income).	Predevelopment Loan (FY 2009-10): \$35,000 Redevelopment Agency: \$1,867,000	Planning submittals expected to be completed and building permits issued by the end of summer or early fall 2011. Construction is expected to commence by early fall. The developer's Homeowner Relations team will continue their efforts during FY 2011-12 to identify partner families to move into these homes. Construction to commence in August 2011 and anticipated year of completion is June 2013.
Byron Avenue Homes 10211 Byron Ave. Elmhurst	Site acquisition loan and predevelopment loan for future ownership housing units. Approximately 10 units.	4 households with incomes at or below 60% AMI; 4 households with incomes at or below 80% AMI; 2 households with incomes at or below100% AMI. Details will be renegotiated this year.	City: \$378,000 (Site Acq. Loan) \$29,200 (Predevelopment loan)	Neighborhood opposition to development makes further goal setting impossible for foreseeable future. Council action recommended with FY 2009-10 NOFA: Forgive accrued interest (\$184,000) Rewrite note at 0% int. Extend due date for 10 years. Anticipated completion date: N/A

Objective #3: Expansion of the Supply of Affordable Ownership Housing (cont'd)

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Pacific Renaissance Plaza Below Market Rate Units 989 Webster Street Chinatown/Eastlake/San Antonio	Sale of 50 one, two, and three bedroom condominium units to moderate income homebuyers Portion of proceeds to reimburse City litigation expenses incurred per a 2007 settlement agreement.	Fifty households earning up to 100% AMI on initial sale of units. Subsequent re-sale of the units are limited to households earning up to 120% AMI. Affordability period is 45 years, enforced by agreement with East Bay Asian Local Development Corporation.	Reimbursement of City General Fund Homebuyers may be eligible to utilize the City's First- Time Homebuyer Mortgage Assistance Program to purchase units	As currently designed, program is stalled—market rate units with higher amenities, lower HOA fees and no affordability restrictions are selling for similar prices. Enact major programs changes in order to begin to sell units again.
Redwood Hill (formerly Calaveras Townhomes) 4862-4868 Calaveras Outside Community Development Districts	New construction of 17 or 18 affordable for-sale townhomes. Owner has agreed to sell to Habitat for Humanity East Bay once NOFA funds are in place.	Households with incomes at or below110% AMI.	Redevelopment Agency Site Acquisition Loan: \$1,310,000	Habitat for Humanity will apply for NOFA Development funds in the Fall of 2011. Construction not likely to start before end of June 2012.
Sausal Creek Townhomes 2464 26th Avenue Fruitvale/San Antonio	New construction of 17 ownership units. 8 2 BR units 7 3 BR units	Moderate Income households at or below 100%AMI. (Restrictions on subsequent re-sales are at or below 120% AMI.) Units are for small to large families.	Redevelopment Agency: \$2,329,000 Redevelopment Agency 2006 Housing Bond: \$1,651,000	Construction completed in Spring 2008; Due to market conditions, unit sales have been slow. With additional funds provided in Spring 2009, sales prices have been lowered on remaining units. One year goals include selling the remaining 3 units.
Tassafaronga Village Homeownership (aka Kinsell Commons) 949 85th Ave. Elmhurst	Construction of infrastructure and new construction of 22 ownership units (2- and 3-bdrm units).	Homebuyers with incomes at or below 60% AMI (11 units); at or below80% AMI (6 units); and at or below100% of AMI (5 units).	Redevelopment Agency: \$1,868,000.	12 homes completed January 2011. Remaining 10 homes will continue under construction, to be completed January 2012.

Objective #3: Expansion of the Supply of Affordable Ownership Housing (cont'd)

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Wood Street Affordable Housing Parcel Wood Street between 18 th and 20 th Streets	New construction of between 140 and 170 affordable housing units	Not yet determined	Redevelopment Agency: \$8,000,000	RFP for developer currently on hold due to housing market conditions.
Western Oakland				Anticipated completion date: Unknown at this time.

Objective #4: Expansion of Ownership Opportunities for First-Time Homebuyers

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Down Payment Assistance Program for Public Safety Officers and Oakland Unified School District Teachers Citywide	Assist first-time Oakland homebuyers employed by the Oakland Police Dept, Fire Services Agency, or OUSD teachers with deferred loans; 15% of the purchase	Public safety officers and OUSD teachers with incomes ≤ 120% of Area Median Income.	No new funding. Program will use first-time homebuyer program funds on a first-come served basis.	Offer financial assistance to OUSD teachers and Oakland Police and Fire Services Employees to purchase homes.
First-Time Homebuyers Mortgage Assistance Program (MAP)	price not to exceed \$50,000. Assist first-time homebuyers with deferred loans.	First-time homebuyers with incomes ≤ 100% of Area Median Income.	Redevelopment Agency: \$2,500,000	Offer financial assistance to 50 first-time homebuyers.
Citywide West Oakland Redevelopment Area Central City East Redevelopment Area	For low-income buyers, (≤ 80% of AMI): 30% of purchase price not to exceed \$75,000; For moderate income buyers (81-100% AMI): 20% of purchase price not to exceed \$50,000.			
First-Time Homebuyers CalHOME Program Citywide	Operated by State Department of Housing and Community Development. Assist first-time homebuyers with deferred loans – 30% of purchase price, not to exceed \$60,000.	First-time homebuyers with incomes ≤ 80% of Area Median Income.	State: \$1,500,000	Other financial assistance to 25 first-time homebuyers.

Objective #4: Expansion of Ownership Opportunities for First-Time Homebuyers (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Homeownership Education	Assist potential first-	Potential first-time homebuyers.		Offer monthly homebuyer-
Program	time homebuyers by			education classes to a total of 400-
	offering certificated			600 potential first-time
Citywide	homeownership			homebuyers annually.
	classes, that aid in			
	qualifying for special			
	loan programs offered			
	by program lender			
	partners.			

Objective #5: Improvement of the Existing Housing Stock

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Automatic Gas Shut-off Valve	Provide grants to	Homeowners with incomes at or	Redevelopment Agency:	Installation of gas shut off valves
Program	install automatic shut-	below 80% AMI	\$250,000	on 40 units in FY 2011-12.
West Oakland Redevelopment	off valves at existing			
Project Area	gas meters throughout			
	the West Oakland			
Portions of Western Oakland	Redevelopment Area			
Central City East Homeowner	Provide loans up to	Household income must be at below	Redevelopment Agency:	Complete the rehabilitation of
Rehabilitation Program (CCE-	\$150,000 for	or below 100% of the area median	\$1,500,000	10 units
HRP)	rehabilitation work on	income.		
Central City East Redevelopment	homes owned and		Total budget over life of	
Project Area	occupied by low and		program is \$4,578,558.	
	moderate income			
Portions of Elmhurst, Central East	households in the			
Oakland, Fruitvale/San Antonio/	Central City East			
Chinatown/East Lake/San Antonio	Redevelopment Area.			
(Central City East Redevelopment				
Area)				
Emergency Home Repair	Emergency repair and	Homeowners with incomes at or	CDBG	10 units will be assisted in FY
Program	rehabilitation	below 50% Area Median Income.	\$317,574	2011-12.
	financing (deferred			
Citywide	loan). Minimum loan			
	of \$2,500 and			
	maximum of \$15,000.			

Objective #5: Improvement of the Existing Housing Stock (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Home Maintenance and Improvement Program	Housing rehabilitation financing (deferred loans at zero interest)	Homeowners with incomes at or below 80% Area Median Income.	CDBG \$2,246,950	25 units will be assisted in FY 2011-12.
7 Community Development Districts	of up to \$75,000 for rehabilitation of 1- to 4-unit owner-occupied properties.		Other program income from prior years will be used to supplement these funds.	
	This program also funds all the costs for work write-ups, underwriting, construction monitoring and loan servicing for the entire housing rehabilitation program.			
Lead Safe Housing Program 7 Community Development Districts	Grants for seniors, disabled and some families for exterior painting and lead hazard remediation.	Senior and disabled homeowners with incomes at or below 50% AMI and homeowners with children under 6 years of age with incomes at or below 80% AMI.	CDBG: \$178,691	50 units will be repainted after lead hazards are removed or contained in FY 2011-12.
Minor Home Repair Program Citywide	Grants to seniors or disabled homeowners for minor home repairs up to \$2,499. Administered by Alameda County.	Senior and disabled homeowners with incomes at or below 50% AMI.	CDBG: \$201,632	90 units will be assisted in FY 2011-12.

Objective #5: Improvement of the Existing Housing Stock (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Neighborhood Housing	Provides financial	All interest is waived if the property	Rental Rehabilitation	10 Units will be assisted within
Revitalization Program	assistance to owners of	is sold to a first-time homebuyer with	Program Income:	the Consolidated Plan Period FY
	vacant and blighted	household income not exceeding	\$1,000,641	2011-12.
7 Community Development Districts	residential properties of	120% AMI		
	one to four units that			
	are in need of extensive			
	rehabilitation to correct			
	code violations and to			
	eliminate safety and			
	health hazards.			
	Maximum loan amount			
	is \$150,000 at 10%			
	deferred interest for 2			
	years.		CDDC	TDD
Rebuilding Together Oakland Safe	Renovation of homes	Low income seniors (at or below	CDBG:	TBD
at Home Modifications for Senior	for Mobility and	80% Area Median Income) and /or	\$75,904	
Citizens	Disability issues	disabled homeowners		
North Oakland,				
Chinatown/Eastlake/San Antonio,				
Fruitvale/San Antonio				
Seismic Safety Incentive Program	Provides matching	Homeowners with incomes at or	Redevelopment Agency:	Complete seismic retrofits of 10
	grants to owner-	below 80% AMI	\$540,500	Units in FY 2011-12.
Portions of all 6 Community	occupied low-income		, , , , , ,	
Development Districts (all but	households for the			
Central Oakland). Program in the	completion of seismic			
following Redevelopment Project	retrofit repairs.			
Areas:	_			
Coliseum				
Broadway/MacArthur				
Central City East				
West Oakland				

Objective #5: Improvement of the Existing Housing Stock (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Weatherization and Energy	Loans to owner-	Homeowners with income at or	CDBG-R:	Complete energy retrofits and
Retrofit Loan Program	occupied low-income	below 80% Area Median Income	\$1,450,121	efficiency modifications for 60
	and moderate-income			units within the Consolidated Plan
Citywide	households to provide			Period FY 2011-12.
	weatherization and			
	baseline energy			
	efficiency upgrades.			
	Minimum loan of			
	\$6,500 maximum loan			
	of \$30,000 Deferred			
	loans @ 0% interest			
Weatherization Assistance	Funding for energy	Households earning less than 75% of	Department of Energy,	
Program	efficiency upgrades to	State Median Income with eligible	American Recovery and	Per ARRA deadline, completion
	affordable housing.	energy efficiency needs.	Reinvestment Act of 2009	of program by March 31, 2012
Citywide			(ARRA) Weatherization	including 100% expenditure of
	Multifamily dwellings	42% of program funds will target	Assistance Program grant	funds and weatherization of 350
	in the City of Oakland	households in multifamily	through the California State	multifamily units and 275 single-
	responding to a Notice	dwellings in the City of Oakland;	Community Services and	family units.
	of Funding Availability	58% of program funds will target	Development Agency:	
	(NOFA) will be served	households in single-family	#2 075 05C	
	on a first-come-first-	dwellings throughout Alameda	\$3,875,956	
	served basis.	County.	(2 allocations of	
	City is subsautusating		\$1,937,978)	
	City is subcontracting with Alameda County		(only 50% of total	
	to weatherize single-		allocation has been	
	family dwellings			
	throughout Alameda		awarded as of February 1, 2011)	
	County (except		2011)	
	Albany, Berkeley and			
	Emeryville).			

Objective #5: Improvement of the Existing Housing Stock (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
West Oakland Owner Occupied	Housing rehabilitation	Homeowners with incomes at or	Redevelopment Agency:	Complete the rehabilitation of
Rehabilitation Program	financing (deferred	below 80% AMI	\$1,939,000	10 units in FY 2011-12.
West Oakland Redevelopment Area	loans at zero interest)			
	of up to \$125,000 for			
Portions of Western Oakland	rehabilitation of one to			
	four unit owner-			
	occupied properties.			
	This program also			
	funds all the costs for			
	work write-ups,			
	underwriting,			
	construction			
	monitoring and loan			
	servicing for the entire			
	housing rehabilitation			
	program.			
West Oakland Vacant Housing	Provides loans up to	Vacant parcels, single family	Redevelopment Agency	Complete the rehabilitation of
and Rehabilitation Program (WO-	\$200,000 to owners of	dwellings or one-to-four residential	\$735,000	10 units in FY 2011-12.
VHARP)	vacant and blighted	units.		
West Oakland Redevelopment Area	residential properties	N6 41 4 12 14 1 11		
	of one to four units	Must be vacant, blighted and have		
Portions of Western Oakland	that are in need of	one or more major code violations		
	extensive rehabilitation to	If sold, the property must be sold to a household with an income not		
	correct code violations	exceeding 120% of the established		
		HUD median income limits for		
	and to eliminate safety and health hazards and	Alameda County.		
	the owners of under	Alameda County.		
	utilized, vacant			
	parcels to construct			
	new one to four			
	residential units.			
	residential dilits.			

Objective #6: Provision of Rental Assistance for Extremely and Very Low Income Families

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Family Unification Section 8	Rental assistance to	Eligible Family Unification	0 new Section 8 vouchers.	Currently OHA reserves fifty slots
Rental Assistance	families and	Program (FUP) households that		for FUP program families. Each
	individuals, including	are involved with the Alameda		year the program experiences turn
Citywide	eligible emancipated	County Child and Family Services		over of approximately 5-10
	Foster Youth.	(CFS) department who lack		families. In FY 2011-12, OHA
		adequate housing and have		will admit 20 new FUP eligible
		incomes ≤ 50% AMI.		participants, 10 families and 10
				youths, to achieve 100% lease-up
				based on current program size.
				OHA will apply for additional
				vouchers if new funding is made
	4.1.	G P I II V		available.
Local Housing Assistance	Alternate form of	Current Public Housing	0 new Section 8 vouchers.	OHA will provide LHAP
Program (LHAP)	rental assistance for	participants, 30% to above 80% of	OHA will fund Local	assistance to current Public
C: · · ·	residents impacted by	AMI in units approved for	Housing Assistance	Housing participants who are not
Citywide	OHA administered	disposition.	Programs (LHAP) assisted	eligible or who would be
	public housing		units from the Authority's	negatively impacted by the
	disposition.		MTW block grant.	conversion to Section 8, as a result
				of the disposition and permanent
				removal of the unit they currently
				occupy from the public housing
				inventory. OHA estimates that 30 families will be assisted under
				LHAP in FY 2011-12.
				LITAL IIIT I 2011-12.

Objective #6: Provision of Rental Assistance for Extremely and Very Low Income Families (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Project-Based Rental Assistance Citywide	Rental assistance to families and individuals.	Renter households with incomes at ≤ 50% AMI.	0 new Section 8 vouchers. Project-Based Vouchers (PBV) are funded from OHA's existing tenant-based voucher allocation. Currently, the Authority has set aside 2,650 units of voucher funding for the Project Based Voucher (PBV) Program.	At the end of FY 2011, OHA will have approximately 543 units under PBV program HAP contracts. In addition, up to 1,554 units have been reserved to replace scattered site public housing units permanently taken off-line through disposition. These former public housing units will not convert to PBV until current in-place, tenant-based assisted families move out. During FY 2012, OHA anticipates that 480 additional units set aside for the PBV program, will be housing families and placed under HAP contract. In FY 2012, OHA will consider awarding an additional 150 vouchers to the PBV projects that support "housing first" initiatives, service enhanced housing,
				affordable housing rehabilitation / preservation and for SRO units.
Section 8 Mainstream Program Citywide	Rental assistance for disabled families and individuals.	Disabled renters with incomes at ≤ 50% AMI.	0 new Section 8 vouchers.	No new funding is anticipated. Maintain 100% lease-up based on funding. OHA will apply for additional vouchers if new funding is made available in FY 2012.

Objective #6: Provision of Rental Assistance for Extremely and Very Low Income Families (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Section 8 Rental Assistance	Rental assistance to	Renters with incomes at $\leq 50\%$	0 new Section 8 vouchers.	No new funding is anticipated.
Program	families and	AMI.		Maintain 100% lease-up based on
	individuals.			funding. OHA will apply for
Citywide				additional vouchers if new funding is made available in FY 2012.
Shelter Plus Care Rental	Rental assistance to	Formerly homeless renters with	0 new Section 8 vouchers.	Alameda County is the lead
Assistance	families and	disabilities and incomes at $\leq 50\%$		agency in applying for Shelter Plus
	individuals.	AMI.		Care Vouchers. The OHA will
Citywide				continue to support Alameda
				County to renew existing
				vouchers. No increase in the
				amount of program funding is
				anticipated for FY 2011-12.
Sponsor Based Housing	Align OHA's	Individuals and families that do	0 new Section 8 vouchers.	OHA will target 90 households in
Assistance Program	programs to address a	not normally benefit from OHA's	OHA will fund assisted	this program. Partner agency will
	community need by	programs because they need	units from the Authority's	serve as recipient of SBHAP from
Citywide	leveraging new	services to successfully maintain	MTW block grant.	OHA and will be responsible for
	resources and	housing. Income requirements		making payment to participants or
	expertise to serve	consistent with		on their behalf to housing
	traditionally	Section 8 rules ≤50% of AMI		provider.
	underserved			
	populations.			

Objective #6: Provision of Rental Assistance for Extremely and Very Low Income Families (cont'd)

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Tenant Protection Vouchers Citywide	Section 8 rental assistance for residents at public housing scattered sites units to be converted to project based voucher assistance.	Low income households at or below 80% of AMI	OHA received 19 new Section Tenant Protection Vouchers (TPV) in FY 2011 TPV's were received for 12 residents of expiring Moderate Rehabilitation program units and for 7 families that were assisted by under an expired Rent Supplement program opt- out at the Northgate Terrace Apartments.	Upon receipt of funding, OHA will issue Tenant Protection Vouchers to eligible occupants of expiring Moderate Rehabilitation Program contracts, new HUD Multi-family program opt-outs, and new increments received for public housing units approved for disposition. In FY 2011-12, OHA anticipates that it will receive 96 TPV's for the expiring Mod Rehab Program contract at the Madison Park Apartment; 25 TPV's for the expiring Mod Rehab contract at the Hugh Taylor House and 4 TPV's for the expiring Mod Rehab contract at Drachma Housing. OHA will submit application for 383 TPV's subject to HUD approval of OHA's disposition application for public housing senior sites.
Veterans Administration Supportive Housing Citywide	Rental assistance for homeless veterans.	Homeless veterans with incomes at $\leq 50\%$ AMI.	OHA received 105 Veterans Administration Supportive Housing (VASH) program vouchers in FY 2010.	No new funding is anticipated. OHA will work to achieve 100% lease-up based on funding. OHA will apply for additional vouchers if new funding is made available in FY 2012.

Objective #7: Provision of Supportive Housing for Seniors and Persons with Special Needs

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
6 th & Oak Senior Homes 609 Oak Street	New Construction of 70 affordable residential units for	13 units at or below 30% Area Median Income	Redevelopment Agency: \$3,699,656 HOME:	Secured all the necessary funding, Awarded 9% Tax Credits.
Chinatown/Eastlake/San Antonio	senior citizens. 5 Studios 55 1-BR 10 2-BR (including manager's unit)	56 units between 31-50% Area Median Income	\$3,850,344 Total City/Agency Funds: \$7,550,000	Estimated completion date: April 2012.
720 E. 11 th Street Project 720 E. 11 th Street Chinatown/Eastlake/San Antonio See also Objective #1: Expansion of the Supply of Affordable Rental Housing	New construction of 55 rental units: 18 1-BR units 17 2-BR units 17 3-BR units 3 4-BR units	25 units for households at or below 35% AMI (including 3 HOPWA units and 6 MHSA units); 12 units for households at or below 50% AMI (including 2 MHSA unit); 17 units for households at or below 60% AMI.	HOME: \$1,669,500 Redevelopment Agency: \$5,827,497 Total City/Agency Funds: \$7,497,000	Start construction in March 2011. Anticipated completion July 2012
Access Improvement Program 7 Community Development Districts	Grants for accessibility modifications to one to four unit properties where owners or tenants have disabilities.	Physically challenged owners or tenants with incomes at or below 50% AMI.	CDBG: \$172,374	Complete accessibility modifications for 8 units in FY 2011-12.

Objective #7: Provision of Supportive Housing for Seniors and Persons with Special Needs (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
California Hotel	Rehabilitation of 137	55 units for extremely low-income	Redevelopment Agency:	Secure additional sources of funds,
3501 San Pablo Avenue	units:	households (at or below 30% Area Median Income)	\$5,253,000	including 9% tax credit financing.
Western Oakland	4 2-BR 12 1-BR	80 units for low-income	City of Oakland (HOME): \$3,168,000	Begin construction March 2012.
See also Objective #2: Preservation of the Supply of Affordable Rental Housing	119 Studios 2 manager's units	households (between 31 – 50% Area Median Income)	Total: \$8,421,000	End construction October 2013.
		25% of the units will be set aside for housing of formerly homeless people with special needs		
Center for Independent Living	Provide housing services and housing-	Persons with disabilities and incomes at 30-80% AMI.	CDBG \$16,600	TBD
Citywide	rights counseling to persons with physical			
See also Objective #9: Removal of Impediments to Fair Housing	and mental disabilities.			
Emancipation Village	New construction of	30 emancipated young adults	Redevelopment Agency:	Prepare construction drawings for
3800 Coolidge Avenue	32 units (including 2 manager units) for	between 18-24 at or below 35% AMI	\$1,652,000	building permit submittal and close all construction loans.
Outside Community Development	emancipated foster			
Districts	youth/foster youth nearing emancipation			Anticipated completion date: December 2012

Objective #7: Provision of Supportive Housing for Seniors and Persons with Special Needs (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Fairmount Apartments 401 Fairmount Avenue	Acquisition and rehabilitation of existing apartment	9 units for Extremely Low Income Households (0-30% Ami)	Redevelopment Agency: \$3,700,000	Anticipated completion date: April 2011
Western Oakland	building into 31 (one manager's unit) rental units for families and	21 units for Low Income Households (31%-50% AMI)		
See also Objective #2: Preservation of the Supply of Affordable Rental Housing	those with special needs. 26 1-BR units 5 2-BR units	All units are for small families. 11 special needs units will be assisted with Project Based Section 8 Vouchers.		
	5 units will be designated for supportive housing units for formerly homeless adults; 6 units will be designated for disabled households with special needs.			
Harrison Senior 1633 Harrison St. & 321 17 th St.	New construction of 73 affordable senior rental units and 1	29 senior households with incomes at or below 35% AMI; 44 senior households at or below	Redevelopment Agency: \$5,133,000	Continue constructing the development.
Western Oakland	managers unit (total of 74 units constructed).	50% AMI; 1 manager's unit		Anticipated completion date: May 2012
Hill-Elmhurst Senior Housing 9415-9437 International Blvd	New Construction of 64 senior rental units:	Seniors with incomes at or below 60% AMI	Redevelopment Agency (non-housing): \$1,096,222	Project could not achieve other financing commitments and Agency funding commitment was
Elmhurst	63 1-BR units 1 2 BR unit	1 resident manager unit	Redevelopment Agency: \$6,032,000	cancelled.

Objective #7: Provision of Supportive Housing for Seniors and Persons with Special Needs (cont'd)

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Saint Joseph Senior 2647 International Blvd.	Adaptive re- use/historic rehabilitation of	32 senior households with incomes at or below 35% AMI; 20 senior households at or below	Redevelopment Agency: \$4,639,000	Construction completion by June 30, 2011. Move-ins will continue through at least July of 2011.
Fruitvale/San Antonio	former senior residence (currently offices) into 78 affordable rental units for seniors.	50% AMI; 25 senior households at or below 60% AMI	HOME: \$3,991,000	
Housing Opportunities for Persons With AIDS (HOPWA)	Housing and continued services for individuals and family members of	Persons with HIV/AIDS and incomes at 30-50% AMI, and their families.	HOPWA \$2,514,177	Assist approximately 400 persons with HIV/AIDS and their families with housing assistance (tenant
Alameda County & Contra Costa County	individuals living with HIV/AIDS. Acquisition of housing		Alameda County: \$1,865,519	based rental assistance, permanent supportive housing, and other housing).
	units New construction of permanent housing		Contra Costa County: \$598,375	Approximately 40 households will gain access to stable permanent housing.
	for persons with HIV/AIDS.		City Administration: \$50,283	Provide information and referral for HIV/AIDS services and housing to at least 200 households.
			(Actual allocations are based on number of reported People Living With AIDS (PLWA) as	Maintain capacity of existing housing inventory and support services.
			confirmed by the Centers for Disease Control and/or each County's AIDS Epidemiology reports for the most recent report year.)	Continue acquisition, rehabilitation and/or development of additional set-aside of 20 HIV/AIDS living units.

Objective #8: Prevention of Foreclosures and Stabilization of Neighborhoods

ACTIVITY NAME LOCATION	DESCRIPTION OF	CATEGORIES OF RESIDENTS	FUNDING PROGRAMS AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Board Up/Clean Up Citywide	Board up and clean up vacant foreclosed properties	Vacant properties	CDBG: \$124,500	Board up 30 vacant foreclosed properties.
Foreclosure Counseling and	Provide informational	Low- and moderate-income	CDBG:	Reduce number of foreclosures,
Prevention The Unity Council Citywide	mailings, outreach and counseling services to homeowners facing possible foreclosure.	homeowners.	\$ 83,000	and reduce losses to those homeowners for whom foreclosure cannot be prevented.
Cuywiae	possible forcelosure.			
Homeownership Foreclosure Prevention	Provide informational mailings and outreach to homeowners facing	Low- and moderate-income homeowners and renters.	Note: Using current budgeted funds. No set aside	Reduce number of foreclosures by referring homeowners to counseling and reducing the
Citywide	possible foreclosure, and tenants in homes facing foreclosure.			number of evictions of tenants living in foreclosed properties
Neighborhood Stabilization	See individual			
Program - Owner	program descriptions below			
Portions of Western Oakland,				
Central East Oakland, and Elmhurst				
Oakland Community Land Trust	Acquisition and rehabilitation of foreclosed single	Households between 50% and 80% of AMI	Neighborhood Stabilization Program: \$5,025,000	Acquire at least 10 homes; Rehabilitate and sell at least 20 homes for owner occupancy
Portions of Western Oakland,	family residential			
Central East Oakland, and	units. Properties will			
Elmhurst	be held in a Community Land			
	Trust to provide			
	permanently affordable			
	homeownership.			

Objective #8: Prevention of Foreclosures and Stabilization of Neighborhoods (cont'd)

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Pre and Post Purchase Counseling Portions of Western Oakland, Central East Oakland, and Elmhurst	Pre and post-purchase counseling for purchasers of land trust units, including counseling on specific requirements of a land trust form of ownership.	Potential low/mod homeowners interested in Land Trust properties.	NSP \$250,000	50 Households
Neighborhood Stabilization Program - Rental	See individual projects listed below.			
Portions of Western Oakland, Central East Oakland, and Elmhurst				
Drasnin Manor 2530 International Blvd Fruitvale/San Antonio	Rehabilitation and ownership interest transfer of 26 existing affordable rental units 3 1-BR units 9 2-BR units (inc. manager's unit) 14 3-BR units 2,958 sq. ft. commercial	25 units targeted to Low-Income households below 50% of AMI. Project Based Section 8 vouchers on 25 units will push effective affordability levels much deeper. Units are for small (2-4 persons) and large families (5+ persons). 1 Unit for mobility impaired	Redevelopment Agency: \$1,800,000 NSP: \$1,159,031	New ownership has secured property (only the resident manager unit is occupied as of Spring 2011), and is finalizing rehabilitation scope. Start rehabilitation efforts and retenant property. Anticipated completion date: September 2012.
Marin Way Court 2000 International Blvd Chinatown/Eastlake/San Antonio	Rehabilitation and ownership interest transfer of 20 existing affordable rental units 20 2-BR units	5 units targeted to low-income households at or below 50% AMI 15 units targeted to moderate income households at or below 80% AMI	No public funds are being allocated for this project.	Project is planned to be acquired by private investors who intend to rehabilitate and manage the property for low income rental housing. Completion expected by mid 2012.

Objective #8: Prevention of Foreclosures and Stabilization of Neighborhoods (cont'd)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Project Pride	Rehabilitation of 20	All units to serve small families at	Redevelopment Agency:	Start construction by July 2011.
2577-79 San Pablo Ave.	units of housing – 6	or below 35% Area Median	\$1,600,000	
	transitional housing	Income	NSP:	Anticipated completion date:
Western Oakland	units and 14 NSP-		\$904,000	September 2012.
	assisted permanent			
See also Table 5: Prevention	housing units with			
and Reduction of	supportive services.			
Homelessness and Elimination				
of Chronic Homelessness				

Objective #9: Removal of Impediments to Fair Housing

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Center for Independent Living	Provide housing	Persons with disabilities and	CDBG:	TBD
Citywide	services and housing- rights counseling to persons with physical	incomes at 30-80% AMI.	\$16,600	
See also Objective #7: Provision of Supportive Housing for Seniors and Persons with Special Needs	and mental disabilities.			
Fair Housing Services – sponsor to be determined during program year	Fair housing services.	Individuals and families with incomes < 80%.	CDBG: \$297,140	TBD
Citywide				

D. Homelessness

1. Permanent Access to Housing (PATH) Plan

Oakland's Permanent Access to Housing (PATH) Strategy is an Oakland-specific companion to Alameda County's EveryOne Home Plan, a countywide plan to be used as a roadmap for ending homelessness in the county over the next fifteen years. EveryOne Home is a comprehensive plan for providing housing and wrap around support services to homeless people in Alameda County and to those people living with serious mental health illness and HIV/AIDS. Both EveryOne Home and PATH are based on a "Housing First" program model that emphasizes rapid client access to permanent housing rather than prolonged stays in shelters and transitional housing.

Implementation of the PATH Strategy has focused on the areas listed below:

- Development of the Pipeline Process for Permanent Supportive Housing
- Capacity Building for Homeless Services Providers and Housing Developers
- Redesign of the Homeless Service Delivery System
- Expansion of Street Action Teams and Outreach Services
- Homeless Prevention Assistance and Services

Both EveryOne Home and PATH are based on a "Housing First" program model that emphasizes rapid client access to permanent housing rather than prolonged stays in shelters and transitional housing. Parts of the following overview of the "Housing First" program model are adapted from the National Alliance to End Homelessness.

The "Housing First" program model is adapted from the National Alliance to End Homelessness. Housing First is an approach to ending homelessness that centers on providing homeless people with housing quickly and then providing services as needed. What differentiates a Housing First approach from traditional emergency shelter or transitional housing approaches is that it is "housing-based," with an immediate and primary focus on helping individuals and families quickly access and sustain permanent housing. This approach has the benefit of being consistent with what most people experiencing homelessness want and seek help to achieve.

Implementation of a Housing First approach will not necessarily result in an immediate elimination of emergency shelter and/or transitional housing services. The Housing First approach is commonly implemented through four primary stages:

- Crisis Intervention and Short-Term Stabilization
- Screening, Intake and Needs Assessment
- Provision of Housing Resources
- Provision of Case Management

In order to implement these four stages, the PATH Strategy focuses on both housing development activities to provide needed housing resources, and realignment of the service

delivery system to support the transition to a Housing First approach. The general thrust of the PATH Strategy can be summarized as follows:

PATH Strategy Implementation Priorities for 2011-12 are as follows:

- 1) Preventing Homelessness: Activities that prevent people from becoming homeless.
- 2) Rapid Re-Housing Services: Activities that clearly lead to permanent housing outcomes and services that help people obtain and maintain permanent housing.
- 3) Support Services to increase Housing Retention among the target population
- 4) Housing Resources: Expand the inventory of appropriate housing opportunities as a direct exit from homelessness.

2. Discharge Planning

Many of those who are homeless were discharged from institutions, such as jails, prisons, or hospitals, or they have aged out of the foster care system. For example, one in five homeless adults in Alameda County was in foster care or a group home when younger than 18. There are high personal and financial costs associated with discharging people into homelessness rather than directly into appropriate housing. As the Sponsoring Agencies and stakeholders who developed the EveryOne Home Plan, it is recognized that it is critical that housing and service systems throughout the county work well together to address complexities of timing, availability of options, and admission criteria in order to develop alternatives to discharging people into homelessness.

Oakland, Oakland Partners, and Alameda County are developing a comprehensive county-wide discharge policy and protocols to reduce or eliminate the release of people from public institutions to the streets or the homeless service system. Oakland Permanent Access to Housing strategy (PATH) identifies development of discharge planning policies and protocols as the lynchpin of a comprehensive homeless prevention strategy.

Strategies set for implementation under the PATH Strategy are as follows:

Strategy #1: Create Policies and Protocols to Prevent People from being Discharged into Homelessness from Mainstream Systems and their Institutions

Problem:

Many systems of care have responsibility for the discharge of people leaving their institutions. Publicly funded institutions such as hospitals, mental health facilities, prisons and jails are often a factor in creating and maintaining homelessness by discharging people to the streets or shelters.

Solution:

The lynchpin of a comprehensive homelessness prevention strategy is the development of discharge planning policies and protocols that reduce or eliminate the release of people from public institutions to the streets or the homeless service system.

Action Step:

The Alameda EveryOne Home Leadership Council is leading an effort to create systemic discharge planning policies and protocols to prevent people from being discharged into homelessness from mainstream systems and their institutions. Oakland's mainstream systems and their institutions will participate in this process.

Strategy #2: Link and Expand Current Efforts to Prevent Homelessness for People Being Discharged from Mainstream Systems of Care and their Institutions (EveryOne Home Objectives P-2 and P-3)

Problem:

Lack of coordination among the different systems of care has resulted in a fragmented approach to providing people who are leaving institutions with the support and access to resources they need to secure stable housing.

Solution:

Systems must work together to ensure continuity of care and linkages to appropriate housing and community treatment and supports to help people make successful transitions to the community when they are released from foster care, jails, prisons and health care, mental health or substance abuse treatment facilities.

Action Steps:

- Convene and create strategic linkages between current Oakland-based efforts to prevent
 homelessness and/or decrease recidivism for people reentering Oakland from mainstream
 systems of care and their institutions through pre-release and discharge planning,
 integrated and timely support services, case management, affordable/supportive housing,
 including: Project Choice, the MOMS Project, Project RESPECT, AB 1998, and PACT.
 (Descriptions of these projects may be found in Attachment D, Oakland and Alameda
 County Discharge Planning/ Homelessness Prevention Programs for People Leaving
 Mainstream Systems of Care.)
- Expand current efforts to incorporate additional priority target populations (e.g., single adults.)
- Expand current efforts to refine current and future efforts to include comprehensive service strategies, such as early intervention and engagement when homeless people enter mainstream systems and institutions; a full array of wraparound services (i.e., behavioral health, health care, employment); and direct linkages and priority access to affordable and/or supportive housing (housing subsidy programs, HUD McKinney funded supportive housing, and Direct PATH (described below.)

Table 5 Homeless Planned Actions, FY 2011-12

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Code Enforcement Relocation	Residential tenants	There are no income restrictions.	CDBG:	Revolving program.
Plan (CERP)	mandated to move due	Any qualified City of Oakland	\$124,500	
	to the City's	residential tenant with an Order to		
Citywide	enforcement of	vacate from the City's Code		
	housing and bldg	Enforcement and/or Building		
	codes.	Department may apply.		
East Oakland Community	State-of-the-art-green	Homeless	CDBG:	Funds will support the operation of
Project/Crossroads	emergency shelter		\$166,000	the shelter serving approximately
7515 International Boulevard	facility offering 125			581 homeless persons with support
	beds with			services and bednights, substance
	comprehensive			abuse counseling, HIV/AIDS
	support services for			services and other services.
	homeless persons			
	seeking a better life.			

	CATEGORIES OF	FUNDING PROGRAMS	
DESCRIPTION OF	RESIDENTS	AND RESOURCES	
ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Housing and services	Homeless families, individuals and	ESG:	Assist approximately 1,500
leading to Permanent	seniors with incomes at 30-50%	\$369,059	persons with access to permanent
Access To Housing:	AMI.	(PATH Strategy	housing, temporary shelter,
1)Rapid-Rehousing		Providers- \$350,606, City	hotel/motel vouchers, support
Services		Administration: \$18,453)	services, rental assistance, eviction
2)Homeless			prevention, outreach, homeless
Prevention		General Fund:	encampment services and/or other
		\$115,000	support services to the homeless
			and near-homeless population as
*		Program)	outlined in the Oakland Direct
Assistance			PATH (Permanent Access To
			Housing) Strategy. This includes
		4 9	services provided with match
			funding. CDBG funds allocated in
		Outreach Program)	FY 2009-10 for PATH Capital
			Improvement of Oaks Hotel, a 84
			SRO unit facility in need of
			rehabilitation and renovation to
			best serve homeless clientele will
		\$74,749	be completed by March 2012.
		Community Development	
		φ330,130	
	Housing and services leading to Permanent Access To Housing: 1)Rapid-Rehousing Services 2)Homeless	Housing and services leading to Permanent Access To Housing: 1)Rapid-Rehousing Services 2)Homeless Prevention 3) Support Services in Housing 4)Technical	DESCRIPTION OF ACTIVITY Housing and services leading to Permanent Access To Housing: 1)Rapid-Rehousing Services 2)Homeless Prevention 3) Support Services in Housing 4)Technical RESIDENTS TO BE USED Homeless families, individuals and seniors with incomes at 30-50% AMI. ESG: \$369,059 (PATH Strategy Providers-\$350,606, City Administration: \$18,453) General Fund: \$115,000 (Emergency Housing Program)

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
HEART ACT – Emergency	Housing and services	Homeless & Near Homeless	HUD – Emergency	To be determined upon
Solutions Grant	leading to Permanent	Individuals/households	Solutions Grant ²	notification of award levels and
	Access To Housing:			HEART Implementation.
	1)Rapid Re-housing			
	Services			
	2)Homeless			
	Prevention			
	3) Support Services in			
	Housing			
	4)Technical			
	Assistance			
	5)Shelter & Other			
	Homeless Services			

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² The implementation date and award level of HEARTH is currently unknown. If implemented during Fiscal Year 2011-12, matching funding and resources will include City General Purpose Funds, Community Development Block Grant Funds, and Staff Cost.

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
				ONE VEAD COALS
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Homeless Prevention Rapid Re-	Housing and services	Near homeless or homeless	American Recovery and	HPRP has completed its first year of
housing Program (HPRP)	leading to the	households with incomes at 30-	Reinvestment Act of 2009	services. Over the balance of the
Citywide	prevention of	50% AMI. HPRP funds most	(ARRA):	program HPRP agencies will continue to serve at least 1,300 homeless and
	homelessness through	serve persons whose	\$3,458,120	near homeless persons a year in the
	housing:	income does not exceed 50% of	(34 month Award)	following areas to prevent or eradicate
	1)Rapid-Rehousing	Area Median Income.		episodes of homelessness:
	Services			Financial Assistance
	2)Homeless			Direct payment for housing costs both
	Prevention			to rapidly re-house persons who have
	3) Support Services in			lost their housing or are temporarily
	Housing			and precariously housed, as well
	4)Technical			keeping people in housing that they
	Assistance			have. Rental assistance which includes
	rissistance			rental arrears and rental subsidies,
				moving costs and hotel vouchers for
				shelter diversion.
				Housing Relocation and
				Stabilization Services:
				Case management, outreach, housing locators, legal services, and credit
				repair.
				Data Collection and Evaluation
				Invest in our county-wide Homeless
				Management Information System
				(HMIS) so that new providers are
				brought into the systems; development
				of a housing assessment tool that will
				interface with HMIS data and be
				completed in real time; tracking and
				analyzing utilization patterns of
				households requesting and households
				requesting and receiving HPRP
				assistance From July 1, 2009 –
				September 30, 2010, 1,390 clients
				received HPRP services.

ACTIVITY NAME LOCATION Community Development District	DESCRIPTION OF ACTIVITY	CATEGORIES OF RESIDENTS TO BE ASSISTED	FUNDING PROGRAMS AND RESOURCES TO BE USED	ONE YEAR GOALS
Matilda Cleveland Transitional	Temporary housing	Homeless families with incomes at	Supportive Housing	Assist between 5 - 14 families.
Housing Program (MCTHP)	for homeless families	30-50% AMI.	Program	D 1 177 C 1 14
8314 MacArthur Blvd.	attempting to stabilize their lives to obtain		\$259,824 (MCTUD: \$252,640, City)	Rehabilitation work on 14
Elmhurst	permanent housing:		(MCTHP: \$253,640, City Admin. \$6,184)	MCTHP units to be completed by March 2010.
	5 Studios		CPPSO	
	3 1-bdrm units		\$50,000	
	3 2-bdrm units			
	3 3-bdrm units		Contractor Match	
			\$20,000	
			Tenant Rents	
			\$25,250	
Project Pride 2577-79 San Pablo Ave.	Rehabilitation of 20 units of housing – 6	All units to serve small families at or below 35% Area Median	Redevelopment Agency: \$1,600,000	Start construction by July 2011.
23/7-77 San I abio Ave.	transitional housing	Income	NSP:	Anticipated completion date:
Western Oakland	units and 14 NSP-		\$904,000	September 2012.
	assisted permanent		ŕ	
See also Table 4, Objective #8:	housing units with			
Prevention of Foreclosures and	supportive services.			
Stabilization of Neighborhoods				

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Supportive Housing Program	Provide a continuum	Families with incomes at 30-50%	Supportive Housing	Assist at least 54 families with
(SHP)-Homeless Families	of services, shelter and transitional	AMI.	Program: \$1,829,618	transitional housing and support services and at least 8 families
Support Network (HSFN) Anka Behavioral Health, Inc.				
(located at Henry Robinson	housing (54 units) to homeless families.		(HSFN \$1,786,073, City Admin. \$43,474)	with emergency shelter.
Multi-Service Center)			, , ,	Rehabilitation work for 54
559-16 th Street			Alameda County:	transitional housing units and 8
Oakland, CA 94612			\$250,000	emergency shelter units at the
,				HRMSC is a behind schedule as
Chinatown/East Lake/San Antonio			Excess Cash Value of	staff secures temporary housing
			Monthly Lease:	for HFSN clients (families) that
			\$122,558	will have to be relocated during the rehabilitation. However, work
				to replace the two roofs will begin
				in March 2011, and the balance of
				construction is scheduled for late
				summer 2011.
Transitional Housing Program	Temporary housing	Homeless families with incomes at	Transitional Housing	Assist at least 10 families with
(THP)	for homeless families	30-50% AMI	Program:	transitional housing.
1) 173 Hunter Avenue	attempting to stabilize		\$245,420	2 11 2
2) 1936 84 th Avenue	their lives to obtain		(THP/FIT \$238,738, City	
3) 5239-A/B 5241 Bancroft Ave.	permanent housing.		Admin. \$6,682)	
4) 2400 Church St.				
5) 6850 Halliday Ave.	4 1-bdrm units		General Fund	
6) 3501 Adeline St.	5 2-bdrm units		\$133,000	
7) 3824 West St.	1 3-bdrm units			
			Tenant Rents	
			\$21,000	

ACTIVITY NAME		CATEGORIES OF	FUNDING PROGRAMS	
LOCATION	DESCRIPTION OF	RESIDENTS	AND RESOURCES	
Community Development District	ACTIVITY	TO BE ASSISTED	TO BE USED	ONE YEAR GOALS
Oakland Homeless Youth	24-29 transitional	Homeless Youth ages 18-24.	Oakland Homeless Youth	Assist 22 – 30 young adults with
Collaborative (OHYC)	housing beds for		Collaborative	housing and services
1) Covenant House	homeless youth.		\$699,770	
2001 Harrison Street			(OHYHC Contractors:	
			\$666,461, City Admin.	
2) East Oakland Community			\$33,309)	
Project				
1024 101 st Street				
3) First Place for Youth				
1755 Broadway				

E. Geographic Distribution and Service Delivery and Management

1. Geographic Distribution of Funds

a. Target Areas for CDBG Funds

Community Development Block Grant funds allocated for economic development include funds allocated to designated Neighborhood Commercial Revitalization areas.

To better achieve the City Council's policy objective of promoting safe, affordable and healthy neighborhoods, the focus of the City's housing programs – particularly those involving rehabilitation of the existing housing stock – is primarily within the Community Development Districts. Efforts are made to use housing funds in specific designated areas within those districts, including Neighborhood Commercial Revitalization areas, certain Redevelopment project areas, blighted properties identified by Building Services and the Service Delivery System teams, and certain Strategic Planning areas. This will allow for a more coordinated targeting effort, and a more visible, sustainable revitalization of those areas, that will in turn stimulate more private revitalization activities. The Emergency Housing Rehabilitation Program allows loans to be made to any qualified low income homeowner in the City because this program is targeted specifically to eliminating immediate health and safety problems.

b. Target Areas for Neighborhood Stabilization Program

HUD's Neighborhood Stabilization Program (NSP) provides funding to jurisdictions for acquisition, rehabilitation and sale or rental of foreclosed properties to stabilize and revitalize areas that have experienced high rates of foreclosure. The City has designated several neighborhoods that are characterized as having very high foreclosure rates and high vacancy rates, indicating a particular risk of abandonment and a need for concentrated investment. NSP funds are restricted to these target areas.

c. Target Areas for Housing Development and Homeless Programs

Funding for development of ownership and rental housing is allocated on a citywide basis. New rental projects that are outside areas of low income concentration are given preference points in order to promote a wider range of housing opportunities. New homeownership projects are given preference if they are located in areas that have a homeownership rate significantly lower than the citywide average, in order to increase ownership rates and contribute to neighborhood revitalization. Efforts are made to locate housing development projects in proximity to other major focus areas, such as Neighborhood Commercial Revitalization areas. The City has a general policy of encouraging higher density multi-family housing along major arterial streets, in the downtown, and near mass transit stations.

Funds to assist the homeless are allocated throughout the City.

d. Location of Specific Activities Funded with Federal Grant Funds

Many of the activities to be funded with Federal grant funds have multiple locations or serve low income neighborhoods rather than individual locations. Details on the location of each proposed activity are contained in HUD Table 3 in Subsection V.

2. Service Delivery and Management

The Community and Economic Development Agency (CEDA) is the lead agency for implementation of the housing and community development actions described in the Consolidated Plan. The Continuum of Care program and the AIDS housing program are managed by the Community Housing Services unit in the Department of Human Services.

Responsibility for specific components of the action plan is shown in the following table.

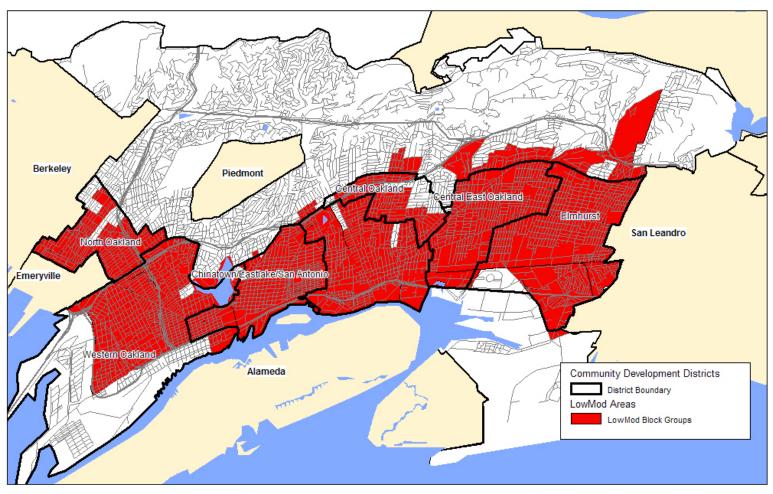
Program/activity	Responsible party	Phone
Community Development District Funding – financial assistance for public services and infrastructure (neighborhood improvements)	CEDA - CDBG Program	238-3716
Comprehensive land use planning	CEDA – Planning and Zoning	238-3941
Emergency shelter, transitional housing, supportive services for homeless persons	Department of Human Services - Community Housing Services	986-2721
Fair housing - support for counseling and advocacy agencies	CEDA - Housing Policy	238-3015
Fair housing planning	CEDA - Housing Policy	238-3015
First time homebuyer programs	CEDA - Homeownership Programs	238-6201
Housing and supportive services for persons with HIV/AIDS	Department of Human Services - Community Housing Services	986-2721
Housing code enforcement	CEDA - Code Enforcement	238-3381
Housing development for families, seniors and persons with special needs (new construction and rehabilitation)	CEDA - Housing Development	238-3502
Housing rehabilitation (owner-occupied and small rental properties)	CEDA - Residential Lending	238-3909
Housing services contracts (housing counseling and search services)	CEDA – CDBG Programs	238-3716
Monitoring of City-assisted community development activities	CEDA - CDBG Programs	238-3716
Monitoring of City-asst housing developments	CEDA - Housing Development	238-3502
Preservation of existing assisted housing	CEDA - Housing Development	238-3502
Public housing	Oakland Housing Authority - Housing Management Division	874-1500
Section 8 Rental Assistance	Oakland Housing Authority - Leased Housing Department	874-1500
Small businesses – technical and financial assistance	CEDA - Commercial Lending Program	238-3703
Zoning	CEDA – Planning & Zoning	238-3911

3. Maps Showing General Service Area, Low/Moderate Income Block Groups and Areas of Minority Concentration.

Maps 1 and 2 on the following page identifies the seven Community Development Districts that are the focus for the City's activities, particularly housing rehabilitation, economic development, public services and public facilities designed to promote community revitalization. Homebuyer assistance and housing development activities may be conducted anywhere in the City in order to promote a wider range of housing choices for low income, minority and disabled households.

Map 1 also shows those Census block groups that qualify as low/moderate income under HUD definitions. Map 2 shows areas of minority concentration.

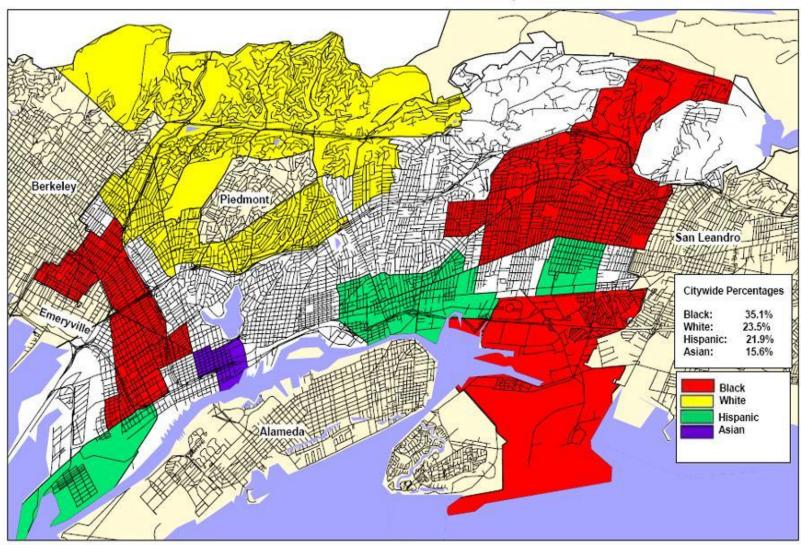
Map 1
Community Development Districts and Low/Mod Areas



Source: U.S. Dept of HUD, based on 2000 Census data

Prepared by Jeffrey Levin, City of Oakland/CEDA-HCD

Map 2
Areas of Minority Concentration



Source: 2000 Census, Summary File 1

Prepared by Jeffrey Levin, City of Oakland/CEDA-HCD

Berkeley Emerwille Piedmont Alameda San Leandro

Map 3 Neighborhood Stabilization Program (NSP) Target Areas

F. Cross Cutting Issues

In addition to the programs and activities described on the previous tables, the City and other entities operating within the City intend to undertake a number of other actions to address housing needs and problems in the City. These include efforts to efforts to reduce the hazards of lead-based paint in housing; efforts to improve the physical condition and management of public housing, promote greater resident involvement in public housing management and create opportunities for homeownership by public housing residents; and modify or mitigate the impact of any public policies which act as barriers to public housing, improvements to the institutional delivery structure to address any gaps or weaknesses identified in the 2010-2015 Consolidated Plan.

1. Lead-Based Paint Hazard Reduction

The City's residential rehabilitation loan programs have included lead-based paint hazard education within the initial phase of the loan application process, since 1992. During the financial interview, homeowners are given a copy of the booklet "Protect Your Family From Lead in Your Home". As a part of the disclosure process, homeowners must complete and sign a written acknowledgement of the receipt of this booklet. In addition, the loan application includes the age of the property and the age of children living at the property. The mandatory Request for Consultation and Lead Hazard Evaluation is part of the loan application and additionally identifies children who frequently visit the property.

The Rehabilitation Advisors who have direct advisory responsibility to the homeowner during the actual rehabilitation construction work have all received a minimum of 40 hours training in identification, testing and available remediation methodologies for lead paint hazards. Also, all Contractor agreements incorporate work descriptions to address compliance with lead paint regulations and safe work practices.

In compliance with Federal regulatory changes implemented in 2000, all Home Maintenance Improvement Program properties must be referred for a lead hazard risk assessment and rehabilitation work must include full abatement resulting in passing lead hazard clearance testing. The City's Residential Lending and Housing Rehabilitation Services department is independently contracting for these services.

The required lead hazard consultant services include: lead-based paint pre-rehabilitation inspections, project design assistance, abatement/remediation cost estimating, project plan and specifications preparation, laboratory services and clearance testing. Cost estimates range from \$700 to \$2,000 per unit, depending on the size and condition of the property.

For the period May 17, 2009 through December 31, 2011, there is a partnership agreement with the Alameda County Lead Poisoning and Prevention Program (ACLPPP) for funding assistance with lead hazard reduction and abatement. Residential Lending and Rehabilitation staff identify properties where there were children under age six or expectant mothers. Qualifying properties are referred to Alameda County for lead hazard risk assessments. Work descriptions prepared by Rehabilitation Advisors included detailed specifications for lead hazard reduction and upon completion of all rehabilitation work including lead abatement, costs were billed to ACLPPP for reimbursement at an average of \$5,000 per property.

In addition, the County provides an In-Home Consultation (IHC) service on a referral basis. This service involves a home site visit to inspect for possible lead hazards and education of the owner regarding lead hazards and treatment options. To date the rehabilitation program has referred 36 homeowners to this service.

The City's residential rehabilitation loans range from \$15,000-\$75,000. Because most of these homes were built prior to 1978, it can be concluded that lead paint hazards will exist and require remediation. The cost of lead hazard reduction often averages \$9,000 per unit. With the ACLPPP partnership agreement, the reimbursements help to reduce the impact of reduced funding allocations and assist with future lead hazard abatement projects.

Table 6
Lead-based Paint Hazard Reduction Goals

Action	Goal
Distribution of lead hazard literature to rental property owners where families with young	1,675
children may live.	
Provide In-Home Consultation referrals to the County program where hazards appear	120
significant and encourage rehab program applicants to have children tested for "elevated	
blood" condition.	
Coordination of homeowner awareness events.	20
Coordination of lead safety trainings and classes.	6
Provision of information and referral services to information line callers.	335
Provision of information and referral services to Website visitors.	9,000
Provision of training and certification referrals for local contractors and their employees.	5

2. Public Housing Improvements

a. Management Improvements for Public Housing

Specific plans for improving the management and operation of public housing include the following:

<u>Property Operations</u> - OHA has implemented a new property based asset management structure that includes new property portfolio configurations, newly organized staffing teams, and enhanced procedures that provide consistent attention and improved customer service to each property.

<u>Community Relations</u> - Partnerships with non profit community based organizations, Neighborhood Associations and the Service Delivery System (SDS) teams, have supported the Authority's transition to a more proactive property management organization with stronger lines of communication to its clients and community stakeholders

<u>Curb Appeal</u> – OHA has achieved property curb appeal improvements through proactive site monitoring by property management staff, maintenance crews, and the OHA Police Department, as well as enhancements of landscaping, painting of scattered site properties, and the transition from large dumpster bins to individual household canisters at smaller properties, which has deterred illegal dumping. The graffiti abatement program has

resulted in a reduced occurrence of property defacement by removing graffiti at OHA sites within two business days.

<u>Customer Service</u> – OHA's Customer Assistance Center (CAC) provides access for clients and stakeholders to all programs, services, and information offered by OHA. Customer service staff are trained regularly on updated customer service methods and all OHA program changes. Customers with inquiries can ask questions and provide comments or concerns by speaking directly with the CAC staff by phone or through an email submission. The CAC phone number is posted at all OHA properties and on the Authority's web site. OHA conducts periodic customer service surveys to determine resident and community satisfaction of all OHA programs and services.

b. Improvement of the Living Environment

i. Utilizing the flexibility of funding authorized under the Moving to Work program, OHA uses Public Housing Capital Funds and OHA Local Funds to continue its success at improving the physical and social problems that exist around public housing sites. These efforts have included an interior unit restoration program and a program designed to provide specific upgrades of building exteriors and interiors to address deferred maintenance and improve the physical appeal and safety of the buildings.

ii. HOPE VI Development Activities

OHA has received several grants under the HOPE VI program to renovate and redevelop some of its larger public housing developments. OHA and the City are working in partnership to improve these developments and the surrounding neighborhoods.

In 2000, OHA received \$34.5 million to revitalize the 178-unit public housing project known as Coliseum Gardens. All (178) existing units were demolished and will be replaced on a one-for-one basis. The Lion Creek Crossings and Foothill Family Apartments are providing replacement units for the former Coliseum Gardens development.

Because of the concentration of public housing units in the Oakland Coliseum area, twenty-one (21) of the (178) public housing units were placed off site in a new 65-unit development known as Foothill Family Apartments located on Foothill Boulevard adjacent to Eastmont Mall. OHA purchased the land and the general partner for this development is Oakland Housing Initiatives, Inc. (OHI). No City funds were utilized in this development.

The original or "primary site," now called Lion Creek Crossings, is being developed as a mix of housing types by OHA and a developer partnership with East Bay Asian Local Development Corporation (EBALDC), the Related Companies, and Chambers General Construction. The site will include (157) public housing units, (282) additional tax credit units, and (28) affordable for-sale units. Because of the size of

the development, the rental component was divided into four rental phases, and the ownership component will be completed after the last rental phase.

Phases I, II and III of the Lion Creek Crossings development are complete, which includes (136) replacement public housing units. Construction on the final (72) units in Phase IV, which includes (21) replacement public housing units started in FY 2010 and we anticipate construction will be completed and lease up of Phase 4 will start in January of 2012.

Coliseum Gardens Park, which is part of the primary site, has been reconfigured and rebuilt by the OHA. Portions of Lion Creek as it flows through the park will be restored by the City of Oakland.

iii. Tassafaronga Village

Since March 2005, OHA has been pursuing the revitalization of the Tassafaronga Village site, which was comprised of (87) severely distressed public housing units. The Board of Commissioners previously approved the submission of two unsuccessful applications for HOPE IV funding from HUD. As a result, in February 2006, the Board authorized the submission of a Demolition and Disposition application to HUD to enable the project to move forward without HOPE IV funding. The application was approved in April 2007.

The three-phased Tassafaronga Village project includes (157) affordable rental units. Ninety-nine (99) Project Based Section 8 Voucher units replaced the original public housing on a one-for-one basis. There are an additional (58) Low Income Housing Tax Credit units and (22) units of new affordable homeownership. In June 2008, all of the (87) severely distressed units at Tassafaronga were demolished. In October 2008, construction began on Phase I of Tassafaronga, one hundred thirty-six (136) affordable rental units. In August 2009, construction began on Phase II of Tassafaronga, nineteen (19) supportive housing units. There are two units reserved for on-site management. Both phases were completed in 2010 with the first new residents signing a lease in April 2010.

Phase III, consisting of homeownership units, is being developed by Habitat for Humanity of the East Bay. Twelve (12) of the 22 units of homeownership were completed in January 2011. Financing for the project includes \$4.8 million in Redevelopment Agency funds from the City of Oakland.

iv. . Cathedral Gardens

OHA has purchased the former St. Francis de Sales Cathedral site in Oakland and is partnering with EAH Housing of Marin to develop (100) (three-, two-, and one-bedroom) units of affordable family rental housing. The site contains the historic St. Francis de Sales Rectory that will be preserved and developed into approximately (9) units of special needs housing.

Funding is currently being pursued from a number of different sources including the City of Oakland Community and Economic Development Agency, the Federal Home Loan Bank Affordable Housing Program (AHP), Housing Opportunities for Persons with AIDS (HOPWA), and Section 8 Project Based Vouchers.

v. Harrison Street Senior Housing

OHA is partnering with Christian Church Homes on a 73-unit Senior Housing rental development project on Harrison Street. An on-site manager's unit is included in the project, which will be constructed at Harrison and 17th Streets. Funding commitments include: \$8.6 million from HUD's Section 202 Program; \$5.13 million of City of Oakland HOME and Redevelopment Agency funds. OHA has contributed a predevelopment loan, (11) Project-Based Section 8 units and land to this housing development project. The project is scheduled to start construction by June 2011.

vi. HOPE VI Social Services for Public Housing Residents

The OHA HOPE VI activities also include social services carried out in partnership with a wide array of public, private and nonprofit agencies.

vii. Public Safety

OHA officially closed its final Public Housing Drug Elimination Program (PHDEP) grant in December 2002. While the loss of this funding resulted in reduced staffing for the Oakland Housing Authority's Police Department and the Property Operations Department, OHA has continued to offer drug prevention education activities, and enforcement. The activities include a bi-annual resident survey, on-site education activities, access to community involvement activities, youth camping and fishing trips, and support of the National Night Out. OHA continues to partner with community-based organizations, and the Neighborhood Crime Prevention Councils and various other groups to provide services to residents in public housing. Crime prevention efforts are coordinated with the Oakland Police Department as well as the Alameda County Sheriff's Office.

3. Public Housing Resident Initiatives

a. Resident Participation in Management

OHA solicits resident input into OHA's Annual Plan, which includes the Capital Fund Program. Resident input into the plan is largely acquired through the Resident Advisory Board (RAB), which includes approximately 40 residents appointed to the RAB by the OHA's Board of Commissioners.

b. Resident Opportunities for Homeownership

OHA continues to provide opportunities for homeownership to residents of OHA and to collaborate with the City, nonprofit agencies, and others to encourage residents to become homeowners. Participants of OHA's homeownership programs are referred to the City's First-time Homebuyer Program and other homeownership counseling

programs. OHA encourages residents to participate in an IDA Program, which will match family savings on a 2:1 basis.

i. HOPE VI Homeownership Program:

Through the HOPE VI program at Lion Creek Crossings (LCC), OHA planned to include 28 affordable homeownership units, which would have been available to public housing residents, Section 8 participants, and other low-income residents in the City. As a result of the down-turn in the home ownership market and limited access to credit, the development of new for-sale units is now considered infeasible, even with subsidy. In collaboration with the development partners EBALDC and The Related Companies, OHA is now planning to develop a 128-unit affordable senior housing development on the former LCC homeownership parcel.

ii. Tassafaronga Village Homeownership Opportunities:

Twenty-two (22) affordable homeownership units are being developed by Habitat for Humanity East Bay at the Tassafaronga Village site.

iii. Section 8 Homeownership Program:

OHA operates a Section 8 Homeownership Program that aids clients by subsidizing a portion of their monthly mortgage payments. OHA developed the Section 8 Homeownership Program in consultation with the support of community groups, Fannie Mae, local lenders, realtors and developers. OHA will continue to explore homeownership opportunities for Section 8 participants and collaborate with the City, non-profit agencies and other community groups to encourage Section 8 renters to become homeowners.

4. Anti-Poverty Actions

According to the 2000 Census, over 19 percent of Oakland's residents are living in households with incomes below the poverty line. The City is engaged in a variety of efforts to address this problem, including in particular a variety of initiatives aimed at reducing the level of unemployment in the City. Significant parts of the City have been designated as a State Enterprise Zone as part of a strategy to attract new businesses and expand employment opportunities for Oakland residents. The City has also been designated by HUD as an Enhanced Enterprise Community.

a. Local Hiring Goals on City-funded Projects

i. Local Employment Program

On February 25, 1993, the City of Oakland established a revised Local Employment Program (LEP) for the City of Oakland and Redevelopment Agency construction projects. The LEP (revised June 2003) establishes an employment goal of 50% of the total project workforce hours on a craft—by—craft basis be performed by Oakland residents and minimum of 50% of all new hires to be performed by Oakland residents

on a craft-by-craft basis. The first new hire must be an Oakland resident and every other new hire thereafter. To implement the goals for the LEP, the City created the Local Construction Employment Referral Program (LCERP).

The LCERP partners with 35 Community Based Organizations, (CBO) who refers a continuous pool of construction workers to the City. This pool of workers is maintained in a referral data bank. With a 3-day notice, the City may refer Oakland workers in response to a request.

Because CBOs serve a variety of clients, the employer has access to qualified individuals of all races, languages, skill levels and physical abilities.

ii. 15% Apprenticeship Program

On January 26, 1999, the City established a 15% Apprenticeship Program in order to increase Oakland resident participation as apprentices, the policy provides for a 15% apprenticeship hiring goal that is based on total hours worked and on a craft-by-craft basis. The entire 15% resident apprentice hiring goal may be achieved entirely on the City of Oakland or Oakland Redevelopment Agency funded project; or split on a 50/50 basis (minimum 7.5% on city funded project and maximum 7.5% on non-city funded projects).

b. Living Wage Ordinance

The City adopted a "Living Wage" Ordinance that requires the payment of a "living wage" (\$11.15 per hour with health benefits or \$12.82 per hour without benefits as of July 1, 2010) to employees of business under a City contract or receive financial assistance from the City. Living Wage rates are subject to annual cost-of-living adjustments. The ordinance applies to contractors who provide services to the City in an amount equal to or greater than \$25,000. It also applies to entities that receive financial assistance with a net value of \$100,000 or more in a 12 month period. The legislation is intended to ensure that City funded contractors employ people at wages above the poverty level.

c. Provision of Supportive Services in Assisted Housing for the Homeless

Many City-sponsored housing projects, particularly in Single Room Occupancy housing and in housing targeted to the homeless, include a planned service component that aims, in part, at assisting very low-income persons to develop the necessary employment and job search skills required to allow such persons to enter or return to paid employment and an ability to live independently. Program activities within the City's PATH Strategy contracts will address assisting homeless persons in need of job assistance and employment search skills.

d. Laney College, City of Oakland, Oakland Rotary Endowment Partnership for Construction Training

Through a partnership with the Oakland Rotary Club and Laney Community College, the City makes available vacant lots, or assists in the acquisition of vacant houses to be

rehabilitated by Laney's construction training programs. The program provides students with "hands-on" training to develop and refine the skills necessary to enter the construction trades

The program enrolls approximately 40 students per semester in a combination classroom and hands-on construction project program. The students and instructors provide the labor for the project and the end product is a one or two unit residential dwelling, made available for occupancy by low to moderate-income families. Upon completion of a project, the property is sold for cost and all proceeds are used to fund subsequent projects.

e. Alliance for West Oakland Development

The Alliance for West Oakland Development's (AWOD) mission is to initiate, promote and facilitate the development of blighted districts in West Oakland through Green Building Job Training. The focus is on West Oakland residents and geared toward "at risk" young adults (18 years to 25 years). The City makes available vacant lots for the development of affordable housing. AWOD provides the trainees with "hands-on training to develop and refine construction skills necessary to enter the construction trades.

The program was established in 1999 and serves as a catalyst for substantial economic development. Helps to provide the community with tools to overcome the challenges that prevent it from reaching its full potential and helps to enhance the physical surroundings of the community using a holistic approach to build a health and vibrant community.

f. Job Training and Employment Programs in Public Housing

OHA will continue to partner with HUD, the Oakland Workforce Investment Board, and local funded programs that provide public housing residents with job training and employment opportunities. Additionally, as part of the Section 3 requirements in the Capital Fund Program, OHA sets public housing resident hiring goals for all companies who contract with OHA and will continue to monitor contract compliance with these goals.

g. Section 8 Family Self-Sufficiency Program

The Oakland Housing Authority's Family Self-Sufficiency Program (FSS) assists residents with becoming self-sufficient and saving for the future. Approximately (190) Section 8 and Project Based households currently participate in the program and OHA continues to encourage additional families to participate. Residents graduating from the program may use their saving accounts for any purpose, including educational expenses and homeownership. Two hundred ten (210) families have successfully graduated from the FSS program. The average escrow amount among graduates in 2010 was approximately \$12,285. Among current participants, approximately 49% have escrow savings accounts. The average account balance for all current participants is approximately \$3,840.

h. Youthbuild (Training and Employment)

The City may apply and/or will support applications by other entities for assistance under HUD's Youthbuild Program (if funds are still made available), which provides low income youth with education and job skills in conjunction with housing activities.

i. Workforce Development Program

Oakland's Workforce Development Unit will continue to align its efforts with the City's Economic and Business Development initiatives. Workforce will continue working closely with Business Development and Redevelopment to support local business development and expansion. Specific to its FY 2011-12 budget, the Workforce Development Unit plans to accomplish the following goals: 1) improve the performance of Oakland's employment and training services for youth and adults as measured by increased numbers of placements and attainment of Federally mandated performance measures; 2) promote business development and growth through excellent staffing, worker training, and hiring tax credit services for more than 100 businesses; 3) save Oakland business millions of dollars by doubling the number of tax credit vouchers administered in Oakland from 5,000 to 10,000; 4) expand and improve job training services for hundreds of youth offenders and parolees; and 5) redesign Oakland's One Stop Career Center and Youth Service delivery systems under the leadership of the Oakland Workforce Investment Board.

j. Department of Human Services Programs

Since 1971, the City of Oakland has been designated as a Community Action Agency, established under the Economic Opportunity Act of 1964 charged with developing and implementing antipoverty programs for the city. The newly reinvented agency, now known as the Oakland Community Action Partnership (OCAP), has as its overarching purpose to focus on leveraging private, local, State, and Federal resources toward enabling low-income families and individuals to attain the skills, knowledge, motivation, and secure the opportunities needed to become fully self-sufficient. The unique structure of the Oakland CAP is that the process involves local citizens in its effort to address specific barriers to achieving self-sufficiency. Through the annual community needs assessment and the biennial community action plan, the Oakland CAP is able to identify the best opportunities to assist all members of the community in becoming self-sufficient and productive members of society. The Oakland CAP focuses it funding priorities in the area of education, training, and employment; affordable housing; supportive services; community engagement; and advocacy. In partnership with the Community Development Block Grant (CDBG) program, the Oakland CAP is able to leverage funds in support the annual Earned Income Tax Credit Campaign, the United Way SparkPoint place based initiative, Families Building Wealth IDA program, and Bank on Oakland. The Oakland Community Action Partnership has been actively "fighting the war on poverty" for over 40 years.

k. Weatherization Loan Fund

The weatherization loan fund provides weatherization services, including baseline energy efficiency upgrades to low to moderate income, owner-occupied homes. Services include

a base energy efficiency package of improvements such as attic insulation, caulking, weather stripping, water heater insulation, energy efficient light fixtures, furnace maintenance, and energy saving appliances, as well as systems rehabilitation and replacement, as needed, involving features such as the roof, furnace, windows and water heater. These services will result in significant energy savings as well as address habitability improvements.

The main terms of the loan fund are:

- Maximum amount of \$30,000 per loan, based upon the desired goal of providing base energy efficiency upgrades at an average cost of approximately \$6,500, and systems replacement needs, estimated to cost \$20,000.
- 0% interest rate for households at or below 50% of the Area Median Income (AMI)
- 3% interest rate for households between 51% and 80% AMI.
- Deferred loan payment until point of sale, transfer of title, or refinance (with exceptions provided for hardships)

Approximately 72 low to moderate households will be served annually, assuming an average cost per project of \$26,500. Approximately 108 jobs will be generated annually, assuming 1.5 jobs generated per project. New opportunities to connect job trainees from the Oakland Green Jobs Corps into employment placement with city contractors will be created. An estimated average 30% reduction in utility bills per households will result. Neighborhoods will be improved through habitability services provided by the loan fund. \$380,000 in material sales revenue and \$38,000 in permit fees will be generated annually.

1. Weatherization Assistance Program

Through a partnership with Alameda County's Community Development Agency (CDA) the Weatherization Assistance Program will provide a grant not to exceed \$6,500 to furnish baseline weatherization services to low income, owner-occupied homes. Services include a base energy efficiency package of improvements such as attic insulation, caulking, weather stripping, water heater insulation, energy efficient light fixtures, furnace maintenance, and energy saving appliances. These services will result in energy savings as well as address habitability improvements.

Approximately 50 low households will be served annually, assuming an average cost per project of \$6,500.

5. Institutional Structure

During the next year covered by the Annual Plan, the City will continuously monitor the housing delivery system and work with local associations of housing organizations, private institutions, and other local public agencies to improve housing delivery. Specific activities that the City intends to carry out to improve this system are listed below.

a. Increasing Available Resources

- Continue attempts to expand the amount of resources available. In particular, the City will actively lobby for increases in State and Federal funding for housing.
- Encourage and support the attempts of local non-profit developers and service organizations to secure funds for service delivery and organizational operations from governmental and non-governmental sources.

b. Coordinating Resources

- Improve processes within the Community and Economic Development Agency (CEDA) to facilitate housing service delivery. As in the past, CEDA will continue to streamline its internal and external processes to facilitate program utilization and department efficiency.
- The City will continue to work with the Oakland Housing Authority to implement a program to "project base" Section 8 assistance (commitments would be tied to specific housing units) to facilitate preservation and rehabilitation of existing housing, including SRO hotels.
- The City will continue to collaborate with other jurisdictions in Northern California to coordinate participation in the Neighborhood Stabilization Program for acquisition and rehabilitation of vacant foreclosed homes and apartments.
- The Community and Economic Development Agency and the Department of Human Services are coordinating an "Oakland Pipeline Process" to bring together the City, nonprofit housing developers, homeless service providers, and County social services agencies, to implement that Permanent Access to Housing (PATH) plan. PATH provides a new model of addressing homelessness through development of permanent housing with supportive services as a principal strategy for addressing the needs of homeless families and individuals.

c. Capacity and Character of Non-profit Housing Organizations

- Develop mechanisms to increase the capacity of non-profit affordable housing developers and actively encourage non-profit developers to take advantage of training programs offered by HUD and by various nonprofit intermediaries.
- The City will consider continuing the use of HOME funding (CHDO Operating Support) to support non-profit capacity building, but may choose to reallocate these funds for housing development activities.
- Encourage developers to increase the representation of low and moderate income persons in their decision making processes and thereby to become eligible for receipt of HOME funds targeted to CHDO organizations.

• Provide training and technical assistance as requested by homeless service providers in shelter and transitional housing.

d. Participation of For-Profit Organizations

- Attempt to overcome housing discrimination by encouraging financial institution
 participation in mortgage lending to low and moderate income individuals and in low
 and moderate income communities, largely through joint City, Fannie Mae, Freddie
 Mac and California Reinvestment Coalition efforts to promote existing lending
 programs and create new programs.
- Continue to implement community reinvestment programs. The City will encourage private, for-profit lending and investment practices that meet the needs of all Oakland households and neighborhoods and discourage discrimination in lending and in the provision of insurance. One program is the City's Linked Banking Services Ordinance that requires the City to deposit its funds only with banks that are meeting their "fair share" of the City's community credit needs, as determined by a bi-annual estimate of the citywide community credit demand. The City works with other jurisdictions and organizations to strengthen state legislation.
- In order to overcome housing discrimination by landlords, the City will continue
 during the coming year to fund fair housing counseling and education agencies which
 counsel individuals and train landlords and tenants regarding their rights and
 responsibilities under the law.
- Work with banks to make foreclosed properties available for acquisition/rehabilitation for the Federal Neighborhood Stabilization Program.

6. Barriers Removal

The following actions will be undertaken to address some of the public policy barriers to affordable housing that were identified in the Five Year Strategy:

- Work will continue on development of specific rezoning actions consistent with the Comprehensive Land Use and Transportation Plan. Rezoning will facilitate the development of housing at appropriate densities to meet the City's housing needs.
- The City will continue to work to develop a broader community consensus on the need for affordable housing developments, in order to overcome problems of neighborhood resistance to affordable housing projects. City staff will continue to work on these issues with the Non-Profit Housing Association of Northern California (NPH) and East Bay Housing Organizations (EBHO).
- The City will continue its ongoing efforts to streamline its processes for the issuance of zoning and building permits, including development of new automated systems and internet-based information and application systems.

7. Monitoring

Monitoring procedures, construction contracting requirements, environmental review procedures and post-occupancy monitoring are addressed in the Five-Year Strategy Section of the Consolidated Plan for 2010 - 2015.

Monitoring continues to be an element of the City's overall program management. The City regularly monitors its housing and community development programs, and it's assisted affordable housing developments, in order to assess program effectiveness and ensure compliance with City, State, and Federal regulations.

a. General Monitoring Procedures

All housing and community development activities which are funded through CEDA are governed by loan or grant agreements, regulatory agreements, and/or other enforceable agreements which require the recipients to comply with variety of Federal, State and local requirements. These include affirmative action and equal employment efforts, nondiscrimination, affirmative marketing efforts, prohibition on the use of lead-based paint, compliance with environmental protection requirements and procedures, tenant lease protection, payment of prevailing wages, insurance, bonding, financial standards and audit requirements, prohibition on conflict of interest, etc.

Recipients are monitored throughout the life of the project to ensure that requirements are being met on a continuous basis. For example, the City monitors affordable housing projects for compliance with the signed regulatory agreement to maintain appropriate income levels and rents. The City's monitoring policies, programs and procedures are regularly reviewed by HUD to ensure that the City is carrying out its responsibilities in the use of Federal funds.

City staff members are Project Administrators for all CDBG-funded projects and they conduct project monitoring to ensure compliance with the contractual goals established between the City and the Service Providers. The Project Administrators also receive monthly reports from the Service Providers that include units of service provided, the cost of providing the service, who the service was provided to, and any problems encountered during the month.

The City's Financial Services Agency also provides fiscal and on site monitoring of CDBG-funded projects that receive \$25,000 or more. The purpose of having the City's Finance Agency staff do this monitoring is that these staff persons have the appropriate fiscal background to ensure that the service providers are properly and appropriately documenting and recording expenses, as well as complying with contract goals.

b. Construction Requirements

Construction projects are monitored, with the assistance of the Contract Compliance Unit in the Office of Public Works, to ensure that all affirmative action, equal employment opportunity, and prevailing wage ("Davis-Bacon") requirements are met. These requirements are included in City loan and grant agreements with developers, along with provisions that the requirements be passed through to construction contractors and

subcontractors at every tier. Notices to proceed with construction work are not issued until the Contract Compliance Unit indicates that a project has met the requirements. In addition, the Contract Compliance Unit monitors projects during construction, including regular on-site visits, to ensure that requirements are actually being met.

c. Environmental Requirements

All development and public service projects throughout the City of Oakland that receive any Federal funds (U.S. Department of Housing and Urban Development) are subject to the provisions of the National Environmental Policy Act (NEPA) to ensure that the projects do not have an adverse impact on the natural and human environment.

The Executive Director's Office of the Community and Economic Development Agency, upon request from all government and local non-profit agencies, reviews proposed projects to determine if they are exempt, categorically excluded or in need of an Environmental Assessment. All projects resulting in an Environmental Assessment with the Finding of No Significant Impact (FONSI) require public notification as well as formal permission from HUD to release grant funds.

d. Marketing Requirements

For all assisted housing developments, the City monitors marketing plans to ensure that project marketing solicits participation from all sectors of Oakland's diverse low and moderate-income community. Housing developers who receive funding from the City or Redevelopment Agency must comply with the City's Affirmative Fair Housing Marketing Plan, which has been reviewed and approved by HUD. A copy of the Affirmative Fair Housing Marketing requirements is included in Section III of this Action Plan, in the portion of the subsection entitled "Specific Submission Requirements for Individual Programs" where requirements for the HOME program are delineated.

Because conventional marketing plans often fail to reach all minority communities, CEDA reviews project marketing plans before their implementation. The Office currently meets with each project developer and the developer's management agent prior to unit lease-ups or sales in order to review marketing plans and ensure that information on housing openings and services is made widely available. The Monitoring and Evaluation Unit perform the on-going monitoring of CEDA projects for racial and ethnic diversity.

e. Post-Occupancy Monitoring

CEDA also has responsibility for monitoring new construction and rehabilitation development projects on an annual basis to ensure that: (1) rents are below the maximum limit established by each applicable program; (2) occupancy is restricted to eligible households; (3) tenant incomes are re-examined periodically as required; (4) units are well maintained, (5) the projects remain fiscally sound, and (6) all other requirements are being met.

f. Use of Monitoring and Evaluation Information When Considering New Requests for Funding

The City's monitoring activities include informational reports that are made available to the community and to City Council as it relates to service providers' compliance with CDBG contract objectives and this information is used as a basis for recommendation for continued funding of those providers.

G. Citizen Participation and Public Comment

1. Citizen Participation Process

a. Public Hearing on Housing and Community Development Needs, and to Review Past Program Performance

The requirement for public hearings on needs and to review past performance was met through a series of community meetings held in fall 2010 through each of the seven Community Development District Boards.

b. Publication of Draft Annual Action Plan and Notice of Public Hearing on Proposed Plan

A notice was placed in the Oakland Tribune on April 10, 2011 announcing the availability of the draft Plan and the date, time and purpose of the Public Hearing. Notices were placed in other community newspapers the week of April 11th.

Copies of the draft Plan were made available Monday, April 11, 2010 for a 30-day comment period and were placed on file at the main branch of the Oakland Public Library and were made available from both the Community & Economic Development Agency and the Office of the City Clerk. Notices were distributed to a wide variety of nonprofit housing organizations, homeless service providers, public agencies and commissions, and other interested parties. Copies of the draft Plan were also posted on the Housing and Community Development Division's website at www.oaklandnet.com/government/hcd.

c. Public Hearing on Proposed Annual Action Plan

A public hearing to solicit input from Oakland residents regarding housing and supportive service needs, non-housing community development needs, and to receive comments on the draft plan will be held during the City Council meeting on May 3, 2011 at 7:00 p.m. in the City Council Chambers at One City Hall Plaza.

d. Continued Changes from Prior Years for the CDBG Process

During the review of proposals, the Community Development District Boards held a number of evening meetings to accommodate citizen review and recommendations for FY 2011-12 CDBG funding. Each district board reviewed the proposals and heard presentations by each applicants.

e. Citizen Participation for ESG, HOME and HOPWA Funds

The Citizen Participation process for the other three formula grants remains unchanged from prior years.

- General uses of funds for these programs are included in the Annual Action Plan
- HOPWA funds are allocated to Alameda and Contra Costa counties by formula. Each County awards funds through a competitive process, using priorities established in their respective AIDS Housing Plans.
- ESG and HOME funds are awarded through a competitive process and approved by the City Council. Proposed allocations are subject to public review and comment consistent with the public review process for all City Council actions.

2. Public Comments

a. Opportunity for Public Comment

Written public comments will be accepted by the Community & Economic Development Agency through May 13, 2011. Staff will revise the documents consistent with such comments and include a summary of all written comments received and a discussion of how such comments were included, or an explanation as to why such comments were not included in the final documents.

b. Summary of Written Comments

Written and verbal comments submitted will be included in the final document.

IV. Program Specific Information

This section provides specific information required as part of the City's application for each of the four formula grant programs.

A. Specific CDBG Submission Requirements

1. Float Funded Activities

The City does not anticipate any new float funded activities this fiscal year.

B. Specific HOME Submission Requirements

1. Provisions to Ensure Continuing Affordability of Homeownership Units

The City has in place controls to ensure that when HOME funds are utilized to assist homebuyers, the units are either maintained as affordable units, or the HOME funds are recaptured and made available for eligible HOME expenditures on other projects and programs.

One set of controls pertains to a HOME-assisted program to provide mortgage assistance for acquisition of existing units. This program provides for recapture of the HOME funds along with a below-market interest rate. Loans provided under the American Dream Downpayment Initiative will be governed by these provisions.

A second set of controls pertains to projects involving the development (new construction, or acquisition and rehabilitation) of new affordable homeownership units with long-term use restrictions for low income occupancy.

These controls are described separately in the following pages.

a. First-Time Homebuyer Resale Controls for Acquisition of Existing Units (covers units to be assisted after July 1, 2004 under the Mortgage Assistance Program)

For acquisition of existing housing by homebuyers, the City will employ the recapture of funds option described in the HOME Regulations at 24 CFR Part 92.254(a)(5)(ii).

Assistance to homebuyers will be structured as loans with simple interest at 3% per year, with all payments of principal and interest deferred until sale, transfer or refinancing. If the housing is sold or otherwise transferred during the required affordability period, or if the households ceases to use the property as its primary

residence, the City will recapture the entire amount of HOME funds along with all accrued interest. Recaptured funds will be used to finance other eligible HOME activities.

b. First-Time Homebuyer Resale Controls for Acquisition of Existing Units (covers units assisted with HOME funds prior to May 2001 under the Mortgage Assistance Program and included here only for reference)

NOTE: The guidelines below are the original guidelines that were used for this program from 1994 through 2001. In November 2005, the City Council authorized modifications to the program that would allow existing borrowers to convert to a revised equity-sharing formula that would provide a greater share of appreciation to be retained by the homeowner, in order to make it easier for such borrowers to "move up" to another home when the original home is sold. The revised formula, is essentially the same as described below, except that for each full year that a borrower remains an occupant of the home, 1/20 of the City's loan amount would be transferred from the City's "equity share" to the borrower's "equity share"

i. Overview

Under this program, the City and the homeowner each have contributed to the purchase price of the home. Although title to the property is held only by the homeowner, when the City loan is repaid, the homeowner and the City will split the net proceeds (after paying selling costs and paying off the first mortgage) based on their relative financial investments in the home. If the homeowner remains in the property for 20 years, the City loan will be forgiven.

The homeowner's equity investment is the total of (i) the Down payment, (ii) payments of principal made on the first mortgage, and (iii) any capital improvements to the home made by the homeowner and approved by the City. Over time, the homeowner's equity investment increases as more of the principal on the first mortgage is repaid.

The City's investment is equal to the amount of the City loan.

Because the amount of the homeowner's equity investment rises over time, while the City's investment is constant, the homeowner's share of the net proceeds increases every year. This method provides an incentive to long-term ownership, which contributes to neighborhood stability.

If the property increases in value, the City and the homeowner will share the increase when the property is sold, based on their relative investment shares. If the property decreases in value, the homeowner and the City will divide the net sales proceeds in the same proportion, so that the City and the homeowner share the losses. However, the program does specify that the City will not forgive more than a pro-rata share of its loan. In other words, if the sales proceeds are insufficient to repay both the owner's

investment and the City's loan, the amount of the City's loan that can be forgiven will not be more than 1/20 of the loan amount for each year the owner has occupied the home.

Examples of Repayment

Assumptions:

Original Purchase Price	\$150,000
5% Down payment	7,500
First Mortgage	107,500
City Second	30,000

Property Resold at the End of 5 Years

Calculation of Equity Investments:

Principal (1st Mortgage) Repaid	\$5,300 (after 5 years)			
Original Down payment	7,500			
Homeowner Equity Investment	\$12,800			

City Equity Investment (Loan) \$30,000 (from above)

Relative Equity Shares:

Total Equity Invested:

Homeowner	\$12,800
City	\$30,000
Total	\$42,800

Homeowner Equity Share: \$12,800 / \$42,800 =29.9%

City Equity Share: \$35,000 / \$42,800 = 70.1%

ii. Recapture provisions when assisted property appreciates

If the property appreciates, upon the sale of the house, the net proceeds (sales price less transaction costs and payoff of first mortgage) are divided between the homeowner and the City based on their relative investment shares. The longer the homeowner remains in the home and continues to pay the principal on the loan balance, the larger the share of proceeds the homeowner receives at the time of sale.

When the loan is repaid (in this example, 5 years later), with appreciation of 5%/year:

Gross Sales Price \$191,442 Less Sales Costs (\$13,401) estimated Less 1st Mortgage Balance (\$102,200) Net Proceeds \$75,841

Net Proceeds to Homeowner: 29.9% x \$75,841 =\$22,676 Net Proceeds to City: 70.1% x \$75,841 =\$53,165

iii. Recapture provisions when property does not appreciate

If the property fails to appreciate by an amount insufficient to repay both the homeowner's equity investment and the City loan, the City and the homeowner share the monetary loss in proportion to their respective investments.

For example, if the City's loan is \$30,000, the table on the following page illustrates the maximum allowable loss on the City loan.

When the loan is repaid, (in this example, 5 years later), with depreciation of 1.00% per year:

Gross Sales Price \$142,649
Less Sales Costs (\$9,985) estimated
Less First Mortgage Balance (\$102,200)
Net Proceeds \$30,464

Under the Shared Equity formula, the homeowner would receive 29.9% of this amount, or \$9,109, and the amount due on the City loan would be \$21,355.

However, because of the limitations noted above, the City cannot forgive this much of its loan after only five years occupancy. Instead, the required payment on the City loan would be \$22,500, and the homeowner would receive \$7,964.

Minimum Repayment Required When Sales Proceeds are Insufficient to Repay Loan

Occupancy Time (Yrs.)	Proportion of Occupancy Time to Compliance Period	Maximum Amount of City Second Loan Forgiven	Minimum Amount to be Repaid to City
1	5%	\$1,500	\$28,500
2	10%	\$3,000	\$27,000
3	15%	\$4,500	\$25,500
4	20%	\$6,000	\$24,000
5	25%	\$7,500	\$22,500
6	30%	\$9,000	\$21,000
7	35%	\$10,500	\$19,500
8	40%	\$12,000	\$18,000
9	45%	\$13,500	\$16,500
10	50%	\$15,000	\$15,000
11	55%	\$16,500	\$13,500
12	60%	\$18,000	\$12,000
13	65%	\$19,500	\$10,500
14	70%	\$21,000	\$9,000
15	75%	\$22,500	\$7,500
16	80%	\$24,000	\$6,000
17	85%	\$25,500	\$4,500
18	90%	\$27,000	\$3,000
19	95%	\$28,500	\$1,500
20	100%	\$30,000	\$0

The actual amount to be repaid to the City will be the larger of the amount determined by the equity sharing formula or the amount shown in the table above.

c. First time homebuyer resale controls for development of homeownership units with long term use restrictions

The City will provide a forgivable loan to the developer to be used for site acquisition, construction costs and related soft costs.

The City will ensure compliance with the HOME requirements for resale controls as follows:

<u>Fair rate of return to owners</u>: The developer will be required to restrict the price at which the initial and subsequent owners could resell their homes to an Affordable Sales Price (ASP), as defined below. When the initial owner and each subsequent owner sells an assisted unit, they will be able to receive their original investment from the net sales proceeds, plus all of the appreciation up to the maximum ASP, thereby assuring the owners a fair rate of return. The ASP will fluctuate based on both the maximum income limit for the unit and the interest rate at the time of sale.

<u>Long-term affordability</u>: The City will use a recorded regulatory agreement to ensure that houses are sold only to qualified lower income households, at an Affordable Sales Price as defined below.

i. Affordable Housing Cost:

A unit is affordable if a household devotes no more than 30 percent of its income to principal, interest, taxes, property insurance, utilities, homeowners' association dues and an allowance for maintenance costs.

ii. Affordable Sales Price

An Affordable Sales Price is a sales price at which a household with an income equal to a specified percentage of area median income, adjusted for household size, pays no more than an Affordable Housing Cost. For homes restricted to households with incomes at or below 80 percent of median, the specified percentage for this calculation will be 70 percent of median income (this ensures that the homes are affordable to a range of lower income households). Some units may be restricted to lower income levels, with the formula for the ASP adjusted accordingly.

Affordable sales prices are based on the target income level (for example, 70 percent of median income), not the income of the actual homebuyer. The household size adjustment that is used in determining the income limit for purposes of setting the affordable price is based on the number of bedrooms in the unit, not the size of the homebuyer. This allows sales prices to be set in advance of identifying a specific buyer.

Homebuyers must qualify as lower income households based on their actual income and household size.

For purposes of determining the ASP, the following assumptions will be used:

- Downpayment of 5 percent of the sales price;
- Mortgage term of 30 years; and
- Interest rate equal to the Federal National Mortgage Association rate for conforming loans.

iii. Enforceability

Because the unit is subject to resale restrictions that ensure the sales price will be affordable, it is expected that no additional City mortgage assistance will be needed or provided to keep the units affordable over the long term.

The City will record a Declaration of Resale Restrictions and Grant of First Right of Purchase against the land which would only be subordinated to the first deed for the buyer. At the City's discretion, the Declaration may be subordinated to the first deed of trust. The City will monitor the resale of all assisted units to ascertain that the affordability requirement is maintained. The loan agreement with the developer will contain appropriate pass-through enforcement provisions (the Declaration) for the City to ensure compliance on the part of both the developer and the homeowners.

2. Minority and Business Outreach Efforts

The Minority and Women-Owned Business Enterprise Programs that the City used in the past to maximize opportunities for such firms to participate in City-funded activities were prohibited by California Proposition 209, passed in November 1996. As a result, these programs are no longer employed. Nonetheless, State law does allow for compliance with requirements of Federal grants. As a result, the loan and grant agreements that the City uses in connection with the HOME Program contain provisions that require recipients to undertake efforts to include minority and women-owned firms.

3. Affirmative Marketing Procedures

The City requires, as part of the legally binding agreements it enters into with recipients of HOME funds, that all recipients pursue affirmative marketing efforts. These requirements include the following:

- **a.** All advertisements, brochures, signs, etc. must include the Fair Housing Logo and/or a statement that the owner is an Equal Housing Opportunity Provider.
- **b.** Owners must agree not to discriminate against potential tenants and/or purchasers on the basis of race, color, ancestry, national origin, religion, gender, sexual orientation, age, marital status, familial status, presence of children in a household, source of income,

- physical, sensory or cognitive disability, Acquired Immune Deficiency Syndrome (AIDS) or AIDS-related conditions (ARC), or any other arbitrary basis, etc.
- c. Owners are required to make a good faith effort to seek eligible persons of all racial, ethnic and gender groups in Oakland. In particular, owners are required to take affirmative efforts to market available units to persons and groups least likely to apply for such housing by engaging in outreach efforts to community organizations, social service agencies, and fair housing groups, as well as advertising in newspapers likely to reach such populations.

As part of its monitoring of assisted projects and programs, the City will examine the records of owners/sponsors to ensure compliance with these Affirmative Marketing requirements and will require corrective action if necessary.

The City's Affirmative marketing requirements and procedures are described in the following pages.

City of Oakland Community and Economic Development Agency

Affirmative Fair Marketing Procedures

I. Policy on Nondiscrimination and Accessibility

- 1. Owners and managing agents of housing assisted by the City of Oakland or the Redevelopment Agency of the City of Oakland (referred to together as the "City/Agency") must not discriminate against potential tenants or purchasers on the basis of race, color, religion, sex, physical or mental (including cognitive, developmental or emotional) disability, familial status (presence of child under age of 18 and pregnant women), national origin, ancestry, age, marital status, sexual orientation, gender identity or expression, having Acquired Immune Deficiency Syndrome (AIDS) or AIDS related conditions (ARC), source of income, any arbitrary basis, or any other status protected by federal, state or local law.
- 2. In addition, owners must undertake affirmative marketing efforts to reach persons that are unlikely to apply for housing due its nature, location or other factors.
- 3. Developers receiving Federal funds are required to create units that are accessible to people with disabilities. At least five percent of new units must be accessible to people with mobility impairments and at least two percent must be accessible to people with hearing or vision impairments.
- 4. In addition to Federal laws requiring units for people with physical disabilities, fair housing laws require owners to make reasonable accommodations to people with all types of disabilities who request accommodations due to disability at any time during the application, resident selection and rent-up process. In doing so, owners are required to make and pay for structural and non-structural modifications to dwelling units and common areas when needed as a reasonable accommodation for tenants or applicants with disabilities. In such cases where providing a requested accommodation would result in an undue financial and administrative burden, developers are required to take any other action that would not result in an undue burden.
- 5. All developers who receive funds from the City/Agency are required to enter into loan agreements, and regulatory agreements or affordability agreements with the City/Agency prior to receiving any funds. These agreements are designed to bind the recipients to all of the program requirements, including the affirmative fair marketing procedures.
- 6. The following document outlines the affirmative fair marketing procedures that must be adhered to by developers and owners of housing units assisted by the City/Agency.

II. Training

- 1. The owner and managing agent shall provide property management staff with all relevant regulations and fair housing provisions. All property management staff shall be required to follow the procedures and policies adopted by the owner and managing agent.
- 2. Property management staff shall annually receive instruction regarding fair housing laws and the development's Affirmative Fair Marketing Plan. Formal training programs shall include marketing, outreach, data collection, reporting, and record keeping.

III. Methods and Practices for Informing the Public

- 1. In order to inform the public, owners, and prospective tenants about Federal fair housing laws and the City/Agency's affirmative marketing policies, the City/Agency will include the Equal Housing Opportunity logo and/or slogan, and a logo and/or slogan indicating accessibility to persons with disabilities, in all press releases, solicitations, and program information materials.
- 2. In addition, the City/Agency provides funding to a number of fair housing agencies to provide information and counseling regarding fair housing laws and policies.

IV. Marketing and Outreach

As a condition of the agreements, not less than 180 days prior to project completion, owners
must submit proposed marketing and management plans to the City for review and
approval. Prior to commencing marketing activities, owners will be required to meet with
City staff to review the proposed marketing strategy to ensure that affirmative marketing
efforts will be employed.

Marketing plans must include information on strategies for reaching persons and groups not likely to apply including, but not limited to, households that include a member with disabilities. Marketing plans must also include procedures for ensuring that people with disabilities who request accessible features are given preference for occupancy of accessible units, as described below. Management plans must include policies for ensuring reasonable accommodation for persons with disabilities. Management plans must also contain policies and provisions for recordkeeping and monitoring. The City/Agency will provide written guidance on selection of tenants and reasonable accommodation during occupancy, if requested.

2. All advertising shall display the Equal Housing Opportunity logo and/or the phrase "Equal Housing Opportunity", and a logo and/or slogan indicating accessibility to persons with disabilities. Fair housing posters must be displayed at the project rental or sales office.

Marketing plans must include use of a welcoming statement to encourage people with disabilities to apply for units, as well as a description of available units, accessible features, eligibility criteria, and the application process. The City/Agency will provide developers with sample notices, if requested.

Marketing plans must indicate that qualified applicants with disabilities who request accommodation shall receive priority for the accessible units. Open houses and marketing offices must be accessible to allow persons with disabilities to visit the site and retrieve information about accessible units.

3. Owners are required to advertise in newspapers of general circulation, and to provide notice to community groups when units become available.

Marketing shall include the use of newspapers of general circulation in Oakland. The managing agent shall place notices in newspapers, specialized publications, and newsletters to reach potential residents. Applications, notices, and all publications will include a Fair Housing and Equal Opportunity Logo, and the Accessibility Logo. Community media advertisement of the projects may include the following:

- a. Oakland Tribune
- b. Oakland Post
- c. Post/El Mundo (Spanish)
- d. El Bohemio (Spanish)
- e. Ang Newspaper
- f. Sing Tao Daily Newspaper (Chinese)
- g. Eden I&R, Inc. 2-1-1- Information and Referral Line
- 4. Consistent with the resident population each development was designed to serve, the marketing of <u>the project</u> must ensure equal access to appropriate size units for all persons in any category protected by Federal, state, and local laws governing discrimination.

Owners are required to engage in special outreach to persons and groups in the housing market area who, in the absence of such outreach are not likely to apply for the housing. In determining what special outreach is needed, owners should take into account past patterns of discrimination, the racial and ethnic makeup of the neighborhood, language barriers, location, or other factors that might make it less likely that some persons and groups (a) would be aware of the availability of the housing or (b) would be likely to apply for the housing.

Special marketing outreach consideration will be given to the following underserved populations:

- a. African-Americans
- b. American Indians
- c. Hispanics
- d. Asians and Pacific Islanders

- e. Persons with disabilities and persons with special supportive housing needs
- f. Very low income households of all types (including persons making the transition from homelessness to permanent housing)
- g. Immigrants
- h. Non-English speaking residents
- i. Large families
- 5. In particular, owners are required to advertise in media which are reasonably likely to reach such targeted groups, and to provide notice to community organizations, fair housing agencies, and other similar organizations. A list of local disability organizations and community development boards will be provided by CEDA if requested. CEDA will also provide developers with sample advertisements if requested.

Multilingual advertising is encouraged where such efforts would result in reaching persons and groups not likely to apply. Owners and managers must ensure that people with limited English proficiency are not discouraged from applying or discriminated against and are encouraged to provide translation assistance or referrals to community-based organizations that can assist with translation.

V. Specific Procedures for Ensuring that Accessible Units are Occupied by People with Disabilities who Require Accessible Features

- 1. Outreach by owners to the disability community shall include the distribution of notices describing:
 - a. the availability of all units;
 - b. specific information regarding the availability and features of accessible units;
 - c. eligibility criteria; and
 - d. application procedures
- 2. All application forms shall include information indicating that people with disabilities requiring accessible features shall receive priority for accessible units. The application must include a section to be filled out by any applicant requesting an accommodation with details on the applicant's special needs for accessible features or other accommodations. Under no circumstance should an applicant be required to disclose a disability unless requesting an accommodation. (Housing units targeting seniors or people with disabilities may request documentation of age or disability to verify eligibility, but only if the same questions and documentation are asked of all applicants.) This will allow developers to provide, upfront, any necessary accessible features and/or accommodations for those people requesting accommodations. For more information on tenant selection, request the document entitled "Selection of Individual Tenants."

- 3. Owners shall take reasonable nondiscriminatory steps to maximize the utilization of accessible units by eligible individuals whose disability requires the accessibility features of the particular unit. To this end, any vacant, accessible unit should first be offered to a current, tenant with disabilities of the same project or comparable project under the owner's control. The occupant with disabilities must require the features in the vacant unit and must be occupying a unit not having such features. If no such occupant exists, the developer shall then offer the unit to a qualified applicant on the waiting list who has a disability requiring the accessibility features of the unit.
- 4. Owners may offer an accessible rental unit to an applicant without a disability after efforts have been exhausted to occupy the unit by an individual with a disability. However, the owner shall require such an applicant to agree to move to an available comparable non-accessible unit when the accessible unit is needed by a household that includes a member with disabilities. Such an agreement should be incorporated into the lease.
- 5. Note: An owner may not prohibit an eligible family with a member who has a disability from accepting a non-accessible unit which may become available before an accessible unit. Owners are generally required to modify such a non-accessible unit as needed or move a household that includes a member with disabilities into a unit that can be altered. If the modifications would result in an undue financial and administrative burden or alteration in the nature of a program, the owner is required to take any other action that would not result in an undue burden. All applicants should be provided information about how to request a reasonable accommodation at the time they apply for admission and at every recertification.

VI. Procedures for Complaints

- 1. The owner shall maintain written procedures indicating how applicants or tenants can file complaints regarding fair marketing and/or alleged discriminatory practices.
- 2. Owner shall promptly investigate all applicant or tenant complaints and shall take corrective actions as necessary.
- 3. Owner shall maintain records of all such complaints, investigations and corrective actions.

VII. Compliance Assessment

1. The owner and managing agent must review the project's marketing and management plans at least every five years and update as needed to ensure compliance. The advertising sources shall be included in the review to determine if past sources should be changed or expanded.

2. The owner and managing agent shall annually assess the success of affirmative marketing actions for each project. If the demographic data of the applicants and residents vary significantly from the jurisdiction's population data for the target income group, advertising efforts and outreach should be targeted to underrepresented groups in an attempt to balance the applicants and residents with the demographics of the jurisdiction.

VIII. Data Collection and Record Keeping

- 1. Owners must establish and maintain an Affirmative Fair Marketing file for each project to hold advertisements, flyers, and other public information documents to demonstrate that the appropriate logo and language have been used. Additionally, owners must keep records of activities to implement the affirmative marketing plan, including other community outreach efforts and an annual analysis. Upon request, owners are required to submit to the City/Agency copies of all advertisements indicating the date the advertisements were placed and the media outlets which were used. Owners must also provide copies of notices sent to community groups and a listing of those groups to which notices were sent. Owners must maintain records for at least five years regarding marketing and tenant selection practices.
- 2. Owners shall keep up-to-date records for each project regarding the characteristics of persons applying for vacant units, persons selected to occupy units and residents of the project (including race, ethnicity, presence of children under the age of 18 in the household, requests for reasonable accommodation for a disability, income, and household size), and records about tenant selection or rejection. <u>Under no circumstance should an applicant be required to disclose a disability unless requesting an accommodation.</u> (Housing units targeting seniors or people with disabilities may request documentation of age or disability to verify eligibility, but only if the same questions and documentation are asked of all applicants.) <u>Applicants cannot be discriminated against due to the presence of children in the household.</u>
- 3. Application materials must include the "City of Oakland/Oakland Redevelopment Agency Race and Ethnic Data Intake Form" or a substantially equivalent form. The owner and managing agent are required to offer each household member the opportunity to complete the form. Parents or guardians are to complete the form for children under the age of 18. Completed documents for the entire household shall be stapled together and placed in the household's file.
- 4. Owners must maintain information regarding the location, description and number of vacant and occupied accessible units. In addition, owners must track and keep records of accessible and non-accessible units that are occupied by tenants requesting reasonable accommodations for a disability. Owners also should document any reasonable accommodations made to, or requested by, tenants during the reporting year.

IX. Reporting and Monitoring

- 1. As part of the City/ Agency's monitoring of assisted housing developments, the City/Agency may review the owners' records to verify that either:
 - a. Each household living in a physical and sensory accessible unit has at least one household member who needs the accessible features of the unit; or
 - b. If an accessible unit is not occupied by a household who has at least one household member who needs the accessible features of the unit, the owner will verify that no such households (either current or prospective tenants) are on a waiting list for the accessible unit. The owner will also provide documentation that the current occupants agree to move to a comparable non-accessible unit when the accessible unit is needed by a household that includes a member with disabilities
- 3. The owner and managing agent shall provide the City/Agency access to any pertinent books, documents, papers or other records of their City/Agency-assisted properties, as necessary, for determining compliance with civil rights and nondiscrimination requirements.
- 4. The duration of monitoring of Affirmative Fair Housing Marketing (AFHM) requirements varies with each housing program. For homeownership programs, AFHM requirements apply through the completion of initial sales transactions on units covered by the approved AFHM plan. For assisted rental housing, AFHM requirements apply throughout the term of the loan and regulatory agreements, including those periods when the project does not maintain occupancy. Assisted housing developments must comply with <u>current</u> City/Agency Affirmative Fair Housing Marketing requirements, not the policies in effect when the regulatory agreement was executed. Owners are responsible for researching and implementing the City/Agency's current requirements.

X. Assessment of Success and Corrective Actions

1. The City/Agency will review records maintained by owners to ensure that affirmative fair marketing requirements are being met. Where the characteristics of applicants are significantly different from the make-up of the City/Agency's population (i.e., in cases where specific groups are over-represented or under-represented), the City/Agency will examine in more detail the owner's actions to determine if a violation of the requirements has occurred.

2. The City/Agency may employ a variety of corrective actions. Initially, owners who have not fully complied with the requirements will be directed to engage in targeted marketing efforts to reach groups not initially reached. In cases where owners refuse to comply with the affirmative fair marketing procedures, the City/Agency may take additional actions to secure performance under the loan agreement or regulatory agreement, including declaring the loan in default and recapturing the funds.

Attachments

Attachment A: Additional Resources Available from the City of Oakland

Attachment B: Sample Advertisement/Listing

Attachment A

Additional Resources Available from the City of Oakland

- List of local disability organizations (available from CDBG Program)
- List of local HUD-approved housing counseling organizations, if applicable (available from Homeownership Program)
- List of City-trained loan consultants, if applicable (available from Homeownership Program)
- List of City-trained real estate professionals, if applicable (available from Homeownership Program)
- Sample Notice of Housing Availability
- Housing Logos and Slogans
 - o Accessibility for Persons with Disabilities Logo and Slogan
 - o Equal Housing Opportunity Logo and Slogan
- Reasonable Accommodation Sample Notice and Forms
 - o Sample Notice of Right of Reasonable Accommodation
 - o Sample Request for a Reasonable Accommodation Form
 - o Sample Unit Transfer Request Form
 - o Sample Verification of Need for a Reasonable Accommodation Form
 - o Sample Response to a Request for Reasonable Accommodation Form
- Legal Considerations During Screening and Intake
- Operation and Management of Housing
- City of Oakland/Oakland Redevelopment Agency Race and Ethnic Data Intake Form and Instructions
- HUD-27061 "Race and Ethnic Data Reporting Form" and Instructions

Attachment B

Sample Advertisement

(*Project name*), an affordable housing development in Oakland has (*studio*, 1, 2, 3, *and/or 4*) bedroom apartments available at reduced rents for qualified low income households. Applicants with disabilities are encouraged to apply. Income and other restrictions apply. (*Section 8 welcome*) Equal Opportunity Housing Provider.

C. Specific ESG Submission Requirements

ESG funds will be allocated in support of the City of Oakland Permanent Access To Housing (PATH) Strategy, a companion to the Alameda County Everyone Home Plan. The Alameda Countywide EveryOne Home Plan is a roadmap for ending homelessness in the county over the next fifteen years. EveryOne Home is a comprehensive plan for providing housing and supportive services to homeless people in Alameda County and to those people living with serious mental health illness and HIV/AIDS. Both EveryOne Home and PATH are based on a "Housing First" program model that emphasizes rapid client access to permanent housing rather than prolonged stays in shelters and transitional housing. A key transitional step in the PATH Strategy is the reconfiguration of homeless services contracts and funds under what has been three separate, but related homeless programs; the Emergency Shelter Grant (ESG), City of Oakland General Purpose Fund Emergency Housing Program (EHP) and the Community Development Block Grant Homeless Service Set Aside (CDBG) to support the goals and objectives of EveryOne Home Plan and PATH Strategy. The following process and fund allocation priorities will be followed in order to meet revised objectives under the City's Emergency Shelter Grant and other fund sources that support the provision of housing and services to the City's homeless and near-homeless populations.

1. Process and Criteria for Awarding Funds

Overview: The following ranking scale will be used to rank projects within specific funding categories. While there are 100 total points possible for new applicants and 110 for renewal applicants, not all points were available for all types of projects. Projects are compared with other projects of the same type, with the same points available in the ranking process. For example, Homeless Prevention projects are to be compared with other homeless prevention projects. Rapid rehousing projects are to be compared to other rapid rehousing projects, etc.

A. Program is consistent with Funding Principles and Priorities

Up to **30** points will be awarded to programs that meet the priorities laid out in Oakland's Funding Principles and Priorities. Criteria include:

- 1) Program creates new supportive housing opportunities for homeless individuals or families. (0-5 points)
- 2) The agency has demonstrated ability to take on new or reconfigured programs, if necessary, to collaborate in a direct housing service model and can meet *Program Standards* outlined. (0-5 points)
- Program Description clearly outlines which *Funding Priorities* are addressed, and demonstrates program planning consistent with housing outcomes. (0-5 points)
- 4) The project targets homeless individuals or homeless families in a manner that is accessible to those in need of assistance. (0-5 points)

- 5) Program objectives meet or exceed *Oakland Outcome Objective Baseline Standards*. (0-5 points)
- 6) Program services are consistent with stated Principles of Service Philosophy, and are demonstrated to meet the stated objectives. (0-5 points)

B. Agency has experience and capacity to provide services

Up to **25** points for new applicants and **35** points for renewal applicants will be awarded based on the demonstrated capacity of the agency to operate programs and deliver services to clients. Criteria include:

- 1) Up to 10 points will be awarded to renewal projects (current high performing PATH contractor) that have consistently meth their performance objectives, have participated in PATH meetings and initiatives, have positive client feedback, and have submitted reports and invoices in a timely manner.
- 2) The agency has a track record of successful service provision to homeless individuals and families, including performance on any past contracts with the City of Oakland. (0-5 points)
- 3) Agency is currently participating in HMIS or has certified its intention to do so within the first six months of the contract period. (0-5 points)
- 4) The agency has established collaborations with qualified community partners to achieve the maximum level of effective services for its clients. (0-5 points)
- 5) The supportive services staffing plan presented provides adequate coverage for the services proposed, given the target population. (0-5 points)
- 6) The facility operating staff coverage is consistent with best practices and is adequate, given the target population. (0-5 points)

C. Budget is reasonable and cost effective

Up to **15** points for the program budget will be based on cost appropriateness and cost effectiveness, and strength of leveraging:

- 1) Costs proposed are eligible and clearly justified. (0-5 points)
- 2) Proposed cost per person/cost effectiveness. Based on the anticipated number of persons to be served by the agency for the 2011/2012 programs, and the proposed target population, the agency has demonstrated an efficient use of funds. (0-5 points)
- 3) The agency has shown the ability to maximize other funding resources to supplement funding received from the City of Oakland. (0-5 points)

D. Agency has adequate fiscal controls

Up to **10** points will be awarded to agencies that, based on their internal control procedures and history of administering grants, demonstrate the ability to efficiently administer awarded funds, as outlined in Fiscal Standards in Section XII.

E. Sole Source/Special Circumstances

Points may be awarded to agencies that are the demonstrated sole source of a specific service or services to Oakland's homeless community, and to agencies demonstrating special circumstances requiring additional consideration. Criteria for this section include:

- 1) Degree of benefit and history of effectiveness of sole source service/unique program. (0-5 points)
- 2) Demonstration of need and/or special circumstances that dictate additional consideration for the agency. (0-5 points)

F. Agency is a City-certified Local Business Enterprise/Small Local Business Enterprise or 501(c)(3)

Proposal applicants that are certified with the City of Oakland as a Local Business Enterprise or Small Local Business Enterprise will receive up to 5 additional points towards their proposal score. Points received will be determined by the City of Oakland's Office of Contract and Compliance and Employment Services. (0-5 points)

Program is a not-for-profit organization and has provided evidence of its tax-exempt [501 (C) (3)] status. (0-5 points)

2. Matching Funds

The City will provide matching funds for the FY 2011-12 Emergency Shelter Grant HUD award, an estimated award amount of \$369,059, from the following City General Purpose Fund sources:

Purpose	Match Amount
Emergency Housing Program	\$115,000
Homeless Mobile Outreach Program	\$179,310
Community Housing Services Staff Costs	\$74,749
Total Match	\$369,059

D. Specific HOPWA Submission Requirements

The City of Oakland is the recipient of HOPWA funds for the Oakland Eligible Metropolitan Area (EMA) consisting of Alameda and Contra Costa Counties. The City allocates funds to Contra Costa and Alameda Counties for distribution within their respective counties through a Request For Proposals (RFP) process. By agreement, HOPWA funds are distributed between Alameda and Contra Costa counties based on the relative proportion of AIDS cases in the two counties. Two percent of the HOPWA grant is allocated to the City for costs associated with administering the grant. One percent is of the grant will go to Alameda County for their associated grant administration costs.

1. Urgent Housing and Supportive Service Needs Not Currently Being Addressed

Estimating the number of homeless people who are HIV positive is difficult. Many people that are infected are unaware of, or do not reveal their status until they have developed full blown AIDS. Estimates of HIV positive/AIDS cases are therefore based on numbers of known AIDS cases. These estimates provide one basis for assessing the number of people with urgent housing and supportive service needs.

The Oakland EMA utilizes the U.S. Health Resources and Services Administration (HRSA) unmet needs framework to estimate the total number of individuals with unmet HIV care needs living in the Oakland EMA. The following estimates were prepared in collaboration with the California Department of Health Services. Of those estimated to be living with HIV/AIDS in the Oakland EMA, 16% demonstrated an unmet need of HIV/AIDS primary medical care, 25% indicated they needed more case management, 34% stated they needed more dental services; Emergency Financial Assistance was cited by 32%; Food voucher 29%; Food and household items 25%; transportation 23%, Housing Assistance 25%; and therapy and counseling 20%. Another indispensable component in the continuum of effective HIV care is personalized and assertive HIV prevention education and support for persons living with HIV and AIDS.

Alameda County

In the late 1990's, the National Commission on AIDS estimated the rate of HIV infection among homeless people to be between 15 and 25 percent.^[3] The National Coalition for the Homeless 1999 studies indicate that the prevalence of HIV among homeless people is between 3-20%, with some subgroups having a much higher burden of the disease. The 1997 Alameda County HIV/AIDS Epidemiology and Surveillance Office reported that more than 13,500 individuals had been infected with HIV in Alameda County since the early 1980s.

Today, studies still indicate the prevalence of HIV among homeless people is between 3-20%. People who are homeless have higher rates of chronic diseases than those who are housed. Further those who are living with HIV/AIDS are at a higher risk of becoming homeless^[4].

The threat of homelessness remains an ominous and continual fact of life in the Oakland EMA for most low-income persons living with HIV and AIDS. According to a report by the National Low Income Housing Coalition, both Alameda and Contra Costa County rank among the seven least affordable counties in the entire United States in terms of costs of rental housing. Because of the high costs of housing and low vacancy rates in the two counties, on any given night it is estimated that 15,000 individuals are homeless on the streets of the Oakland EMA, a rate of 626.9 per 100,000 population. Over the course of a given year, an estimated 42,000 men, women, and children will find themselves without an adequate place to find shelter. The Contra Costa County HIV/AIDS Housing Survey, conducted in late 1995 among persons living with HIV throughout the county, found that 31% of respondents had experienced homelessness since learning of their HIV status; 35% of respondents had experienced at least one episode of homelessness within the past five years; and 4% of respondents were currently homeless, living on the streets or in cars, abandoned buildings, or shelters. In addition, the California Comprehensive Housing Assistance Plan estimates that 25% to 30% of the state's homeless suffer from severe mental illness, while the Contra Costa County Drug and Alcohol Needs Assessment estimates that between 23% and 40% of the homeless population abuses drugs or alcohol. Another 5% to 10% of California's homeless population is estimated to be runaway youth, according to the Comprehensive Housing Assistance Plan.³

The Alameda County Public Health Department's AIDS Epidemiology Report (July 2007)⁴ indicated a total of 7,064 diagnosed cases of AIDS from 1980 through 2006.

As of December 2010, it is reported that 3,443⁵ people living with AIDS (PLWA) in Alameda County. Among Alameda County PLWA, the majorities are African Americans

^[3] Alameda County-Wide Homeless Continuum of Care Plan - 1997

^[4] HIV/AIDS and Homelessness – National Coalition for the Homeless – June 2006

³ OAKLAND, CALIFORNIA ELIGIBLE METROPOLITAN AREA 2006 – 2009 COMPREHENSIVE HIV SERVICES PLAN

⁴ AIDS Epidemiology Report for Alameda County, published in July of 2007 for year ending December 31, 2006.

⁵ December 2010 Alameda County AIDS Epidemiology Chart 1980-2010

(46.5%), Whites (32.79%), males (81.73%), adults age 30-39 (38.11%), and men who have sex with men (59.69%), and were residents of Oakland (62.04%) at the time of diagnosis. These totals do not include reported HIV cases. As of December 31, 2010, there were 1,330 persons living with HIV in Alameda County.

The largest number of AIDS cases diagnosed in a single year from 1980 - 2010 in Alameda County occurred in 1992 (621 cases). Since then, there has been a steady decline in the number of cases diagnosed each year with 98 PLWA diagnosed in 2010. While the case rates in Alameda County (per 100,000 residents) have consistently declined since 1992, it has historically been higher than both the State of California and national rates. In 2006, the AIDS case rates in Alameda County were 10.9 per 100,000 residents. The decreasing trend in AIDS case rates is similar to those observed for California and the United States.

The AIDS fatality rate has continued to decline each year each year. Increased availability of anti-retroviral therapies, improved clinical management and earlier diagnosis has resulted in longer life expectancy for individuals infected with HIV/AIDS.

Contra Costa County

From February 1, 1982 to December 31, 2009⁶, the Contra Costa County Department of Public Health reported an estimated cumulative total of 2,980 diagnosed cases of AIDS. By December 2009, approximately 58.6% (1,745)⁷ individuals with AIDS died. Of the 2,980 diagnosed AIDS cases, 99% were adult and adolescent cases while approximately 1% were pediatric cases.

The largest number of AIDS cases diagnosed in a single year from 1982 - 2010 in Contra Costa County occurred in 1992 (247 cases). Since then, there has been a steady decline in the number of AIDS cases diagnosed each year. The number of diagnosed HIV cases have risen from 1992 to 2002, the highest reported cases in 2002 (approximately 87 cases). HIV reported cases has since tapered between 62 and 74 cases. Increased availability of anti-retroviral therapies, improved clinical management and earlier diagnosis has resulted in longer life expectancy for individuals infected with HIV/AIDS.

As of Decmeber 31, 2009, Contra Costa County reports 1,235 People Living With AIDS (PLWA). The majority of PLWA in Contra Costa County are men (80%) who have sex with men (62%), male injection drug users (15%), heterosexual females (10%) and female injection drug users (7%). The number AIDS cases and PLWA are rising most for the African American and Latino communities.

City of Oakland Consolidated Plan Action Plan July 1, 2011 - June 30, 2012

⁶ Contra Coast County HIV/AIDS Epidemiology Chart for period ending December 31, 2009 at: http://www.cchealth.org/groups/epidemiology/aids/pdf/2009_risk_factor_diagnosed_by_gender.pdf
⁷ Diagnosed AIDS cases 1982 – 2009 less 1,235 PLWA in December 2009, http://www.cchealth.org/groups/epidemiology/aids/pdf/2009_people_with_hiv_aids_by_gender_riskfactor.pdf/AID S Epidemiology Report – Contra Costa County, California 1982 - 2008

Proposed HOPWA activities for the Alameda & Contra Costa Counties will increase housing development within the Oakland EMA, with units set-aside for persons with HIV/AIDS and their families. Each of the counties will release Notifications Of Funding Available (NOFA) for HOPWA services awarding those agencies successful in providing needed HIV/AIDS services identified as priority within the EveryOne Home Plan and Contra Costa County Consolidated Plan.

2. Public and Private Resources Expected to be Made Available in Connection with HOPWA Activities

Housing development for people with HIV/AIDS will continue to leverage local government funds such as HOME, CDBG, Community Services Block Grant (CSBG) and/or Redevelopment Agency funds, and private sector financing. Supportive services funding will be supplemented through the Ryan White CARE Act Title II funds, private donations, local General Purpose Funds, local public funds, the AIDS Drug Assistance Program, the State of California and Home-Based Care Program, and, the Residential AIDS Shelter Program.

3. Method of Selecting Project Sponsors

Alameda County

The EveryOne Home Plan (Alameda Countywide Homeless and Special Needs Housing Plan) identifies priority areas for HIV/AIDS housing and services, including those provided under the HOPWA program. Requests for Proposals or Requests for Letters of Interest will be developed for the selected priorities, and distributed widely to interested developers and service providers. Proposals will be reviewed according to criteria established in the RFP/RLOI by City and County staff, and, where appropriate, by review panels convened from the community. Alameda County will oversee this process and will make recommendations to the City of Oakland for final approval. Evaluation of the HOPWA priorities set will be ongoing and shared responsibility of the Alameda County Office of AIDS and the Oakland EMA Collaborative Community Planning Council.

Contra Costa County

The Contra Costa County 2010-14 Consolidated Action Plan identifies priority areas for HIV/AIDS housing and services, including those provided under the HOPWA program. HOPWA funds for supportive services will be awarded through a competitive application process executed by the AIDS Program of the Contra Costa County Health Services Department. HOPWA funds used for development of affordable rental housing for people with HIV/AIDS, will be awarded through a competitive application process involving Contra Costa's Entitlement Jurisdictions: the cities of Antioch, Concord, Pittsburg, Richmond, and Walnut Creek, and the Urban County - and the Title I Ryan White Planning Council. Applications will be reviewed by the participating jurisdictions according to criteria established in the HOPWA application, with recommendations submitted to the Contra Costa County Board of Supervisors for approval.

V. Projects/Activities Proposed for Federal Grant Funding

This section of the Action Plan contains detailed information on activities to be carried out using Federal grant funds awarded to the City for FY 2011-12 for the CDBG, HOME, HOPWA and ESG programs.

The tables in this section provide information only on activities funded from the four Federal formula grants. The tables and narratives included in Section III provide a more complete discussion of the entire range of activities that will be initiated, continuing, or completed in the coming year in order to meet the goals and priorities described in the Consolidated Plan Five Year Strategy. Particularly for housing activities, the tables in Section III describe all planned activities, regardless of whether they are funded from Federal or non-Federal sources

This section contains summaries and detailed descriptions of all projects, programs and activities to be funded from FY 2011-12 Federal grants. Included here are the following:

- Funding Sources (From Community 2020 software used for Plan preparation)
- FY 2011-12 Projects Listed by Activity Type (HUD Matrix Code)
- HUD Table 3: Detailed Project Information Sheets

A. Funding Sources

Entitlement Grant (includes reallocated fu	nds)
CDBG	\$7,578,921
ESG	\$369,059
HOME	\$4,196,010
HOPWA	\$2,514,177
Total	\$14,658,167
Prior Years' Program Income NOT previou	ıslv programmed or
CDBG	\$0
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$0
Reprogrammed Prior Years' Funds	
CDBG	\$217,797
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$217,797
Total Estimated Program Income	
CDBG	\$670,480
Total	\$670,480
Section 108 Loan Guarantee Fund	\$0
TOTAL FUNDING SOURCES	\$15,546,444
Other Funds	\$0
Submitted Proposed Projects Totals	\$15,546,444

B. Proposed Projects, FY 2011-12, by Activity Type (HUD Matrix Code)

The table on the following pages lists all activities proposed for funding from the four HUD formula grants (CDBG, HOME, ESG and HOPWA). For each activity, the table provides the sponsor, activity name, funding information, and a "HUD Matrix Code" that indicates the type of activity. The item number provides a link to the detailed project information sheets that appear in Section C below.

Key to Matrix Codes

03 Public Facilities and Improvements (General) 03A Senior Centers Neighborhood Facilities 03E 03F Parks, Recreational Facilities 03T Operating Costs of Homeless/AIDS Patients Programs 05 Public Services (General) 05A Senior Services 05C Legal Services 05D Youth Services 05K Tenant/Landlord Counseling 05L Child Care Services 05M **Health Services** 06 Interim Assistance 08 Relocation 12 Construction of Housing Rehab: Single-Unit Residential 14A Rehabilitation Public/Private Commercial/Industrial 14E 14I Lead-Based/Lead-Hazard Testing/Abatement 15 Code Enforcement 17C Commercial/Industrial Building Acquisition, Construction, Rehabilitation Economic Development Technical Assistance 18B 18C Micro-Enterprise Assistance 19F Planned Repayments of Section 108 Loans General Program Administration 21A Fair Housing Activity 21D HOME Admin/Planning Costs of Participating Jurisdiction 21H 31A **HOPWA** Grantee Activity **HOPWA Project Sponsor Activity** 31C

HOPWA Project Sponsor Administration

31D

Table 7
Proposed Projects, FY 2011-12, by Activity Type (HUD Matrix Code)

								MATRIX
ITEM	SPONSOR	PROGRAM	CDBG	HOME	ESG	HOPWA	TOTAL	CODE
01	Project Re-Connect	High Risk Youth Counseling	\$122,753				\$122,753	05D
02	Alameda County Community Food Bank	Food Security Scholarship Program	\$82,170				\$82,170	05A
03	City of Oakland/ Community & Economic Development Agency	Economic Development Program Delivery Costs - G08000	\$376,177				\$376,177	18B
04	City of Oakland/ Community & Economic Development Agency	Lead Safe Housing Paint Program	\$178,691				\$178,691	141
05	City of Oakland/ Community & Economic Development Agency	Access Improvement Program	\$172,374				\$172,374	14A
07	City of Oakland/ Community & Economic Development Agency	Housing Development		\$3,776,409			\$3,776,409	12

ITEM	SPONSOR	PROGRAM	CDBG	HOME	ESG	HOPWA	TOTAL	MATRIX CODE
08	Alameda County Housing and Community Development	AIDS Housing, Alameda County				\$1,865,519	\$1,865,519	31A, 31C & 31D
09	City of Oakland/ Department of Human Services	Emergency Shelter Program			\$350,606		\$350,606	03T
10	Alameda County Housing and Community Development	Minor Home Repair Program	\$201,632				\$201,632	14A
11	City of Oakland/ Dept of Human Services/Aging Health & Human Services	Oakland Senior Companion Assessment & Referral Project	\$8,300				\$8,300	05A
	City of Oakland/ Department of Human Services	AIDS Housing, HOPWA	¥0,200				+0,000	557.
12		Program Administration				\$50,283	\$50,283	31C
13	City of Oakland/ Community & Economic Development Agency	HOME Program Monitoring and Administration		\$419,601			\$419,601	21H

ITEM	SPONSOR	PROGRAM	CDBG	HOME	ESG	HOPWA	TOTAL	MATRIX CODE
14	City of Oakland/ Community & Economic Development Agency	CDBG Program Monitoring/Administration	\$1,161,286	HOWL	230	HOI WA	\$1,161,286	21A
16	City of Oakland/ Dept. of Human Services/ Commun-							5
	City of Oakland/ Dept of Human Services/Aging Health & Human	Hunger Program	\$24,900				\$24,900	
17	Services	Safe Walk to School Eastmont Technology Learning Center	\$41,359 \$93,703				\$41,359 \$93,703	05D 5
19	OCCUR	Heartlands Neighborhood Revitalization/Façade Improvement	\$110,390				\$110,390	14E
20	City of Oakland/ Community & Economic Development Agency	Emergency Home Repair Program	\$317,574				\$317,574	14A

ITEM	SPONSOR	BBOCBAM	CDBG	НОМЕ	ESG	НОВМА	TOTAL	MATRIX CODE
21	City of Oakland/ Community & Economic Development Agency	PROGRAM Commercial Lending – G01900	\$124,683	HOME	ESG	HOPWA	\$124,683	18B
22	City of Oakland/ Community & Economic Development Agency	Neighborhood Commercial Façade Improvement Program – G83200	\$214,520				\$124,663 \$214,520	17C
23	City of Oakland/ Community & Economic Development Agency	Home Maintenance & Improvement Program	\$2,246,950				\$2,246,950	14A
24	Alzheimer's Services of the East Bay	Dementia Specific Adult Day Care	\$24,900				\$24,900	05A
25	City of Oakland/ Department of Human Services	Emergency Shelter Program - Admin			\$18,453		\$18,453	21A
27	City of Oakland/ Community and Economic Development Agency	Section 108 Loan Repayments	\$447,264				\$447,264	19F
28	AnewAmerica Community Corp.	Green Business Program	\$41,500				\$41,500	18C

								MATRIX
ITEM	SPONSOR	PROGRAM	CDBG	HOME	ESG	HOPWA	TOTAL	CODE
29	Attitudinal Healing Connection	Youth Embracing Love and Life	\$83,000				\$83,000	05D
30	Center for Independent Living	Tenant Landlord Counseling & Education	\$16,600				\$16,600	05K
31	City of Oakland/ Community & Economic Development Agency	Blighted Property Board Up and Cleanup	\$124,500				\$124,500	06
32	City of Oakland/ Department of Human Services	PATH Operating Expenses	\$336,150				\$336,150	03Т
33	City of Oakland/ Dept. of Human Services/Program Planning	Community Health Ambassador Program	\$34,860				\$34,860	5
34	City of Oakland/ Office of Parks & Recreation	Allendale Recreation Center Kitchen Garden Creation	\$9,387				\$9,387	03F
35	City of Oakland/ Office of Parks & Recreation	Brookdale Recreation Center Kitchen Garden Creation	\$9,387				\$9,387	03F

ITEM	CDONCOD	DDOCDAM	CDBC	ПОМЕ	F80	HODWA	TOTAL	MATRIX CODE
ITEM	SPONSOR	PROGRAM	CDBG	HOME	ESG	HOPWA	TOTAL	CODE
36	City of Oakland/ Office of Parks & Recreation	DeFremery House Rehabilitation Project	\$103,999				\$103,999	03F
37	City of Oakland/ Office of Parks & Recreation	East Oakland Sports Complex	\$48,929				\$48,929	03F
38	City of Oakland/ Office of Parks & Recreation	Fremont Pool Shell Replacement & Improvements	\$63,495				\$63,495	03F
39	City of Oakland- Office of Parks & Recreation	Linden Park Sod Replacement	\$6,640				\$6,640	03F
40	City of Oakland/ Office of Parks & Recreation	Linden Park Safety Surface Replacement	\$36,520				\$36,520	03F
41	City of Oakland/ Office of Parks & Recreation	San Antonio Park & Recreation Center Lighting	\$29,050				\$29,050	03F
42	City of Oakland/ Public Works Agency	Lincoln Square-Alice Street Recreation Corridor Project	\$58,100				\$58,100	03F

ITEM	CDONCOD	DDOODAM	0000	ПОМЕ	F00	HODWA	TOTAL	MATRIX
ITEM	SPONSOR Contra Costa	PROGRAM	CDBG	HOME	ESG	HOPWA	TOTAL	CODE
	County							
43		AIDS Housing, Contra Costa County				\$598,375	\$598,375	31C & 31D
						4000,010	4000,010	0.2
44	Covenant House California	Shelter & Supportive Services for Homeless Youth	\$37,931				\$37,931	05D
			. ,				. ,	
45	East Oakland Community Project	Crossroads Emergency Housing Program	\$149,400				\$149,400	5
45.1	East Oakland Community Project	Crossroads Emergency Housing Program	\$16,600				\$16,600	5
46	Eden Council for Hope and Opportunity	Home Equity Conversion Counseling	\$17,430				\$17,430	05A
47	First Place for Youth	Steps to Success	\$83,000				\$83,000	05D
48	Friends of Oakland Parks & Recreation	Maxwell Park-Taking The Next Step Towards Recreation, Community and Open Space	\$20,235				\$20,235	03F

ITEM	SPONSOR	PROGRAM	CDBG	HOME	ESG	HOPWA	TOTAL	MATRIX CODE
49	Friends of Peralta Hacienda Historical Park	Peralta Creek Accessible Interpretive Path	\$35,749				\$35,749	03F
49	Tan	T dui	ψ55,7 4-9				φ33, <i>1</i> 43	031
50	LifeLong Medical Care	LifeLong In-Home Health Access Project	\$24,900				\$24,900	05A
	Oakland Business Development Corporation							
51		Business Loan Program	\$192,427				\$192,427	18B
52	Oakland Chinatown Chamber of Commerce	Public Safety Education Outreach	\$16,600				\$16,600	5
53	Oakland Parents Together	3 rd Grade Intensive Support Tutoring Program	\$20,750				\$20,750	05D
54	OCCUR	Youth Programs	\$62,250				\$62,250	05D
55	Rebuilding Together Oakland	Beautification of Community Spaces	\$12,450				\$12,450	3

ITEM	SDONSOD	BBOCBAM	CDBC	HOME	ESG	НОВМА	TOTAL	MATRIX CODE
	SPONSOR	PROGRAM	CDBG	HOME	ESG	HOPWA	IOIAL	CODE
		Blight Removal via						
	Rebuilding Together	Cleanup, Repair & Landscaping of Homes						
56	Oakland	& Open Space	\$20,750				\$20,750	14A
		Home Repairs &						
	Rebuilding Together	Safety/Accessibility						
57	Oakland	Modifications	\$75,904				\$75,904	14A
		Rising Sun						
50	Spanish Speaking	Entrepreneurs-Healthy	# 00.000				#00.000	OFD
58	Citizens' Foundation	Cooking for Youth	\$20,383				\$20,383	05D
		Diaina Cun Entra						
	Spanish Speaking	Rising Sun Entre- preneurs-Professional						
59	Citizens' Foundation	Pastry Training Program	\$31,503				\$31,503	5
	Student Program for	Teach Bar-Hustle High						
00	Academic & Athletic	Academic & Athletic	#07.05 0				*07.050	050
60	Transitioning	Skills Program	\$37,350				\$37,350	05D
61	Unity Council	Foreclosure Counseling	\$83,000				\$83,000	05

ITEM	SPONSOR	PROGRAM	CDBG	HOME	ESG	HOPWA	TOTAL	MATRIX CODE
62	Vietnamese American Community Center	VAAC Project for Seniors and Families	\$53,950				\$53,950	5
63	Youth Uprising	The Corner's Café Culinary Arts Training Program	\$39,753				\$39,753	05D
64	Overcomers With Hope Second Chance	Capital Improvements	\$41,500				\$41,500	03E
65	City of Oakland/ Community & Economic Development Agency	Code Enforcement/ Relocation Program	\$124,500				\$124,500	08 & 15
66	Subgrantee to be determined	Fair Housing Services	\$297,140				\$297,140	21D

Total Funding: \$8,467,198 \$4,196,010 \$369,059 \$2,514,177 \$15,546,444

C. Detailed Project Information Sheets by Sponsor and Project Name

HUD Table 3, which begins on the following page, provides detailed information on each project or program to be funded with Federal grant funds in FY 2011-12. For each project, there is a description of the activity and its proposed accomplishments (number of persons/households to be served; housing units to be built/rehabilitated, etc).

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0002	Ala. Co. Food Bank/Shared Maint. & Delivery Scholarships	05A Senior Services 570.201(e)	CDBG ESG HOME	\$ 82,170 \$ 0 \$ 0
	Senior Programs	93,120 People (General)	HOPWA	\$ 0
	This program will subsidize the		TOTAL	\$ 82,170
	purchase of dry goods and canned items by food distribution agencies serving seniors in the Eastlake/San Antonio/Chinatown District.		Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area Subrecipient: Subrecipient Private 570.500(c)

Location(s): Community Wide

Outcome

Accessibility

Objective

Suitable Living

Environment

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0008 CW	Alameda County HCD/AIDS Housing for Alameda County	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG HOME	\$ 0 \$ 0 \$ 0
	Homeless & HIV/AIDS	570.201(e)	HOPWA	\$ 1,865,519
	Operating supportive service and housing development cost for the	250 People (General)	TOTAL Total Other Funding	\$ 1,865,519

Help the Homeless? Yes Start Date: 07/01/11 Help those with HIV or AIDS? Yes Completion Date: 06/30/12

Eligibility:

Subrecipient: Subrecipient Public 570.500(c)

Location(s): Community Wide

provision of shelter and services to persons infected with HIV/AIDS.

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0010	Alameda County HCD/Minor Home Repair Program	14A Rehab; Single-Unit Residential	CDBG ESG HOME	\$ 201,632 \$ 0 \$ 0
	Housing	570.202	HOPWA	\$ 0
	Provides grants to senior or disabled	90 Housing Units	TOTAL	\$ 201,632
	homeowners for minor home repairs up to \$2,499.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(3) - Low / Mod Housing Subrecipient: Subrecipient Public 570.500(c)

Location(s): Community Wide

Outcome

Accessibility

Objective

Decent Housing

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0024	Alzheimer's Svcs of E Bay/Dementia Sp. Adult Day Health Svcs.	05A Senior Services 570.201(e)	CDBG ESG HOME	\$ 24,900 \$ 0 \$ 0
	Senior Programs	8 People (General)	HOPWA	\$ 0 \$ 24,900
	This program will provide healthy activities and preserve the quality of life for seniors in the Eastlake/San Antonio/Chinatown District diagnosed with Alzheimers and other forms of dementia and their caregivers.		Total Other Funding	\$ 0

Help	the Homeless	s?		No	Start	Date:	07/01/11
Help	those with 1	HIV or	AIDS?	No	${\tt Completion}$	Date:	06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

2320 Channing Way, Berkeley, CA 94709

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0028	AnewAmerica Comm. Corp./Green Business Program	18C Micro-Enterprise Assistance	CDBG ESG HOME	\$ 41,500 \$ 0 \$ 0
	Public Services	570.201(o)	HOPWA	\$ 0
	This program will provide workshops	37 People (General)	TOTAL	\$ 41,500
	on water and energy conservation, pollution and waste reduction, recycling and other aspects of green business for multi-ethnic microbusiness owners and microentrepreneurs in the Fruitvale/San Antonio District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

2375 Fruitvale Avenue, Oakland, CA 94601

Objective	Outcome
Economic	Accessibility
Opportunity	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0029	Attitudinal Healing Connection/Yth Embracing Love&Life	05D Youth Services 570.201(e)	CDBG ESG HOME	\$ 83,000 \$ 0 \$ 0
	Youth Programs	90 Youth	HOPWA	\$ 0
			TOTAL	\$ 83,000
	Will provide enrichment and education services to assist youth in Western Oakland in building advocacy and civic engagement skills.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

3278 West Street, Oakland, CA 94608

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0005	CEDA/Access Improvement Program (AIP) Housing	14A Rehab; Single-Unit Residential 570.202	CDBG ESG HOME HOPWA	\$ 172,374 \$ 0 \$ 0 \$ 0
	AIP makes units accessible to persons with disabilities by providing matching grants to property owners to make accessibility improvements to both rental property and property owned and occupied by disabled persons.	8 Housing Units	TOTAL Total Other Funding	\$ 172,374 \$ 0

Objective

Decent Housing

Outcome

Accessibility

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility:

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Community Wide

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0031	CEDA/Blighted Property Board Up & Cleanup	06 Interim Assistance 570.201(f)	CDBG ESG HOME	\$ 124,500 \$ 0 \$ 0
	Housing	30 Households (General)	HOPWA	\$ 0
			TOTAL	\$ 124,500
	Blighted property board up & cleanup of properties that have been cited for code violations.		Total Other Funding	\$ 0

Objective

Suitable Living

Environment

Outcome

Accessibility

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(b)(1) - Slums / Blight Area

Subrecipient: Local Government Location(s): Community Wide

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0014	CEDA/CDBG Program Monitoring and Administration	21A General Program Administration	CDBG ESG HOME	\$ 1,161,286 \$ 0 \$ 0
	Planning & Administration	570.206	НОРWА	\$ 0
	To plan, administer and monitor the City's federal grant programs.	0 N/A	TOTAL	\$ 1,161,286
	Funds will be used to cover the cost to the City of monitoring projects and programs funded with CDBG funds and for the administration of the program.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility:

Subrecipient: Local Government Location(s): Community Wide

Project Title/Priority/

Local	ID	Objective/Description

HUD Matrix Code/Title/ Citation/Accomplishments Funding Sources

0065 CEDA/Code Enforcement Relocation

Program

06 Interim Assistance

CDBG \$ 124,500 ESG

Project ID/

570.201(f)

HOME \$ 0 HOPWA \$ 0

\$ 0

\$ 0

Housing 75 Households (General)

TOTAL \$ 124,500

Funds for tenants who have been

removed from buildings that have been

Total Other Funding

red tagged for code violations.

Help the Homeless? Start Date: 07/01/11 No Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(b)(1) - Slums / Blight Area

Subrecipient: Local Government Location(s): Community Wide

Objective	Outcome
Decent Housing	Accessibility

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0021	CEDA/Commercial Lending Economic Development	18B ED Technical Assistance 570.203(b)	CDBG ESG HOME HOPWA	\$ 124,683 \$ 0 \$ 0 \$ 0
	Provides an integrated network of business support and lending assistance through Commercial Lending including: intake, screening, financial data collection and analysis; loan packaging, review and underwriting; loan disbursement; portfolio management and monitoring; technical assistance; development workshops and training opportunities; outreach efforts to market business development services.	71 Jobs	TOTAL Total Other Funding	\$ 124,683 \$ 0

Help	the Homeless?	No	Start Da	ate: 07/01/11
Help	those with HIV	or AIDS? No	Completion Da	ate: 06/30/12

570.208(a)(4) - Low / Mod Jobs

Eligibility: Subrecipient: Local Government Location(s): Community Wide

Objective	Outcome
Economic	Accessibility
Opportunity	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0003	CEDA/Economic Development	18B ED Technical	CDBG	\$ 376,177
	Program Delivery Costs	Assistance	ESG	\$ 0
			HOME	\$ 0
	Economic Development	570.203(b)	HOPWA	\$ 0
	Provides management, technical, referral and financial assistance to	10 Jobs	TOTAL	\$ 376,177
	retain and increase employment.		Total Other Funding	\$ 0
	Economic Development Provides management, technical, referral and financial assistance to	570.203(b)	HOME HOPWA TOTAL	\$ 0 \$ 0 \$ 376,177

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(4) - Low / Mod Jobs

Subrecipient: Local Government Location(s): Community Wide

<u>Objective</u>	Outcome
Economic	Accessibility
Opportunity	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0020	CEDA/Emergency Home Repair Program Housing	14A Rehab; Single-Unit Residential 570.202	CDBG ESG HOME HOPWA	\$ 317,574 \$ 0 \$ 0 \$ 0
	Provide zero interest loans of up to \$15,000 for emergencies such as roof repair/replacement, sewer repairs or repair/replacement of other mechanical systems to immediately correct life, health or safety hazard conditions to owner-occupied properties located in community development districts.	10 Housing Units	TOTAL Total Other Funding	\$ 317,574 \$ 0

Help	the Homeless?	No	Start Date:	07/01/11
Help	those with HIV	or AIDS? No	Completion Date:	06/30/12

Eligibility: Subrecipient: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient Public 570.500(c)

Community Wide Location(s):

Objective	Outcome
Economic	Accessibility
Opportunity	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0013	CEDA/HOME Program Monitoring and Administration	21H HOME Admin/Planning Costs of PJ (subject to 10% cap)	CDBG ESG HOME	\$ 0 \$ 0 \$ 419,601
	Planning & Administration	10 (bub)cec co 100 cup)	HOPWA	\$ 0
	To plan, administer and monitor the City's federal grant programs.	0 N/A	TOTAL Total Other Funding	\$ 419,601 \$ 0
	Funds will be used to cover the cost to the City of monitoring projects and programs funded with HOME funds		iotai other ruhanng	ŞÜ

Help the Homeless? No Start Date: 07/01/11
Help those with HIV or AIDS? No Completion Date: 06/30/16

Eligibility:

program.

Subrecipient: Local Government Location(s): Community Wide

and for the administration of the

Project ID/ Project Title/Priority/
Local ID Objective/Description

HUD Matrix Code/Title/
Citation/Accomplishments

Funding Sources

Total Other Funding

0023 CEDA/Home Maintenance & Improvement

Program

14A Rehab; Single-Unit

Residential

CDBG ESG HOME % 2,246,950 \$ 0

570.202

HOPWA

\$ 0

Housing

5/0.202

1101 W11

\$ 0

noabing

25 Housing Units

TOTAL

\$ 2,246,950

\$ 0

This program provides financial assistance to low and moderate income

assistance to low and moderate income homeowners to upgrading their properties

Moderate income homeowners can obtain

amortized loans at 6%; low income homeowners can obtain deferred loans. This project

includes program delivery costs

including work write-ups,

construction loan disbursements and

loan servicing activities.

This project includes program

delivery costs including work write-ups, construction loan disbursements and

loan servicing activities.

Objective
Decent Housing

Outcome Accessibility

Help the Homeless? No Help those with HIV or AIDS? No

Completion Date: 06/30/12

Start Date: 07/01/11

Eligibility:

Subrecipient: Local Government Location(s): Community Wide

250 Frank Ogawa Plaza, Ste. 5313, Oakland, CA 94612

Project ID/ Project Title/Priority/ Local ID

Objective/Description

HUD Matrix Code/Title/ Citation/Accomplishments

Funding Sources

0007 CEDA/Housing Development

Housing

CDBG ESG

\$ 0

\$ 0

\$ 0

Housing

570.201(m)

HOME

\$ 3,776,409

12 Construction of

HOPWA

\$ 0

\$ 3,776,409

and permanent financing to nonprofit

and for-profit developers of housing for low/mod households, both new construction and substantial

This program provides construction

rehabilitation. Most units are expected to be rental; some ownership

units may also be assisted.

50 Housing Units TOTAL

Total Other Funding

Help the Homeless? Help those with HIV or AIDS? No

Start Date: 07/01/11 Completion Date: 06/30/16

Eligibility:

Subrecipient: Subrecipient Private 570.500(c)

Community Wide Location(s):

Objective Outcome Decent Housing Affordability

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0004	CEDA/Lead Safe Housing Paint Program	14I Lead-Based/Lead Hazard Test/Abate	CDBG ESG	\$ 178,691 \$ 0
CW	Housing	570.202	HOME HOPWA	\$ 0 \$ 0
	The program provides assistance to very low income elderly or disabled	50 Housing Units	TOTAL	\$ 178,691
	homeowners and to low-income home owners with children under 6 years of age to paint the exterior of their homes and/or to remediate lead-based paint hazards from the property.		Total Other Funding	\$ 0

Help	the Homeless?	No	Start	Date:	07/01/11
Help	those with HIV or	AIDS? No	Completion	Date:	06/30/12

Eligibility: 570.208(a)(3) - Low / Mod Housing

Subrecipient: Local Government Location(s): Community Wide

Outcome

Accessibility

Objective

Decent Housing

Project ID/	Project Title/Priority/	HUD Matrix Code/Title/	Funding Sources
Local ID	Objective/Description	Citation/Accomplishments	

0022	CEDA/Neighborhood Commercial	17C CI Building	CDBG	\$ 214,520
	Façade Improvement Program	Acquisition,	ESG	\$ 0
		Construction,	HOME	\$ 0
	Economic Development	Rehabilitation	HOPWA	\$ 0

570.203(a) TOTAL \$ 214,520

1000 Businesses

The NCR Program funds are available for the Commercial Facade Improvement Program and the Merchant Associations

Assistance Program in over fifteen

targeted NCR areas.

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility:

Subrecipient: Subrecipient Public 570.500(c)

Location(s): Community Wide

Objective Outcome
Economic Accessibility
Opportunity

\$ 0

Total Other Funding

Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
CEDA/Section 108 Loan Repayment	19F Repayments of	CDBG	\$ 447,264
	Section 108 Loan	ESG	\$ 0
Other	Principal	HOME	\$ 0
		HOPWA	\$ 0
	570.705(c)		
Repayment of Section 108 Loan used		TOTAL	\$ 447,264
for development of Martin Luther	0 N/A		
King, Jr. Plaza.		Total Other Funding	\$ 0
	Objective/Description CEDA/Section 108 Loan Repayment Other Repayment of Section 108 Loan used for development of Martin Luther	Objective/Description Citation/Accomplishments CEDA/Section 108 Loan Repayment Other 19F Repayments of Section 108 Loan Principal 570.705(c) Repayment of Section 108 Loan used for development of Martin Luther 0 N/A	Objective/Description Citation/Accomplishments CEDA/Section 108 Loan Repayment 19F Repayments of CDBG Section 108 Loan ESG Other Principal HOME HOPWA 570.705(c) Repayment of Section 108 Loan used for development of Martin Luther 0 N/A

Help the Homeless? Start Date: 07/01/11 No Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility:

Subrecipient: Other ...

Location(s): Community Wide

Objective	Outcome
Economic	Accessibility
Opportunity	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0030	Center for Indep. Living/Tenant Landlord Counseling & Educ	05K Tenant/Landlord Counseling	CDBG ESG HOME	\$ 16,600 \$ 0 \$ 0
	Housing	570.206	HOPWA	\$ 0
	Tenant landlord counseling & educ.	140 People (General)	TOTAL	\$ 16,600
	for disabled low-income residents. Will provide outreach and tenant-landlord counseling services and educational seminars for low-income residents with disabilities in the Fruitvale/San Antonio District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Community Wide

.____

Objective	Outcome
Decent Housing	Accessibility

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0043	Contra Costa Cnty Comm Dev Dept/AIDS Housing	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG HOME	\$ 0 \$ 0 \$ 0
	Public Services	570.201(e)	HOPWA	\$ 598,375
	Operating supportive service and	150 People (General)	TOTAL	\$ 598,375
	housing development cost for the provision of shelter, housing and services to persons infected with	130 respite (General)	Total Other Funding	\$ 0

Help the Homeless? Yes Start Date: 07/01/11 Help those with HIV or AIDS? Yes Completion Date: 06/30/12

Eligibility:

HIV/AIDS.

Subrecipient: Subrecipient Public 570.500(c)

Location(s): Community Wide

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0044	Covenant House CA/Shelter & Support Svcs for Homeless Yth	05D Youth Services	CDBG ESG	\$ 37,931 \$ 0
		570.201(e)	HOME	\$ 0
	Youth Programs		HOPWA	\$ 0
		120 People (General)		
			TOTAL	\$ 37,931
	Provide for 24-hour shelter			
	accommodation and comprehensive site-		Total Other Funding	\$ 0
	based supportive services for			
	homeless youth ages 18 to 23 in the			
	Western Oakland District.			

Help	the Homeless?		Yes	Start	Date:	07/01/11
Help	those with HIV	or AIDS?	No	Completion	Date:	06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

200 Harrison Street, Oakland, CA 94607-4117

Outcome

Accessibility

Objective

Suitable Living

Environment

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0012	DHS/AIDS Housing & HOPWA Program Administration	21A General Program Administration	CDBG ESG HOME	\$ 0 \$ 0 \$ 0
	Homeless & HIV/AIDS	570.201.e	HOPWA	\$ 50,283
	HOPWA Grant Administration.	0 N/A	TOTAL	\$ 50,283

Total Other Funding

\$ 0

Help the Homeless? Yes Start Date: 07/01/11 Help those with HIV or AIDS? Yes Completion Date: 06/30/12

Eligibility:

Subrecipient: Local Government Location(s): Community Wide

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0033	DHS/Community Health Ambassador Prog.	05 Public Services	CDBG	\$ 34,860
		(General)	ESG	\$ 0
	Public Services		HOME	\$ 0
		570.201(e)	HOPWA	\$ 0
	Program will provide training, education and employment for young	185 People (General)	TOTAL	\$ 34,860
	adult men to promote health in the		Total Other Funding	\$ 0
	Western Oakland community.			

Help the Homeless? Yes Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Local Government

Location(s): Addresses

3501 San Pablo Avenue, Oakland, CA 94608

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0025	DHS/Emergency Shelter Grant Program	21A General Program	CDBG	\$ 0
	Administration	Administration	ESG	\$ 18,453
			HOME	\$ 0
	Homeless & HIV/AIDS	570.201e	HOPWA	\$ 0
		0 N/A	TOTAL	\$ 18,453
	General administration costs for			
	administering HUD ESG funds for the		Total Other Funding	\$ 0
	City of Oakland's PATH Strategy.			

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility:

Subrecipient: Subrecipient Public 570.500(c)

Location(s): Community Wide

Local ID	Objective/Description

Project ID/

HUD Matrix Code/Title/ Citation/Accomplishments Funding Sources

0009 DHS/Emergency Shelter Grant-

City/Various Agencies

Project Title/Priority/

03T Operating Costs of Homeless/AIDS Patients Programs

CDBG \$ 0 \$ 350,606 ESG HOME \$ 0 HOPWA \$ 0

Homeless & HIV/AIDS

570.201(e)

\$ 350,606 TOTAL

Operation and service costs for operating homeless shelters, homeless

services, homeless prevention and other services to the homeless under

the Oakland PATH Strategy.

1800 People (General)

Total Other Funding

\$ 0

Help the Homeless? Yes Start Date: 07/01/11 Help those with HIV or AIDS? Yes

Completion Date: 06/30/12

Eligibility:

Subrecipient: Local Government Location(s): Community Wide

Objective Outcome Decent Housing Affordability

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0011	DHS/Oakland Senior Companion Program	05A Senior Services	CDBG ESG	\$ 8,300 \$ 0
Н77920	Senior Programs	570.201(e)	HOME HOPWA	\$ 0 \$ 0
		175 People (General)		
	The Oakland Senior Companion Assessment and Referral (OSCAR)		TOTAL	\$ 8,300
	Network. The funds will be used to recruit and train senior volunteers who will provide in-home companion assistance and information/referral services to homebound frail and isolated elderly in the Elmhurst District.		Total Other Funding	\$ 0

Help	the Ho	omeles	ss?			No	Start	Date:	07/01/11
Help	those	with	HIV	or	AIDS?	No	Completion	Date:	06/30/12

Eligibility: Subrecipient: 570.208(a)(2) - Low / Mod Limited Clientele

Local Government Location(s): Community Wide

Outcome
Accessibility

Project ID/ Local ID	Project Title/Priority/ Objective/Description	<pre>HUD Matrix Code/Title/ Citation/Accomplishments</pre>	Funding Sources	
0032	DHS/PATH Operating Expenses	03T Operating Costs of	CDBG	\$ 336,150
		Homeless/AIDS Patients	ESG	\$ 0
	Homeless & HIV/AIDS	Programs	HOME	\$ 0
			HOPWA	\$ 0
		570.201(e)		
	PATH Operating Expenses	, ,	TOTAL	\$ 336,150
		1500 People (General)		4/
		1333 135F13 (General)	Total Other Funding	\$ 0
			iocai ochei rahaing	γU

Help the Homeless? Yes Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Local Government Location(s): Community Wide

Objective

Environment

Outcome

Suitable Living Accessibility

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0017	DHS/Safe Walk to School Program	05D Youth Services	CDBG ESG	\$ 41,359 \$ 0
G149510	Youth Programs	570.201(e)	HOME HOPWA	\$ 0 \$ 0
		2667 People (General)		
	This program will provide for safe and secure passage of children to	_	TOTAL	\$ 41,359
	Oakland public elementary and middle schools through the use of adult site monitors in the Central Oakland,		Total Other Funding	\$ 0
	Fruitvale/San Antonio and Elmhurst			
	Districts.			

Help	the Homeless?	No	Start	Date:	07/01/11
Help	those with HIV	or AIDS? No	Completion	Date:	06/30/12

Eligibility: Subrecipient:

Local Government Location(s): Community Wide

<u>Objective</u>	<u>Outcome</u>
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0016 H49400	DHS/Supplemental Hunger Program Public Services	05 Public Services (General) 570.201(e)	CDBG ESG HOME HOPWA	\$ 24,900 \$ 0 \$ 0 \$ 0
	This program administered by the City's Community Housing Services Division will provide for the purchase and distribution of emergency brown bags of food to lowand moderate-income residents at least 9 times per year in the Elmhurst District through the Alameda County Community Food Bank network.	461 People (General)	TOTAL Total Other Funding	\$ 24,900 \$ 0

Help	the Homeless?	Yes	Start Date:	07/01/11
Help	those with HIV	or AIDS? No	Completion Date:	06/30/12

Eligibility: Subrecipient: Local Government Community Wide Location(s):

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0046	ECHO/Home Equity Conversion Program	05A Senior Services	CDBG ESG	\$ 17,430 \$ 0
	Senior Programs	570.201(e)	HOME HOPWA	\$ 0 \$ 0
		40 People (General)		
	Counsel senior home-owners on reverse mortgages to enable them to retain		TOTAL	\$ 17,430
	their homes.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Community Wide

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0045	East Oak Comm Project/Crossroads	05 Public Services	CDBG	\$ 166,000
	Emerg. Housing Prog.	(General)	ESG	\$ 0
			HOME	\$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
		500 People (General)	TOTAL	\$ 166,000
	Assist with the cost of providing			
	supportive services at the Crossroads		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

emergency housing facility.

7515 International Blvd., Oakland, CA 94621

Objective	Outcome
Decent Housing	Accessibility

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0066	Fair Housing Service	21D Fair Housing	CDBG	\$ 297,140
		Activities (subject to	ESG	\$ 0
	Housing	20% Admin cap)	HOME	\$ 0
			HOPWA	\$ 0
		570.206		
	Fair Housing Services - sponsor to be		TOTAL	\$ 297,140
	awarded	500 People (General)		

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Community Wide

Objective	Outcome
Decent Housing	Affordability

\$ 0

Total Other Funding

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0047	First Place for Youth	05D Youth Services	CDBG ESG	\$ 83,000 \$ 0
	Youth Programs	570.201(e)	HOME HOPWA	\$ 0 \$ 0
		55 People (General)		
	Program will provide high-risk former foster youth with job search and		TOTAL	\$ 83,000
	employment skills to better compete in the local job market as well as support to complete courses to receive their high school diploma or GED and enroll in college (North Oakland, Central Oakland and Fruitvale/San Antonio Districts).		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

519 - 17th Street, Ste. 600, Oakland, CA 94612

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0048	Friends of Oakland Parks & Rec/Maxwell Park Improvements	03F Parks, Recreational Facilities	CDBG ESG HOME	\$ 20,235 \$ 0 \$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
	The Taking the Next Step Towards	1 Public Facilities	TOTAL	\$ 20,235
	Recreation, Community and Open Space will provide for revitalization of an under-utilized community park by planning for making physical improvements, enhancing the safety		Total Other Funding	\$ 0

Help	the Homeless?	No	Start Date:	07/01/11
Help	those with HIV o	r AIDS? No	Completion Date:	06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area

Subrecipient: Local Government

and play options in the park and using the park as a focal point for community interaction in the Central

Location(s): Addresses

4448 - 4552 Fleming Avenue, Oakland, CA 94619

Oakland District.

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0049	Friends of Peralta Hacienda Hist	03F Parks,	CDBG	\$ 35,749
	Park/Peralta Creek Path	Recreational Facilities	ESG HOME	\$ 0 \$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
		1 Public Facilities	TOTAL	\$ 34,749
	Funds will assist with constructing an ADA accessible walkway to the Peralta Creek Nature Area in the Fruitvale/San Antonio District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

2465 - 24th Avenue, Oakland, CA 94601

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0050	LifeLong Medical Care/Life Long In-	05A Senior Services	CDBG	\$ 24,900
	Home Hlth Access		ESG	\$ 0
		570.201(e)	HOME	\$ 0
	Senior Programs		HOPWA	\$ 0
		30 People (General)		
		_	TOTAL	\$ 24,900
	Program will provide for in-home care			
	management and medical home visits for frail or disabled low-income		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

10700 MacArthur Blvd., Suite 14b, Oakland, CA 94605

seniors in the Elmhurst District.

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0018 G237510	OCCUR/Eastmont Technology Learning Center Public Services	05 Public Services (General) 570.201(e)	CDBG ESG HOME HOPWA	\$ 93,703 \$ 0 \$ 0 \$ 0
	The program will provide computer training, internet access and instruction and career development for youth and young adults in the Central East Oakland and Elmhurst Districts.	1000 People (General)	TOTAL Total Other Funding	\$ 93,703 \$ 0

Help	the Homeless?	No	Start Da	ate: 07/01/11
Help	those with HIV	or AIDS? No	Completion Da	ate: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

6948 Foothill Blvd., Oakland, CA 94605

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/	Project Title/Priority/	HUD Matrix Code/Title/	Funding Sources
Local ID	Objective/Description	Citation/Accomplishments	

0019	OCCUR/Heartlands Neighborhood	18B ED Technical	CDBG	\$ 110,390
	Revitalization/Face Imprvmnt.	Assistance	ESG	\$ 0
G255310			HOME	\$ 0

Economic Development	570.203(b)	HOPWA	\$ 0
	5000 People (General)	TOTAL	\$ 110,390

This program will provide for facade		
improvements to local businesses as	Total Other Funding	\$ 0
well as technical assistance for		
revitalization of the commercial		
neighborhood in the Central East		

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

1330 Broadway, Suite 1030, Oakland, CA 94612

Oakland District.

Objective	Outcome
Economic	Accessibility
Opportunity	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0054	OCCUR/Youth Program	05D Youth Services	CDBG ESG	\$ 62,250 \$ 0
	Youth Programs	570.201(e)	HOME HOPWA	\$ 0 \$ 0
		250 People (General)		·
	This program will provide youth activities at the Rainbow Teen Center	- · ·	TOTAL	\$ 62,250
	as well as through the Babe Ruth League and "Tha Hoodies Foundation"		Total Other Funding	\$ 0

Help	the Homeless?	No	Start Date:	07/01/11
Help	those with HIV o	or AIDS? No	Completion Date:	06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Community Wide

Project in the Central East Oakland

District.

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0051	Oakland Business Loan Program/Economic Development	18B ED Technical Assistance	CDBG ESG HOME	\$ 192,427 \$ 0 \$ 0
	Economic Development	570.203(b)	HOPWA	\$ 0
	Business Development Corporation will	18 People (General)	TOTAL	\$ 192,427
	serve Commercial Loan Program clients requesting loans of less than \$100,000. OBDC will provide loan packaging assistance, and offer one-on-one management and technical assistance in connection with Neighborhood Economic Dev. Fund and Enhanced Enterprise Community loan funds. Will also serve all City commercial loans.		Total Other Funding	\$ 0

Help	the Ho	omeles	ss?			No	Start	Date:	07/01/11
Help	those	with	HIV	or	AIDS?	No	Completion	Date:	06/30/12

570.208(a)(4) - Low / Mod Jobs

Eligibility: Subrecipient: Local Government Location(s): Community Wide

<u>Objective</u>	<u>Outcome</u>
Economic	Accessibility
Opportunity	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0052	Oakland Chinatown Chamber of Commerce/Public Safety Ed.	05 Public Services (General)	CDBG ESG HOME	\$ 16,600 \$ 0 \$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
	Will provide multi-lingual outreach	495 People (General)	TOTAL	\$ 16,600
	and education in crime prevention and reporting for residents and merchants in Oakland Chinatown (East-lake/San Antonio/Chinatown District).		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

2465 - 24th Avenue, Oakland, CA 94601

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0053	Oakland Parents Together/3rd Grade Intensive Support	05D Youth Services 570.201(e)	CDBG ESG HOME	\$ 20,750 \$ 0 \$ 0
	Youth Programs	26 Youth	HOPWA	\$ 0 \$ 20,750
	Program will provide intensive			. ,
	support tutoring focusing on 3rd grade students in the North Oakland Distrcit who are below the proficiency level in the core subject of English/Language Arts.		Total Other Funding	\$ 0

Help	the Homeless?	No	Start Da	ate: 07/01/11
Help	those with HIV	or AIDS? No	Completion Da	ate: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

915 - 54th Avenue, Oakland, CA 94608

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0064	Overcomers With Hope Second Chance/Capital Improvements	03E Neighborhood Facilities	CDBG ESG HOME	\$ 41,500 \$ 0 \$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
	The funds will assist with	1 Public Facilities	TOTAL	\$ 41,500
	improvements to the facility that houses the Television/Video Digital Arts Media Technology Training Program for at-risk Oakland youth		Total Other Funding	\$ 0

Help	the H	omeles	ss?			No	Start D	ate:	07/01/11
Help	those	with	HIV	or	AIDS?	No	Completion D	ate:	06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

1485 - 8th Street, Oakland, CA 94607

ages 16-25.

Objective	Outcome
Suitable Living	Accessibility
Environment	-

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0034	Parks & Rec/Allendale Rec-	03F Parks,	CDBG	\$ 9,387
	kitchen&Garden Creation	Recreational Facilities	ESG	\$ 0
			HOME	\$ 0
	Public Facilities	570.201(c)	HOPWA	\$ 0
		1 Public Facilities	TOTAL	\$ 9,387
	Creation of a raised bed kitchen			
	garden to engage youth at the		Total Other Funding	\$ 0
	recreation center in gardening and to			
	provide healthy produce for the meals			
	prepared for them (Central Oakland).			

Help	the Home	eles	s?			No	Start	Date:	07/01/11
Help	those wi	ith :	HIV	or	AIDS?	No	Completion	Date:	06/30/12

Eligibility: Subrecipient: 570.208(a)(1) - Low / Mod Area Local Government

Location(s): Addresses

3711 Suter Street, Oakland, CA 94619

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0035	Parks & Rec/Brookdale Rec-Kitchen Garden Creation	03F Parks, Recreational Facilities	CDBG ESG HOME	\$ 9,387 \$ 0 \$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
	Will provide for the creation of a	1 Public Facilities	TOTAL	\$ 9,387
	raised bed kitchen garden to engage youth at the recreation center in gardening and to provide healthy produce for the meals prepared for them (Central Oakland).		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area

Subrecipient: Local Government

Location(s): Addresses

2535 High Street, Oakland, CA 94601

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0036	Parks & Rec/DeFremery House of Rehabilitation	03F Parks, Recreational Facilities	CDBG ESG	\$ 103,999 \$ 0

\$ 0 HOME Infrastructure 570.201(c) HOPWA \$ 0

1 Public Facilities TOTAL \$ 103,999

Funds will be used for improvements to the facility in Western Oakland. Total Other Funding \$ 0

Help the Homeless? Start Date: 07/01/11 No Completion Date: 06/30/12 Help those with HIV or AIDS? No

Eligibility: 570.208(a)(1) - Low / Mod Area

Subrecipient: Local Government

Location(s): Addresses

1651 Adeline Street, Oakland, CA 94607

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0037	Parks & Rec/East Oakland Sports	03F Parks,	CDBG	\$ 48,929
	Complex	Recreational Facilities	ESG	\$ 0
			HOME	\$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
	Funds will be used for installation	1 Public Facilities	TOTAL	\$ 48,929
	of equipment at the faility in the Elmhurst District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area

Subrecipient: Local Government

Location(s): Addresses

9175 Edes Avenue, Oakland, CA 94603

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0038	Parks & Rec/Fremont Pool Shell	03F Parks,	CDBG	\$ 63,495
	Replacement and Improvement	Recreational Facilities	ESG	\$ 0
			HOME	\$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
		1 Public Facilities	TOTAL	\$ 63,495
	Resurface the pool shell and install			
	a moveable bulkhead and competitive		Total Other Funding	\$ 0
	diving blocks in the facility in the			
	Fruitvale/San Antonio District.			

Help	the H	omeles	ss?			No	Start Date: 0	7/01/11
Help	those	with	HIV	or	AIDS?	No	Completion Date: 0	6/30/12

Eligibility:	570.208	(a)	(1)	TiOW	/ Mod	Area

Subrecipient: Local Government Location(s): Addresses

4550 Foothill Blvd., Oakland, CA 94601

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0040	Parks & Rec/Linden Park Safety Surface Replacem	03F Parks, Recreational Facilities	CDBG ESG HOME	\$ 36,520 \$ 0 \$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
	Install new play surfacing and	1 Public Facilities	TOTAL	\$ 36,520
	drainage measures at the park playground in the North Oakland District,		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area

Subrecipient: Local Government

Location(s): Addresses

998 - 42nd Street, Oakland, CA 94609

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0039	Parks & Rec/Linden Park Sod Replacement	03F Parks, Recreational Facilities	CDBG ESG HOME	\$ 6,640 \$ 0 \$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
	Install new sod at the park in the	1 Public Facilities	TOTAL	\$ 6,640
	North Oakland District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area

Subrecipient: Local Government

Location(s): Addresses

998 - 42nd Street, Oakland, CA 94609

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0041	Parks & Rec/San Antonio Park Rec Ctr	03F Parks,	CDBG	\$ 29,050
	Lighting	Recreational Facilities	ESG HOME	\$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0 \$ 0
		1 Public Facilities	TOTAL	\$ 29,050
	Provide for installation of lighting	r rubile racificies	TOTAL	Ç 25,050
	fixtures to enhance safety and allow		Total Other Funding	\$ 0
	for night activities at the park and recreation center in the Eastlake/			
	San Antoinio/Chinatown District.			

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area

Subrecipient: Local Government

Location(s): Addresses

1698 Foothill Blvd., Oakland, CA 94606

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0001 H08600	Project Re-Connect/High Risk Youth Counseling Youth Programs	05D Youth Services 570.201(e)	CDBG ESG HOME HOPWA	\$ 122,753 \$ 0 \$ 0 \$ 0
	This program will provide	66 People (General)	TOTAL	\$ 122,753
	intervention counseling for low- and moderate-income high-risk youth aged 11 to 17 and their families to reduce recidivism among juvenile offenders. Educational and support services are offered to assist the youth connect back to their familes, schools and society. (North Oakland, Central		Total Other Funding	\$ 0

Help	the Homeless?	No	Start Date:	07/01/11
Help	those with HIV	or AIDS? No	Completion Date:	06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Subjectifient: Subjectifient Filvace 570.500(

Oakland, Fruitvale/San Antonio and

Location(s): Addresses

6939 MacArthur Blvd., Oakland, CA 94605

Elmhurst Districts)

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0042	Public Works/Lincoln Square-Alice St	03F Parks,	CDBG	\$ 58,100
	Recreation Corridor	Recreational Facilities	ESG HOME	\$ 0 \$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
		1 Public Facilities	TOTAL	\$ 58,100
	Replacement of asphalt paved surface and create a youth-centered recreation area in teh Eastlake/San Antonio/Chinatown District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area

Subrecipient: Local Government

Location(s): Addresses

Alice St. between 10th & 11th Streets, Oakland, CA 94619

Objective	Outcome
Suitable Living	Accessibility
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0055	Rebuilding Together Oak/Beautification of Comm. Spaces	03 Public Facilities and Improvements (General)	CDBG ESG HOME	\$ 12,450 \$ 0 \$ 0
	Infrastructure	570.201(c)	HOPWA	\$ 0
	Funds will be used to remove debris	2 Public Facilities	TOTAL	\$ 12,450
	from designated project sites and to beautify and enhance the sites in the Eastlake/San Antonio/ Chinatown District.		Total Other Funding	\$ 0

Objective

Decent Housing

Outcome

Accessibility

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(1) - Low / Mod Area Subrecipient: Subrecipient Private 570.500(c)

Location(s): Community Wide

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0056	Rebuilding Together Oak/Blight Removal via Cleanup, Repair Housing	14A Rehab; Single-Unit Residential 570.202	CDBG ESG HOME HOPWA	\$ 20,750 \$ 0 \$ 0 \$ 0
	Funds will be used to carry ouit	4 Housing Units	TOTAL	\$ 20,750
	significant deferred maintenance, debris removal, landscaping and exterior/interior repairs of owner- occupied homes as well as debris removal and beautification at open spaces in the North Oakland District.		Total Other Funding	\$ 0

Help	the Homeles	ss?			No	Start	Date:	07/01/11
Help	those with	HIV	or	AIDS?	No	Completion	Date:	06/30/12

Eligibility: 570.208(a)(3) - Low / Mod Housing Subrecipient: Subrecipient Private 570.500(c)

Location(s): Community Wide

Outcome

Accessibility

Objective

Decent Housing

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0057	Rebuilding Together Oak/Home Repairs Housing	14A Rehab; Single-Unit Residential 570.202	CDBG ESG HOME HOPWA	\$ 75,904 \$ 0 \$ 0 \$ 0
	Program will provide repair for rehabilitation for safety and accessibility modifications of homes of low-income elderly and disabled Oakland residents in the Fruitvale/San Antonio, Central East Oakland and Elmhurst Districts.	15 Housing Units	TOTAL Total Other Funding	\$ 75,904 \$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(3) - Low / Mod Housing Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

1171 Ocean Avenue, Suite 100, Oakland, CA 94608-1147

Objective	Outcome
Decent Housing	Accessibility

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0058	Spanish Speaking Citizens' Found/Rising Sun Entrepreneurs Youth Programs	05D Youth Services 570.201(e)	CDBG ESG HOME HOPWA	\$ 20,383 \$ 0 \$ 0 \$ 0
	Program will provide after school	24 People (General)	TOTAL	\$ 20,383
	hands-on classes for youth aged 15 from the Fruitvale/San Antonio District to teach them how to prepare quick nutritional meals at home and foster healthier eating.		Total Other Funding	\$ 0

Help	the Homeless?	No	Start Date:	07/01/11
Help	those with HIV o	r AIDS? No	Completion Date:	06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

2375 Fruitvale Avenue, Oakland, CA 94601

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0059	Spanish Speaking Citizens' Found/Rising Sun Entrepreneurs	05 Public Services (General)	CDBG ESG HOME	\$ 31,503 \$ 0 \$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
	Program will provide training on	24 People (General)	TOTAL	\$ 31,503
	starting and managing a small business in the baked goods food industry for low-income, minority women in the Fruitvale/San Antonio District.		Total Other Funding	\$ 0

Help	the Homeless?	No	Start Date:	07/01/11
Help	those with HIV o	or AIDS? No	Completion Date:	06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

2375 Fruitvale Avenue, Oakland, CA 94601

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0060	Student Program for Academic & Athletic Transitioning	05D Youth Services 570.201(e)	CDBG ESG HOME	\$ 37,350 \$ 0 \$ 0
	Youth Programs	40 People (General)	HOPWA	\$ 0
	Program will provide for training to		TOTAL	\$ 37,350
	increase the academic and athletic ability of student athletes in the Western Oakland District to enhance their academic success and college readiness.		Total Other Funding	\$ 0

Help	the Homeless?	No	Start Date	e: 07/01/11
Help	those with HIV or	AIDS? No	Completion Date	e: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

2601 Myrtle Street, Oakland, CA 94605

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0061	Unity Council (The) Foreclosure	05 Public Services	CDBG	\$ 83,000
	Counseling	(General)	ESG	\$ 0
			HOME	\$ 0
	Public Services	570.201(e)	HOPWA	\$ 0
		500 People (General)	TOTAL	\$ 83,000
	Housing counseling to increase			
	knowledge of housing choices of		Total Other Funding	\$ 0
	homeowners at-risk of default.			

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Public 570.500(c)

Location(s): Community Wide

Objective	Outcome
Decent Housing	Accessibility

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0062	Vietnamese American Comm. Ctr/Project for Seniors & Families	05 Public Services (General)	CDBG ESG HOME	\$ 53,950 \$ 0 \$ 0
	Public Services	570.201(e) 810 People (General)	HOPWA	\$ 0 \$ 53,950
	Program will provide meals, counseling and case management, health screening, and other services to promote the safety and independent living of low- and moderate, non- or limited English speaking income seniors and families in the Eastlake/San Antonio/Chinatown District.		Total Other Funding	\$ 0

Help the Homeless?	No	Start I	Date:	07/01/11
Help those with HIV or	AIDS? No	Completion I	Date:	06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

655 International Blvd., Oakland, CA 94606

Objective	Outcome
Suitable Living	Sustainability
Environment	

Project ID/ Local ID	Project Title/Priority/ Objective/Description	HUD Matrix Code/Title/ Citation/Accomplishments	Funding Sources	
0063	Youth Uprising/The Corner's Cafe Arts Training Program	05D Youth Services 570.201(e)	CDBG ESG HOME	\$ 39,753 \$ 0 \$ 0
	Youth Programs	8 People (General)	HOPWA	\$ 0
	This program will provide job	<u>-</u>	TOTAL	\$ 39,753
	training and development in culinary arts, work experience, and an introduction to healthy eating and entrepreneurial opportunities in the food services industry for youth and young adults ages 14-16 in the Elmhurst District.		Total Other Funding	\$ 0

Help the Homeless? No Start Date: 07/01/11 Help those with HIV or AIDS? No Completion Date: 06/30/12

Eligibility: 570.208(a)(2) - Low / Mod Limited Clientele

Subrecipient: Subrecipient Private 570.500(c)

Location(s): Addresses

8711 MacArthur Blvd., Oakland, CA 94605

Objective	Outcome
Suitable Living	Sustainability
Environment	

VI. Certifications

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential antidisplacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Drug Free Workplace -- It will or will continue to provide a drug-free workplace by:

- 1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
- 2. Establishing an ongoing drug-free awareness program to inform employees about -
 - (a) The dangers of drug abuse in the workplace;
 - (b) The grantee's policy of maintaining a drug-free workplace;
 - (c) Any available drug counseling, rehabilitation, and employee assistance programs; and
 - (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
- 3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
- 4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will -
 - (a) Abide by the terms of the statement; and
 - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
- 5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;

- 6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted:
 - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
- 7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

- 1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
- 2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
- 3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which I t is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

Section 3 - It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations/at 24 CFR/Part 135.

<u>5/17/11</u>

ignature/Authorized Official

Interim City Administrator

Title

Specific CDBG Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

Following a Plan -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

- 1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
- 2. **Overall Benefit.** The aggregate use of CDBG funds including section 108 guaranteed loans during program year(s), (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
- 3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements. However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

- 1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
- 2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

Compliance With Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, subparts A, B, J, K and R;

Compliance with Laws -- It will comply with applicable laws.

5/17/11

pature/Authorized Official Date

Interim City Administrator

Title

OPTIONAL CERTIFICATION CDBG

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having a particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

James / DV

5/17/11

Signature/Authorized Official

Date

Interim City Administrator

Title

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs — it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

Appropriate Financial Assistance -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing.

Signature/Authorized Official

5/17/11

Date

Interim City Administrator

Title

LOCAL GOVERNMENT GRANTEE

FY 2010 EMERGENCY SHELTER GRANTS PROGRAM

CERTIFICATIONS BY THE CHIEF EXECUTIVE OFFICER

I, P. Lamont Ewell, Interim City Administrator of the City of Oakland, certify that the local government will ensure the provision of the matching supplemental funds required by the regulation at 24 *CFR* 576.51. I have attached to this certification a description of the sources and amounts of such supplemental funds.

I further certify that the local government will comply with:

Major rehabilitation/conversion -- It will maintain any building for which assistance is used under the ESG program as a shelter for homeless individuals and families for at least 10 years. If the jurisdiction plans to use funds for renovation (other than major rehabilitation or conversion), the applicant will maintain any building for which assistance is used under the ESG program as a shelter for homeless individuals and families for at least 3 years.

Essential Services and Operating Costs -- Where assistance involves essential services or maintenance, operation, insurance, utilities and furnishings, it will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure as long as the same general population is served.

Building Standards -- Any building for which emergency shelter grant amounts are used for conversion, major rehabilitation, rehabilitation, or renovation must meet local government safety and sanitation standards.

Supportive Services -- It will assist homeless individuals in obtaining appropriate supportive services, including permanent housing, medical and mental health treatment, counseling, supervision, and other services essential for achieving independent living, and other Federal State, local, and private assistance.

Matching Funds -- It will supplement the assistance provided under this program with an equal amount of funds from other sources. The grantee shall insert in the space provided below a description of the sources and amounts of supplemental funds:

Purpose	Match Amount
Emergency Housing Program	\$ 115,000
Homeless Mobile Outreach Program	\$ 307,691
Total Match	\$422,691

Confidentiality -- It will develop and implement procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement -- To the maximum extent practicable, it will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, operating facilities, and providing services assisted through this program.

Consolidated Plan – Activities undertaken by a recipient with assistance under this program are consistent with a current HUD-approved Consolidated Plan or Comprehensive Housing Affordability Strategy (CHAS).

Discharge Policy -- It has established a policy for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent such discharge from immediately resulting in homelessness for such persons.

I further certify that the submission of a completed and approved Consolidated Plan with its certifications, which act as the application for an Emergency Shelter Grant, is authorized under state and/or local law, and that the local government possesses legal authority to carry out grant activities in accordance with the applicable laws and regulations of the U.S. Department of Housing and Urban Development.

By: 5/17/11
Signature of Chief Executive Officer and Date

P. Lamont Ewell

Typed Name of Signatory

Interim City Administrator

Title

SECTION 91.220(i) – Homeless Prevention/Transition to Permanent Housing/Ending Homelessness Activities

The City of Oakland has developed its Permanent Access to Housing Strategy (PATH), an action strategy to ending homelessness in the City over three – fifteen years. PATH is a companion to EveryOne Home, the Alameda Countywide Homeless and Special Needs Housing Plan. EveryOne Home is a coordinated and collaborative effort by Alameda County and the cities of Oakland and Berkeley to create a comprehensive plan for providing housing and supportive services to homeless people in Alameda County and to those living with serious mental health illness, chemical dependency, HIV/AIDS and other disabling conditions. Completed in April 2006, EveryOne Home represents the culmination of more than a two-year of discussion, analysis and planning among County and city agencies, community-based providers, consumers and advocates.

The City of Oakland has developed the PATH Strategy as Oakland specific actions based on the foundation established in EveryOne Home. PATH describes the challenge of homelessness in Oakland, identifies Oakland-specific outcomes to achieve the desired result of ending homelessness, and articulates strategies to achieve those outcomes that are aligned and coordinated with the strategies in EveryOne Home. The overarching strategy articulated in PATH and EveryOne Home is to shift the approach to the homeless program away from maintaining it and towards solving it. Key elements of this shift will include transitioning from emergency shelter and services towards the acquisition, development, operation of permanent affordable and supportive housing, and the restructuring and refinement of homelessness prevention activities, including a new initiative to prevent people from being discharged from publically funded systems into homelessness and to ensure that people who do become homeless are re-housed as rapidly as possible. This strategy entails coordinated prevention efforts designed to closed the front door to homelessness, prevention being a key focus of the current year's strategies.

PATH and EveryOne Home will take the place of the City of Oakland's now obsolete five-year Oakland City-Wide Continuum of Care Plan (1999-2004). PATH and EveryOne Home are intended to guide City policies and how resources are used to end homelessness over the next fifteen years.

HOPWA Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the plan:

1. For at least 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,

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2. For at least 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

Signature/Authorized Official

Date

<u>Interim City Administrator</u>

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING AND DRUG-FREE WORKPLACE REQUIREMENTS:

A. Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

B. Drug-Free Workplace Certification

- 1. By signing and/or submitting this application or grant agreement, the grantee is providing the certification.
- 2. The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.
- 3. Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.
- 4. Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).
- 5. If the workplace identified to the agency changes during the performance of the grant, the grantee shall inform the agency of the change(s), if it previously identified the workplaces in question (see paragraph three).
- 6. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Check if there are workplaces on file that are not identified here.

The certification with regard to the drug-free workplace is required by 24 CFR part 24, subpart F.

7. Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules:

"Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15);

"Conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes;

"Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance;

"Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including: (i) All "direct charge" employees; (ii) all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and (iii) temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors in covered workplaces).