SAFETY AND SERVICES OVERSIGHT COMMISSION
SPECIAL MEETING

Created by the Public Safety and Services Violence Prevention Act of 2014

Monday, July 18, 2016
6:30-9:00 p.m.
Hearing Room 1
1 Frank H. Ogawa Plaza. Oakland. California 94612

Oversight Commission Members: *Chairperson Rev. Curtis Flemming, Sr. (D-3), Vice-Chairperson Jennifer Madden (D-4), Jody Nunez (D-1), Tony Marks-Block (D-2), Rebecca Alvarado (D-5), Melanie Shelby (D-6), Kevin McPherson (D-7), Letitia Henderson Watts (At-Large), and Gary Malachi Scott (Mayoral).*

PUBLIC COMMENT: The Oversight Commission welcomes you to its meetings and your interest is appreciated.

- ✓ If you wish to speak before the Oversight Commission, please fill out a speaker card and hand it to the Oversight Commission Staff.
- ✓ If you wish to speak on a matter not on the agenda, please sign up for Open Forum and wait for your name to be called.
- ✓ If you wish to speak on a matter on the agenda, please approach the Commission when called, give your name, and your comments.

Please be brief and limit your comments to the specific subject under discussion. Only matters within the Oversight Commission's jurisdictions may be addressed. Time limitations shall be at the discretion of the Chair.

ITEM	TIME	TYPE	ATTACHMENTS
1. Call to Order	6:30pm	AD	
2. Roll Call	2 Minutes	AD	
3. Agenda Approval	3 Minutes	AD	
4. Open Forum	10 Minutes	I	
5. Coordinator's Announcements a) Retreat Follow Up b) Measure Z Evaluation RFP Update	7 Minutes	A	
6. Approval of Minutes from Special Meeting of April 18, 2015 and Regular Meeting of April 25, 2016.	5 Minutes	AD	Attachment 1 Attachment 2
7. Quarterly Report – OFD - 3rd Quarter	15 Minutes	I	Attachment 3
8. Quarterly Report – Human Services Dept. (HSD) (Oakland Unite) – 3rd Quarter	15 Minutes	I	Attachment 4
9. Quarterly Report – Oakland Police Dept. – 3rd Quarter	15 Minutes	I	Attachment 5
10. HSD Termination of Grant Agreement and New Grand Agreement Recommendation	10 Minutes	I	Attachment 6
11. Ceasefire Evaluation RFQ Contract Award Recommendation	15 Minutes	A/I	Attachment 7
12. Schedule Planning and Pending Agenda Items	5 Minutes	I	
13. Adjournment	1 Minute	A	

A = Action Item I = Informational Item AD = Administrative Item

PUBLIC SAFETY AND SERVICES OVERSIGHT COMMISSION **SPECIAL** MEETING MINUTES
Monday, April 18, 2016
Hearing Room 1

ITEM #1: CALL TO ORDER

The meeting was called to order at by Vice Chair Madden at 6:50pm. No Quorum established.

ITEM #2 ROLL CALL

Present: Vice Chairman Jennifer Madden
Commissioner Rebecca Alvarado
Commissioner Kevin McPherson
Commissioner Gary Malachi Scott

Excused: Chairperson Rev. Curtis Flemming Sr.
Commissioner Letitia Henderson Watts
Commissioner Tony Marks-Block
Commissioner Jody Nunez
Commissioner Melanie Shelby

ITEM 3: AGENDA APPROVAL

Approved by consent.

ITEM 4: OPEN FORUM

No public speakers

ITEM #5: COORDINATOR'S ANNOUCEMENTS

Retreat: Staff is working on possible dates. May 18th came up as a possibility based on staff and room availability. Dates in May and July can work. Ceasefire staff are unavailable in the month of June.

Date to check on room and commissioner availability: Monday, May 23rd in the afternoon from 2-6pm.

ITEM #6: SSOC EVALUATION RFP SCOPE RECOMMENDATION – Chantal Cotton Gaines

Ms. Cotton Gaines read through the proposed recommendations in the attached handout to the minutes (Attachment A to the minutes). The recommended changes came from either, Make Oakland Better Now! (MOBN!) or staff and are noted as such.

At the April 18th Special SSOC meeting, the group discussed the recommendations in the handout provided at the meeting. Below is a summary of the conclusions gathered by the members present:

1. In the MOBN first recommendation, they mention "good readiness." What is that?
    a. Is it about the client or the organization/program's readiness to be able to serve the target clients?

2. In number 2, it is confusing without the definition of readiness.
3. On number 3, how do you comprise the control group? Is this something that should be going into the RFP or into the negotiations with the chosen vendor? This should be left out of the RFP for now.
4. Number 4 is okay to add minus the word readiness.
5. In number 5, the proposed language in the handout is not meeting the original intent so this language will not be added.
6. Number 6 is okay to add as is.
7. Due to the nature of services that some agencies are supposed to provide and due to limited resources for some agencies, number 7 will not be added at this time. Participating in the program is part of the impact for the client.
8. Number 8 is okay to add as is.
9. In the proposed definitions:
    a. Highest risk: okay to add as is.
    b. Constitutional policing should be replaced by procedural justice and the evaluation should look at the outcomes around procedural justice training.
    c. Cultural competency: okay to add as is.
    d. VOC: okay to add as is.

Other Recommended Changes from the 4-18-16 SSOC discussion:

1. Add: How are Community Resource Officers (CROs) chosen and what training do they receive?' (similar to the CRT language)
2. Page 4: Change "The City would prefer a different evaluator for each study..." to "the City will prioritize or give preference to…"
3. Definition of recidivism: let's look at this definition once more to make sure it encompasses everything needed. Let's also leave room for the chosen evaluator to provide input about the definition and possible collectable data.
4. Clarify the VOC language on page 5 to make it clear that the desire is for agencies to do more than just report on the number of VOC forms filed.
5. Include an evaluation question around procedural justice and the outcomes of that.
6. Include something on client satisfaction for the police department in the scope. It could be a community member evaluation item around satisfaction with the police or something similar to that.

PUBLIC SAFETY AND SERVICES OVERSIGHT COMMISSION MEETING MINUTES
Monday, April 25, 2016
Council Chambers

ITEM #1: CALL TO ORDER

The meeting was called to order at by Vice Chair Madden at 6:39pm.

ITEM #2 ROLL CALL

Present: Chairperson Rev. Curtis Flemming Sr.
Commissioner Rebecca Alvarado
Commissioner Letitia Henderson Watts
Commissioner Tony Marks-Block
Commissioner Kevin McPherson
Commissioner Jody Nunez
Commissioner Melanie Shelby

Excused: Vice Chairman Jennifer Madden
Commissioner Gary Malachi Scott

Quorum present

ITEM #3: AGENDA APPROVAL

Approved by consensus.

ITEM #4: OPEN FORUM

1 Open Forum Speaker.

ITEM #5: APPROVAL OF MINUTES

Commissioner Marks-Block moved to accept the minutes of the March 28, 2016 meeting as submitted. Motion seconded by Commissioner McPherson; **Motion passed.**
5 Ayes; 2 Abstained (Commissioner Henderson Watts and Shelby)

ITEM #6: COORDINATOR'S ANNOUCEMENTS – Chantal Cotton Gaines

Retreat planning discussion: Ms. Cotton Gaines provided a list of possible dates. The agenda will be focused on Ceasefire, and Ceasefire staff is unavailable in the month of June. After discussion it was determined that the retreat will be held on Saturday, July 9, 2016 from 9am – 1pm. Location, TBD.

ITEM #7: PUBLIC ETHICS COMMISSION (PEC) PRESENTATION – Jelani Killings, Analyst with PEC

A brief video was shown regarding the City's Government Ethics Act. The Public Ethics Commission was

established by City Charter in 1996 and amended in 2014. They are an independent body that focuses the City's transparency laws, campaign finance, and government ethics laws. They have implemented compliance measures for City staff, Council, board and commission members, and the general public.

The presentation is connected to the PEC education and outreach initiative in order to make sure that the SSOC Commissioners are aware of their duties and responsibilities. Mr. Killings explained that Form 700s are to be filled out by all SSOC Commissioners.

Mr. Killings also introduced Simon Russell, PEC Investigator. He reviewed how you can report complaints if you know or suspect any ethical violation.

ITEM #8: SSOC EVALUATION RFP SCOPE RECOMMENDATION – Chantal Cotton Gaines

1 Public Speaker.

Ms. Cotton Gaines advised that the document in the packet includes the information from last week's special meeting but is not yet written into the draft evaluation.

Discussion:

1. There is an interest in hearing from the Ad Hoc Committee their recommendation on the RFP.
2. It is good to see the cultural competency inclusion.
3. This should be approved and moved forward.
4. Would approving the RFP today include the additional text on the attached document?
    a. Ms. Cotton Gaines replied yes. The action today would be to approve the RFP Scope as presented here with the tracked changes and to amend it with the changes summarized in the summary sheet provided on page 22 in the agenda packet.

Commissioner Nunez made a motion to allow changes and recommendations that were summarized in the agenda packet to be incorporated into the RFP. Motion seconded by Commissioner Henderson Watts.

Motion passed with 7 Ayes; 0 Nos; 0 Abstentions.

Staff thanked the SSOC and gave them kudos for their hard work on this very important task which is the core of the work of the oversight commission.

ITEM #9: HSD RFQ SERVICE CATEGORY #1 and #2 - Peter Kim, Oakland Unite Manager

Mr. Kim provided an update on for the RFQ process. The RFQ is for training and technical assistance for providers. The City is looking for an entity or individual who can work on planning and implementing employer and training partner engagement strategies to enhance hiring Oakland Unite participants; and to build professional consultant services for Oakland Unite provider network skills and capacity building.

Discussion:

1. What the level of expertise do the reviewers need?

a. Mr. Kim said staff is looking for experts in the field that have experience engaging the employment sector, developing different opportunities to build on those capacities and relationships with providers, and engaging employers. The second category is to coordinate with large networks of agencies or groups that can provide consultation services and manage something of this scale.

   The whole pot is $350k for this service contract. The first category is for $100k and the second category is larger due to the fact that they will be most likely sub-granting out with other service providers.

2. How are reviewers chosen?
   a. Mr. Kim explained that staff will look at the network of colleagues, providers and other municipalities. If some are interested in participating, they can let staff know. Staff already has some confirmed but not all.
3. How do you go about advertising this RFQ?
   a. Mr. Kim explained that it is required by the City we have print media. HSD also used the internet, sent out the announcement to the constant contact listserv for Oakland Unite, posted to social media, the website and also sent it to partners for further sharing.
4. Is this a new function? Is it additional to RDA?
   a. Mr. Kim replied these are not evaluation services. That this is a new component to Measure Z and a way to build capacity of relationships with employers and strengthen and enhance their own training programs so that participants are ready for the particular pathways that are being developed. It is also looking on how to providing technical training.
5. Can entrepreneurship be added as an industry?
   a. Mr. Kim explained this is not for job development with participants; it is for providers and employers. Entrepreneurship can be added as part of that conversation, but this is for more of a strategic planning role.
6. Next time, it might be interesting to think about lending institutions too. Also, it is nice to see that trauma management etc. is in the RFQ. How will success be measured?
   a. Ms. Halpern Finnerty noted that staff will work with the selected evaluator on how to incorporate training as an indicator in the evaluation. That is important.
7. Is this being bid out because there is not bandwidth in house? It might be good to develop some of these competencies in house.
   a. Mr. Kim: It is being bid because of bandwidth to some degree, but also because there is likely extra expertise in the community.
8. This did not exist in Measure Y. And it will provide value under Measure Z to have someone who comes in and does this type of work and can have a great impact fast. The Oakland Unite staff focus heavily on program management and less on this. It is a good idea to have professional development.
9. Where does the funding come from?
   a. Mr. Kim explained that this is a separate funding category through Measure Z. It is *not* the Innovation Fund.

<u>RFQ Timeline:</u>
RFQ released on Friday, April 8, 2016
Proposals due to HSD due by Thursday, May 5th
Review thereafter.
Ranking and notification the Week of May 9th

Interviews: to begin the week of May 16th
To Public Safety Committee on June 28
Present to Council for approval on July 5th
Update to SSOC at the July 25th meeting.

At some point the Commission should give more information to HSD on the items wanted in the next agenda report related to RFQs.

Ms. Cotton Gaines shared that the process for contracts with service providers is different than this RFQ process. Other contracts that the department has are for support of services that supplement the work.

ITEM # 10 SCHEDULE PLANNING AND PENDING AGENDA ITEMS

Commissioner Flemming inquired if the Commissioners could directly send staff possible agenda items.

Ms. Cotton Gaines encouraged the Commissioners to send agenda items, which she in turn will discuss with the Chairperson prior to setting on a future meeting's agenda.

Ideas thus far:

- Update at the May meeting about where the RFQ process is.
- Think of ways that the Commission can be visible to the community.
- Budget use ideas – Maybe put on the July 9th Retreat agenda
- RFQ process in general

Motion to adjourn was made by Commissioner Nunez; seconded by Commissioner Shelby.

Meeting adjourned at 7:48pm.

CITY OF OAKLAND

AGENDA REPORT

TO:	Public Safety and Services Oversight Committee	**FROM:**	Teresa Deloach Reed Fire Chief
SUBJECT:	OFD Quarterly Update	**DATE:**	June 17, 2016

Approval Date:

RECOMMENDATION

Staff recommends the Public Safety Services Oversight Committee (SSOC) accept an Informational Report providing an update on activities funded by the 3-year Spending Plan for the Oakland Fire Department for FY 15-16, FY 16-17 And FY 17-18

BACKGROUND / LEGISLATIVE HISTORY

In 2014, voters approved funding to augment basic police and fire services and funded violence prevention and intervention programs. The tax proceeds raised by Measure Z special taxes may only be used to pay for any costs or expenses relating to or arising from efforts to achieve the following objectives and desired outcomes:

1. Reduce homicides, robberies, burglaries, and gun-related violence;
2. Improve police and fire emergency 9-1-1 response times and other police services; and
3. Invest in violence intervention and prevention strategies that provide support for at risk youth and young adults to interrupt the cycle of violence and recidivism.

Authorized uses of the proceeds include:

- **Maintain adequate personnel resources** through the hiring of sworn personnel, reduction of overtime and maintaining of staffing as identified in the IAFF Memorandum of Understanding (MOU).

- **Improve fire 9-1-1 response times** through the monitoring of turnout times, the review and revision of Fire Dispatch policies and practices and improvement of district familiarization within the fire companies.

- **Reduce homicides** through the training of personnel in areas such as Mass Casualty Incidents, Active Shooter, unified response with OPD to violent incidents, medical training centered on treatments to stop the bleeding i.e. tourniquets, sucking chest wound seals, and TXA intravenous drugs.

At your October 26, 2015 meeting, your Committee the requested the Fire Department report quarterly on the status of fire department sworn vacancies, turnout times of each fire company,

policies and practice changes within Fire Dispatch and the training of personnel which specifically addresses response to violent acts.

QUARTERLY UPDATE

In this memorandum, I would like to highlight the following activities:

- The status of OFD sworn vacancies.
- Recent discussions with the Oakland Police Department (OPD) on how to best reduce staging times for our personnel.
- The development of a draft Policy and Procedure which will be used toward ensuring our personnel are prepared to respond to violent incidents with OPD personnel.
- OFD Turnout and Total response times for the third quarter of fiscal year 2015-16.
- The OFD Communities Advancing through Reading, Education and Safety (CARES) program and our outreach to Oakland Public Schools during the calendar year.

Status of Fire Department Sworn Vacancies

As part of the Measure Z goals, the Fire Department is charged with the responsibility to provide fire services such as maintaining adequate personnel resources to respond to fire and medical emergencies including, but not limited to, response to homicides and gun related violence and investigate fire causes. The Fire Department continues its efforts to maintain adequate personnel resources through the recruitment and hiring of sworn personnel. The quarterly status data of fire department sworn filled and vacant positions is below:

RANK	FUNDED SWORN STAFFING FY 2015-16	ACTUAL SWORN STAFFING AS OF 12/31/15	ACTUAL SWORN STAFFING AS OF 3/31/16
Chief	1	1	1
Deputy Chief	2	2	2
Assistant Chief*	1	0	0
Battalion Chief	12	12	12
Captain	56	45	45
Lieutenant	67	62	60
Engineer	84	69	64
Fire Investigator	3	3	3
Firefighter Paramedic	93	78	78
Firefighter	187	165	159
	506	437	424
Total Filled		*437*	*424*
Total Vacant		*69*	*82*

Academy Class 2-2015 did graduate on April 15, 2016 with twelve (12) trainees, seven (7) Firefighter Paramedics and five (5) Firefighters. On June 6, 2016, the Academy, Class 1-2016 began. There are presently thirty-three (33) Trainees in the 1-2016 that class: twenty-two (22)

Firefighters and eleven (11) Firefighter Paramedics. That class is expected to graduate on October 7, 2016. Additionally, a selection process has commended for the second class in 2016 tentatively scheduled to begin in December 2016.

Reducing Staging Times

When violence occurs within the community, the OFD staff receives a call for assistance and responds with the ambulance transport provider and OPD personnel to provide emergency medical service. In the case of OFD and the ambulance transport provider, personnel and apparatus stage outside of the so called "hot and warm zones". OFD staff relies upon communication from OPD before entering the hot zone; and in some instances information sharing has been less than optimal, leading to lengthy staging periods that may have not been necessary. The staging of apparatus for extended periods of time may impact our ability to provide a rapid response to other events in the vicinity. As a result, we have discussed ways to improve communication between OFD and OPD officers on scene in order to expedite delivery of emergency medical response services to those in need.

Proposed Policy and Procedures – Unified Response to Violent Incidents

In addition, to the effort mentioned above, OFD has drafted a Policy and Procedure to ensure that OFD personnel are better prepared to respond to violent incidents such as those caused by an "active shooter". The policy and procedure will provide guidance that protects first responders and expedites response into the 'warm zone' for removal and treatment of injured civilians.

Turnout Times of Each Fire Company

The importance of responding immediately and safely to each medical emergency, fire, or other call for service is a fundamental part of OFD's duties. Overall, the department is striving to improve its turnout and total response times. The department is exploring a modified notification to its members that is anticipated to further improve turn out and total response time.

The attached report provides a summary of the response times for each truck and engine company for the prior quarter.

Oakland Fire Department CARES

OFD CARES is the umbrella for all community outreach programs of the Oakland Fire Department. Currently OFD Stations 5, 17 and 27 have partnered with three local public schools for the first offering program of OFD's "On Fire for Reading" program. Firefighters at these stations spend one hour per week aiding classroom teachers in English/Language Arts instruction. Station 5's work at Lafayette Elementary School in Oakland was recently profiled in Kids Scoop News, a monthly publication distributed to students in grades 2 through 8 in schools throughout the Bay Area.

OFD sworn personnel have been providing mentorship and support to participants in Manhood Development Initiative Classes at Oakland High School. Firefighters lead one class per week on topics such as interview skills, goal setting, and life skills.

For questions about this memorandum, please contact Darin White, Deputy Chief, at (510) 238-4052.

Respectfully submitted,

Teresa Deloach Reed
Fire Chief

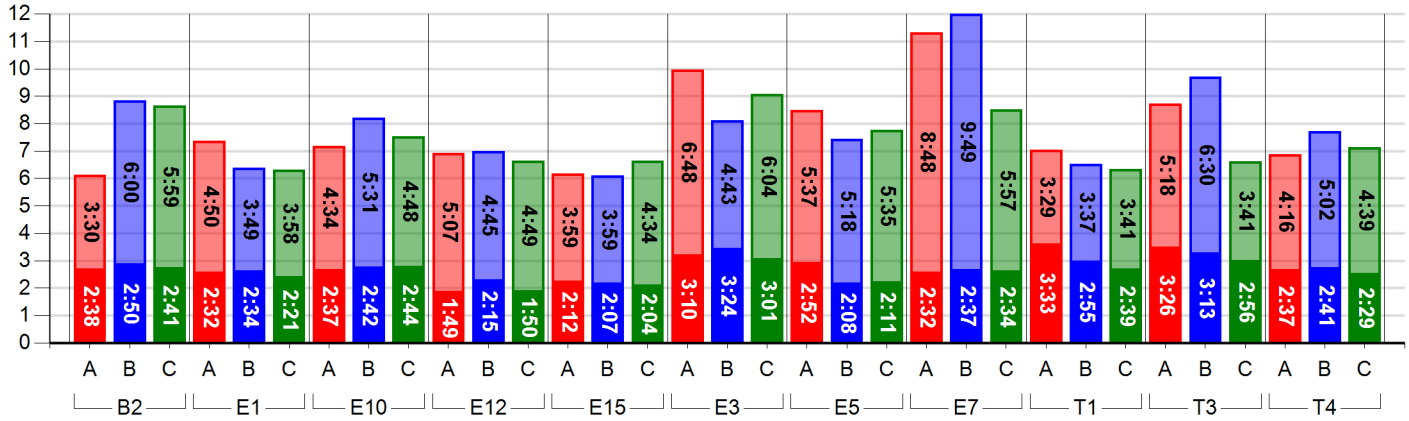
Attachment
A. Turnout and Total Response Times – January through March, 2016

Oakland Fire - 90th Percentile ResponseTime Compliance

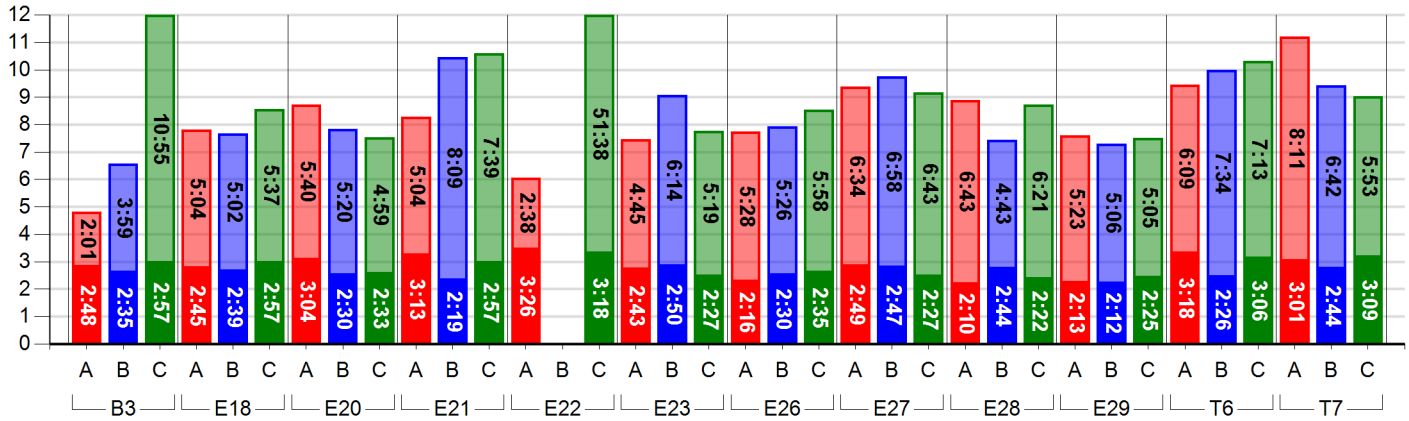
By Battalion / Company, Measured in Minutes

Period: 1/1/2016 thru 1/31/2016

Battalion 2



Battalion 3



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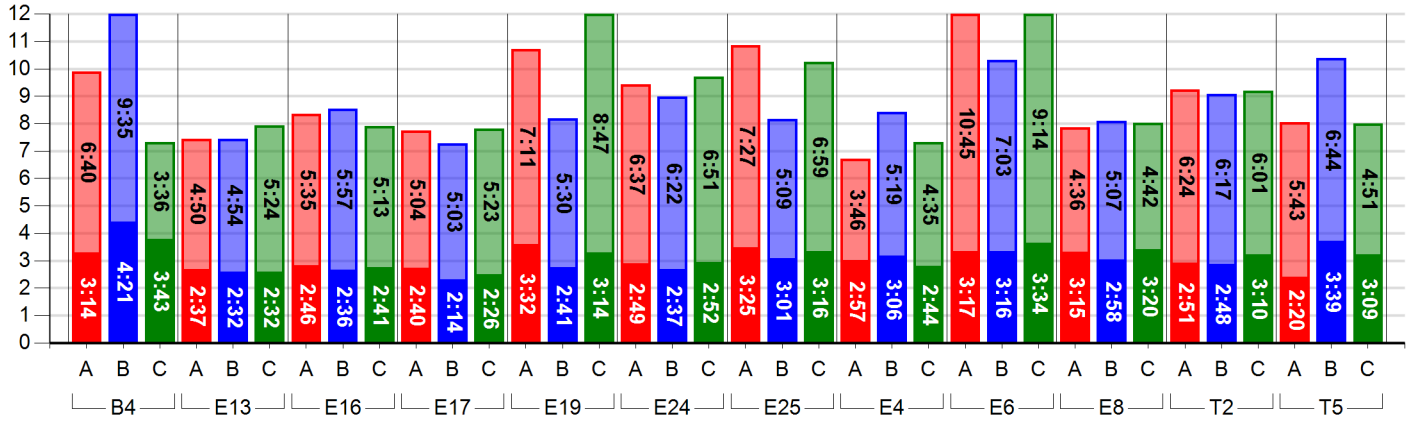
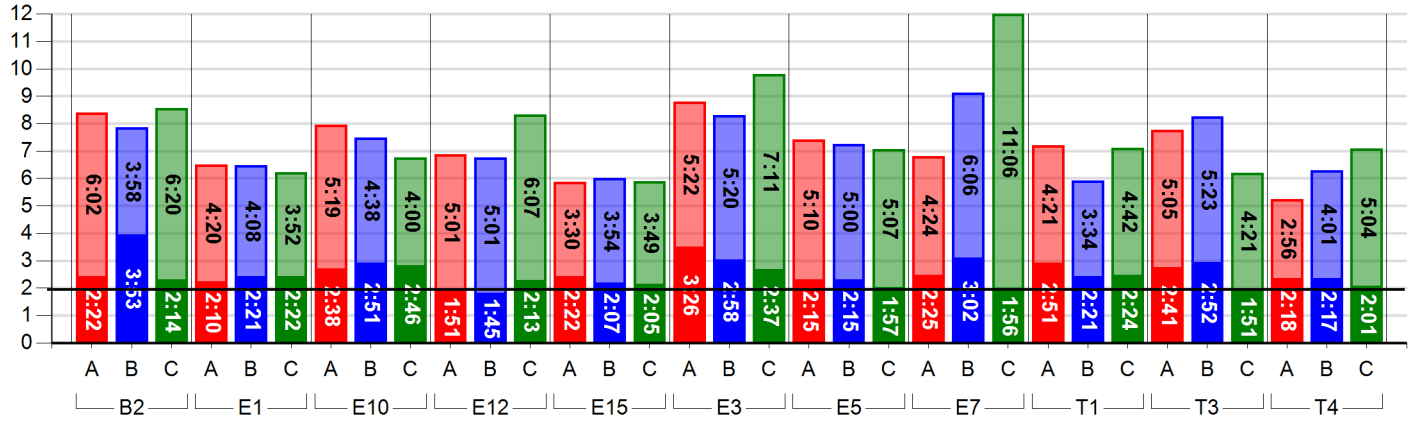


Oakland Fire - 90th Percentile ResponseTime Compliance

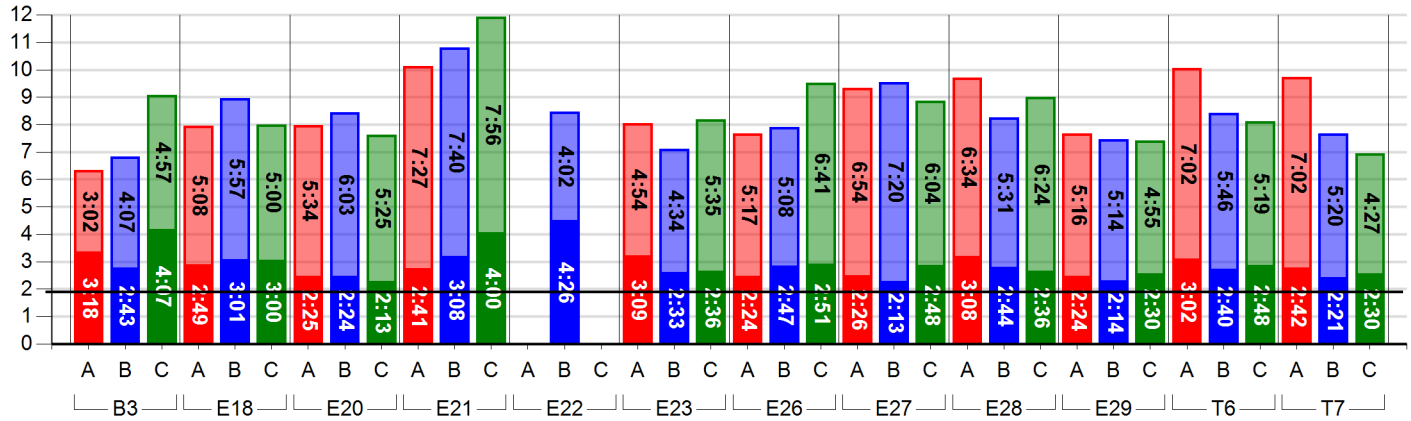
By Battalion / Company, Measured in Minutes

Period: 2/1/2016 thru 2/29/2016

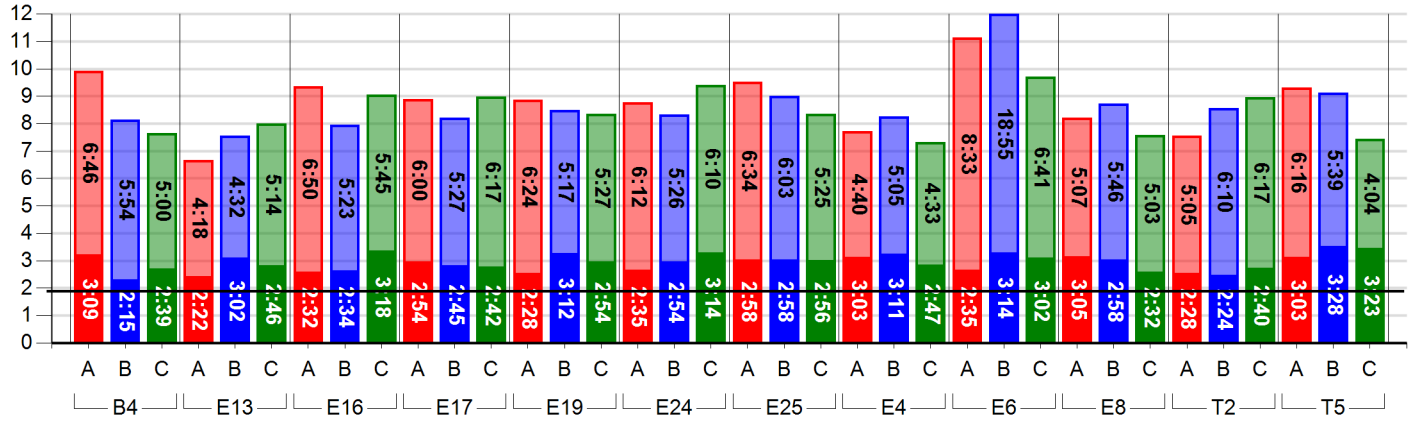
Battalion 2



Battalion 3



Battalion 4

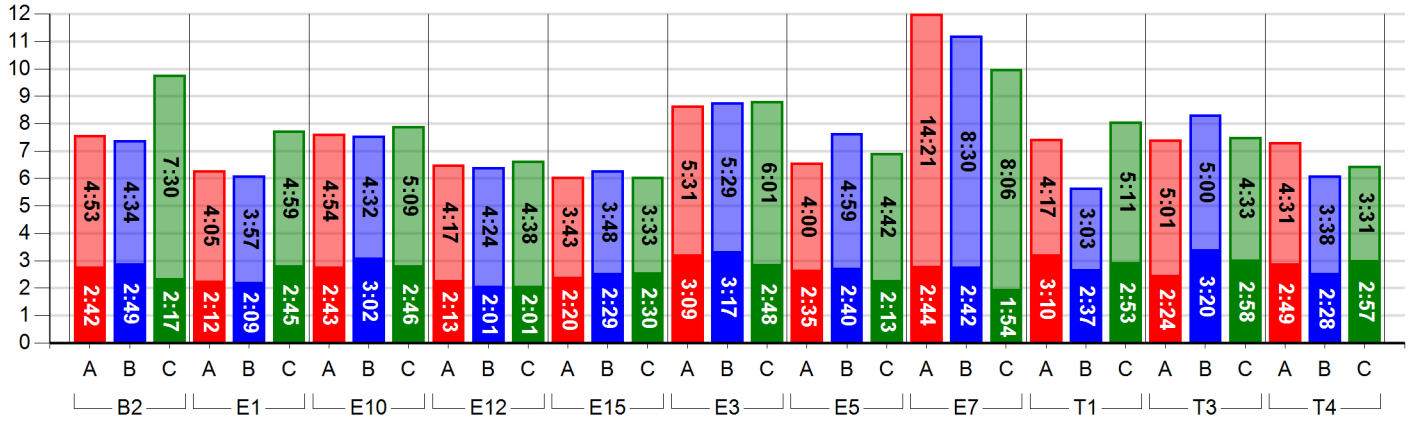


Oakland Fire - 90th Percentile ResponseTime Compliance

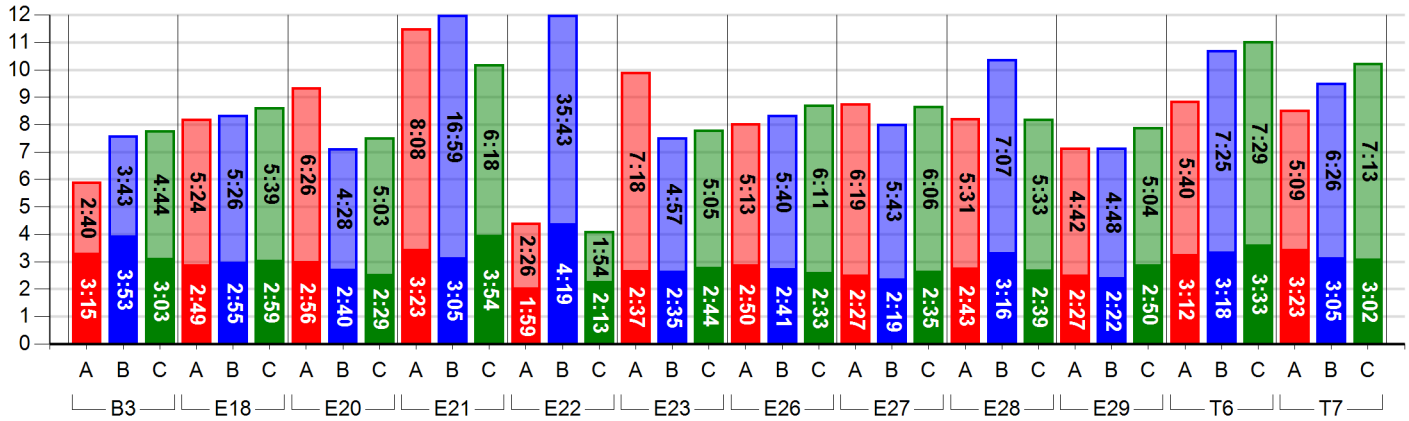
By Battalion / Company, Measured in Minutes

Period: 3/1/2016 thru 3/31/2016

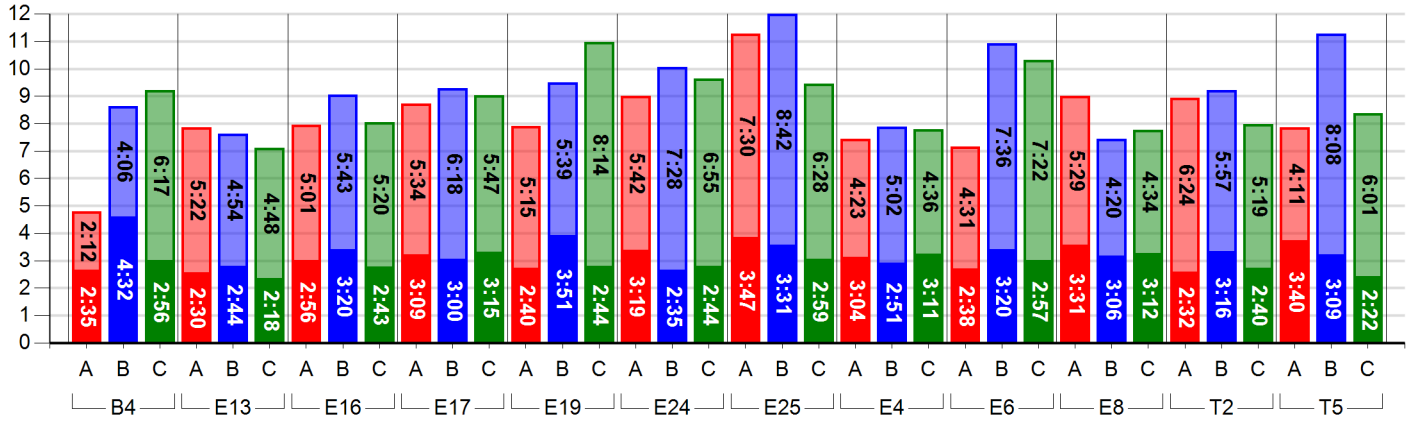
Battalion 2



Battalion 3



Battalion 4



CITY OF OAKLAND
HUMAN SERVICES DEPARTMENT

Interoffice Memorandum

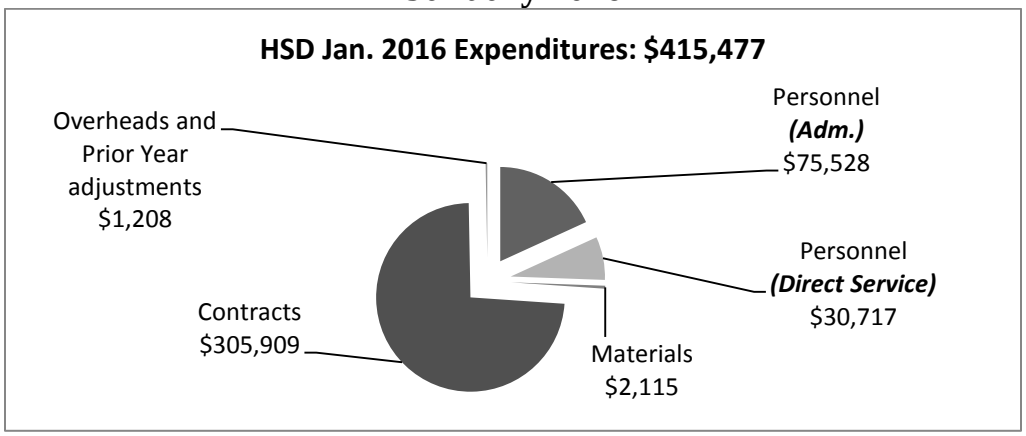
TO: Public Safety and Services Oversight Committee
FROM: Peter Kim, Oakland Unite Manager
DATE: June 15, 2016
SUBJECT: Measure Z –Revenue and Expenditure Report

Per your request, this memo provides information for your review regarding the Measure Z Budget and Year-to-Date Expenditures reports.

Attached, please find Measure Z budget narratives for the months of January, February, March 2016. These narratives correspond to the Budget and Year-to-Date Expenditures Reports for those months.

If you have any questions regarding these reports, please contact:
Josie Halpern-Finnerty, Oakland Unite Program Planner
JHalpern-Finnerty@oaklandnet.com
510-238-2350

Violence Prevention & Public Safety Act of 2016 (Measure Z)
Human Services Department Expenditures
January 2016



PERSONNEL

A total of $106,244 went towards personnel costs for the month of January 2016. $75,528 was paid in administrative personnel costs for 6.09 FTE staff, the remaining $30,716 went towards (3) FTE direct service staff.

MATERIALS

A total of $2,115 included purchases in the amount of $824 for office supplies; $1,006 for meeting expenses; and $285 in telephone and mailing costs.

OVERHEADS AND PRIOR YEAR ADJUSTMENTS

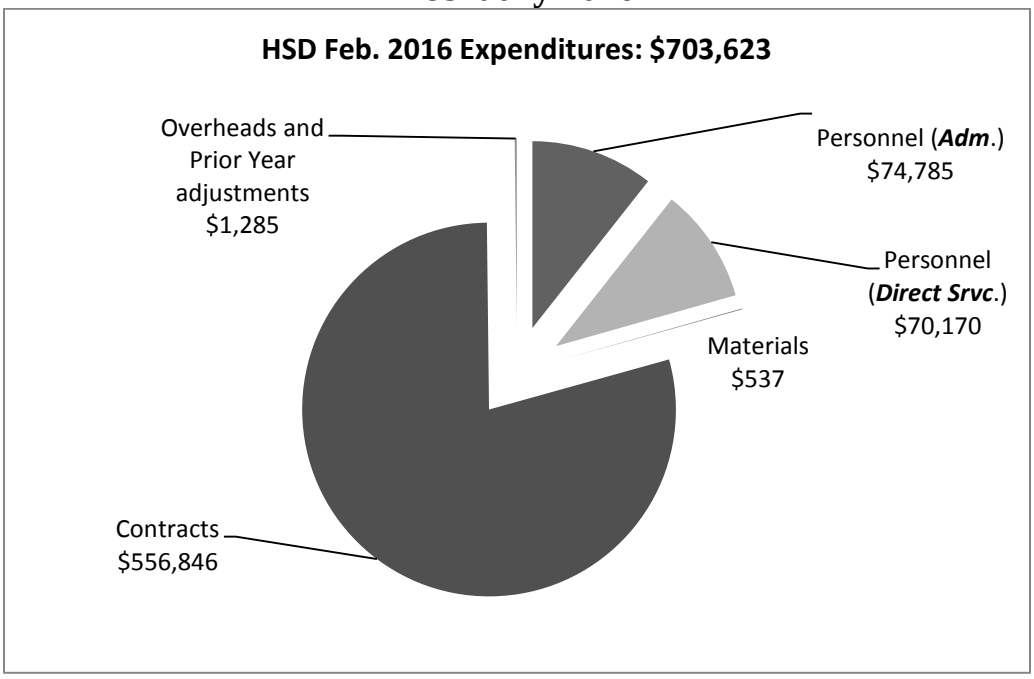
A total of $1,208 in overhead costs was charged. As all overhead charges should be waived for Measure Z, an adjustment has been requested.

CONTRACTS

A total of $305,909 included costs associated in issuing final six month extension (July-Dec. 2015) grant payments. $465 went towards recruitment/advertising costs.

Youth Employment/Education	6-month ext. **FINAL** Payments
YOUTH EMPLOYMENT PARTNERSHIP	$50,233.00
YOUTH RADIO	$23,910.50
TAY/Adult Employment/Education	
VOLUNTEERS OF AMERICA BAY AREA	$55,032.50
0-5 Mental Health	
SAFE PASSAGES	$10,000.00
Youth Case Management	
EAST BAY ASIAN YOUTH CENTER	$74,268.00
Adult Case Management	
VOLUNTEERS OF AMERICA BAY AREA	$66,000.00
THE MENTORING CENTER	$26,000.00

Violence Prevention & Public Safety Act of 2016 (Measure Z)
Human Services Department Expenditures
February 2016



PERSONNEL

A total of $144,956 went towards personnel costs for the month of February 2016. $74,785 was paid in administrative personnel costs for 6.09 FTE staff, the remaining $70,171 went towards (5) FTE direct service staff.

MATERIALS

A total of $537 included purchases in the amount of $300 for office supplies; $125 for meeting expenses; and $112 in telephone and mailing costs.

OVERHEADS AND PRIOR YEAR ADJUSTMENTS

A total of $1,285 in overhead costs was charged. As all overhead charges should be waived for Measure Z, an adjustment has been requested.

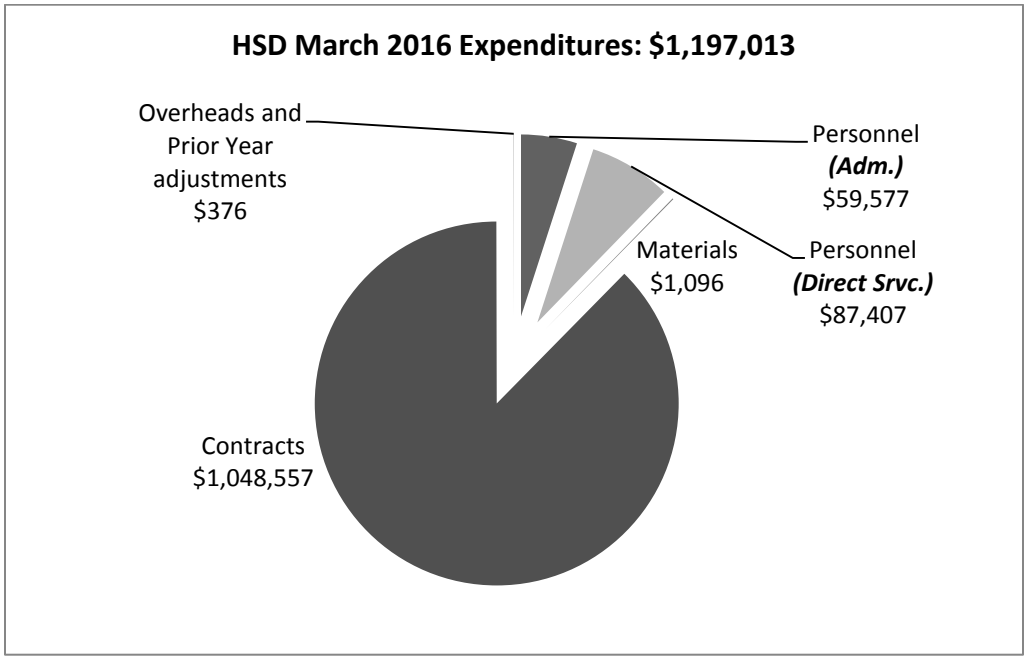
CONTRACTS

A total of $556,846 included costs associated in issuing final six month extension (July-Dec. 2015) grant payments. An additional $340 went towards recruitment/advertising costs.

Youth Employment/Education	6-month ext. **FINAL** Payments
YOUTH UPRISING	$33,348.00
TAY/Adult Employment/Education	
CIVICORPS SCHOOLS	$27,000.00
YOUTH EMPLOYMENT PARTNERSHIP	$57,799.50

CENTER FOR EMPLOYMENT OPPORTUNITES	$27,804.16
YOUTH UPRISING	$30,309.29
MEN OF VALOR ACADEMY	$25,500.00
Youth Case Management	
OAKLAND UNIFIED SCHOOL DISTRICT –JJC/Enrollment Manager	$20,000.00
OAKLAND UNIFIED SCHOOL DISTRICT – Alternative Education	$49,000.00
MISSSEY INC	$28,000.00
YOUTH ALIVE	$28,500.00
Crisis Response – Street Outreach	
HEALTHY COMMUNITIES	$4,995.38
Family Violence	
FAMILY VIOLENCE LAW CENTER	$115,000.00
Crisis Response	
CATHOLIC CHARITIES OF THE EAST	$78,000.00
YOUTH ALIVE	$31,249.50

Violence Prevention & Public Safety Act of 2016 (Measure Z)
Human Services Department Expenditures
March 2016



PERSONNEL

A total of $146,983 went towards personnel costs for the month of March 2016. $59,577 was paid in administrative personnel costs for 6.09 FTE staff, the remaining $87,406 went towards (6) FTE direct service staff.

MATERIALS

A total of $1,096 included purchases in the amount $456 for meeting expenses; and $640 in telephone and mailing costs.

OVERHEADS AND PRIOR YEAR ADJUSTMENTS

A total of $376 in overhead costs was charged. As all overhead charges should be waived for Measure Z, an adjustment has been requested.

CONTRACTS

A total of $1,048,557 included costs associated in issuing (8) final six month extension grant payments totaling $233,907.21, as well as (26) grant advances for our Jan.2016-June 2017 grant cycle totaling $814,350. Additionally, $300 was spent for consulting services related to the development of employment systems for OU participants.

Youth Employment/Education	6-month ext. **FINAL** Payments
THE UNITY COUNCIL	$ 8,168.34
TAY/Adult Employment/Education	
OAKLAND PRIVATE INDUSTRY COUNCIL, INC.	$46,712.05
Outreach to SEM	
MISSSEY INC.	$15,490.41
BAY AREA WOMEN AGAINST RAPE	$20,000.00
Youth Case Management/Other Focused Youth Services	
ALAMEDA COUNTY HEALTH CARE – OUR KIDS	$50,000.00
COMMUNITY INITITATIVES	$41,036.31
OAKLAND UNIFIED SCHOOL DISTRICT – Gang Prevention	$33,750.00
THE MENTORING CENTER	$18,750.10
Youth Employment/Education	March 2016 **ADVANCE** Payments
YOUTH RADIO	$18,750.00
ALAMEDA COUNTY OFFICE OF EDUCATION	$27,750.00
BAY AREA COMMUNITY RESOURCES	$18,000.00
YOUTH EMPLOYMENT PARTNERSHIP	$36,000.00
Youth Case Management	
EAST BAY AGENCY FOR CHILDREN	$30,000.00
EAST BAY ASIAN YOUTH CENTER	$42,750.00
OAKLAND UNIFIED SCHOOL DISTRICT – Alternative Education	$30,000.00
OAKLAND UNIFIED SCHOOL DISTRICT –JJC Enrollment Manager	$12,000.00
THE MENTORING CENTER	$15,000.00
MISSSEY INC.	$23,250.00
TAY/Adult Employment/Education	
BEYOND EMANCIPATION	$16,500.00
BUILDING OPPORTUNITIES FOR SELF-SUFFICIENCY	$30,000.00
OAKLAND PRIVATE INDUSTRY COUNCIL	$30,000.00
CIVICORPS SCHOOL	$37,500.00
Adult Case Management	
VOLUNTEERS OF AMERICA BAY AREA	$17,400.00

THE MENTORING CENTER	$52,500.00
CALIFORNIA YOUTH OUTREACH	$52,500.00
Crisis Response - Shooting/Homicide Response	
CATHOLIC CHARITIES OF THE EAST	$45,000.00
CALIFORNIA YOUTH OUTREACH	$15,000.00
Crisis Response -Street Outreach	
YOUTH ALIVE	$118,500.00
Crisis Response - Outreach to SEM	
BAY AREA WOMEN AGAINST RAPE	$10,950.00
MISSSEY INC.	$12,000.00
Crisis Response - Family Violence	
FAMILY VIOLENCE LAW CENTER	$67,500.00
Young Adult Leadership Council	
THE MENTORING CENTER	$25,500.00
Innovation Fund	
SENECA CENTER FOR CHILDREN	$15,000.00
COMMUNITY WORKS WEST INC.	$15,000.00

Memorandum

TO: Public Safety and Services Oversight Committee

FROM: Donneshia Nell Taylor, Fiscal Manager

SUBJECT: OPD Financial Quarter 3 Report

DATE: June 15, 2016

On a quarterly basis, the Oakland Police Department compiles Measure Z data to present at the Public Safety and Services Oversight Committee meeting. The information in this memo represents the Measure Z data through the third quarter of fiscal year (FY) 2015-16 (October 2015 – March 2016).

As of March 31, 2016, total FY 2015-16 Oakland Police Department expenditures in Measure Z were $9,763,447.

The program expenditures represent the Department's labor and operating and maintenance expenditures associated with the Ceasefire civilian staff, community resource officers and crime reduction team members assigned to Measure Z positions. These charges total $9,625,067 in labor, of which $75,840 was for overtime. A total of $159,517 was spent on supplies, cellphones, computers, contracts and training.

FY 2015-16 operations and maintenance expenditures through March 31, 2016:

Line Item Description	Amount
Equipment and Office Supplies	$26,342
Service Expenditures	$42,299
Contract Service Expenditures	$18,300
Travel and Education Expenditures	$63,223
Overhead Costs	$9,353
Total	$159,517

For questions regarding the information provided, please contact Donneshia Nell Taylor at dtaylor@oaklandnet.com or (510)238-3288.

Violence Prevention and Public Saftey Act of 2014 (Measure Z)
FY 2015-2016 Budget Year- to Date Expenditures
for the Quarter Ending March 31, 2016

	FTE	Budget	Quarter	Encumbered	Year -to-Date (1 July 2015 - 30 June 2016)	(Uncollected)/Unspent
ANNUAL REVENUES						
Voter Approved Special Tax		15,978,438	1,783,881	-	9,476,095	(6,502,343)
Parking Tax		8,679,583	2,127,125	-	6,188,489	(2,491,094)
Interest & Other Misc.		-	3,437	-	5,893	5,893
Total ANNUAL REVENUES		$ 24,658,021	$ 3,914,443	$ -	$ 15,670,477	$ (8,987,544)
ANNUAL EXPENDITURES						
City Administrator						
Personnel		129,163	40,354	-	115,260	13,903
Materials		12,000	156	-	247	11,753
Contracts		518,484	-	77,509	5,299	435,676
City Administrator Total	0.80	$ 659,647	$ 40,510	$ 77,509	$ 120,806	$ 461,332
Mayor						
Personnel		83,313	-	-	-	83,313
Mayor Total	0.40	$ 83,313	$ -	$ -	$ -	$ 83,313
Human Services Department						
Personnel		1,746,200	398,183	-	969,019	777,181
Materials		109,104	3,748	984	17,949	90,171
Contracts		7,092,220	1,911,312	2,395,240	3,018,896	1,678,084
Overheads and Prior Year Adjustments		(206,751)	2,869	-	7,021	(213,772)
Human Services Department Total	14.49	$ 8,740,773	$ 2,316,112	$ 2,396,224	$ 4,012,885	$ 2,331,664
Fire Department						
Personnel		2,000,000	-	-	1,000,000	1,000,000
Fire Department Total	0.00	$ 2,000,000	$ -	$ -	$ 1,000,000	$ 1,000,000
Finance Department						
Contracts		23,320	151,931	-	151,931	(128,611)
Finance Department Total	0.00	$ 23,320	$ 151,931	$ -	$ 151,931	$ (128,611)
Police Department						
Personnel		12,524,165	3,398,338	-	9,625,067	2,899,098
Materials		236,637	91,855	21,137	110,727	104,773
Contracts		390,166	10,166	-	18,300	371,866
Overheads and Prior Year Adjustments		-	5,548		9,353	(9,353)
Police Department Total	66.00	$ 13,150,968	$ 3,505,907	$ 21,137	$ 9,763,447	$ 3,366,384
GRAND TOTAL EXPENDITURES	81.69	$ 24,658,021	$ 6,014,460	$ 2,494,870	$ 15,049,069	$ 7,114,082

* NOTE: These are unaudited numbers

CITY OF OAKLAND HUMAN SERVICES DEPARTMENT
Helping our City grow strong!

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Memorandum

TO: Public Safety and Services Violence Prevention Oversight Commission (SSOC)

FROM: Peter Kim, Manager, Oakland Unite, Human Services Department

DATE: June 17, 2016

SUBJECT: Termination of Grant Agreement with Volunteers of America- Northern California Northern Nevada and New Grant Agreement with Abode Services to Provide Housing Case Management Services

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Purpose: Oakland Unite staff will provide information about the termination of a grant agreement with Volunteers of America-Northern California Northern Nevada (VOA-NCNN) and plans to secure a new grant agreement with Abode Services for housing case management services for discussion and action by Public Safety and Services Violence Prevention Oversight Commission (SSOC) members.

History: In November and December 2015, SSOC and City Council approved the grant awards for available Public Safety and Services Violence Prevention Act (Measure Z) funding, which included a recommendation to enter into a grant agreement with VOA-NCNN for $116,000 annually to provide housing case management services to Reentry/Oakland Unite participants in the Oakland PATH Rehousing Initiative (OPRI) program developed by the Community Housing Services division of the Human Services Department.

Update: Due to breach of contract, Oakland Unite (OU) has terminated the current grant agreement with VOA-NCNN, effective July 31, 2016. In order to avoid a break in services for current OPRI participants, OU has arranged for Abode Services to provide housing case management services for the remaining grant term- August 1, 2016 to June 30, 2017 with a one-year option to renew.

Abode Services was selected due to the agencies current engagement as the Housing Services provider for OPRI who has served the current OPRI Reentry/OU clients and for their expertise in managing relationships with key program partners. Abode Services is uniquely positioned to provide high quality, housing case management services that align with OPRI goals and objectives without a break in services to clients who are currently housed. Abode Services has also developed competency providing housing case management to high-risk individuals through a contract with Alameda County Probation. To provide continuity, Abode Services intends to maintain the current VOA-NCNN housing case manager who has provided support to the OPRI Reentry clients and established trusting relationships over past several years.

Background: OPRI is a 'Housing First' model that seeks to place high-needs individuals in permanent housing along with targeted housing case management. The provision of housing case management to OPRI participants is central to OPRI's success. Since 2010, the OPRI strategy has successfully housed more than 190 formerly homeless Oakland residents (including close to 50 Reentry participants) with subsidies provided by the Oakland Housing Authority (OHA), and services and program administration provided by service providers under contracts with the City of Oakland. OPRI helps clients living in homeless encampments, exiting the criminal justice system, living in shelters, and emancipating from foster care to move into permanent housing with targeted services and subsidies.

TO: **SAFETY & SERVICES OVERSIGHT COMMISSION (SSOC)**
FROM: **Reygan Harmon**
SUBJECT: Third Party Evaluation Recommendation for Ceasefire Evaluation
DATE: June 20, 2016

Attached is the report which will go to the City Council Public Safety Committee with the recommendation for the Ceasefire evaluator. This item is before the SSOC for discussion and action to push forward a recommendation to the Public Safety Committee where this item will be heard on July 12, 2016.

CITY OF OAKLAND

AGENDA REPORT

TO:	Sabrina B. Landreth City Administrator	**FROM:**	Paul Figueroa Oakland Police Dept.
SUBJECT:	2016 Ceasefire Evaluation Contract	**DATE:**	June 3, 2016

City Administrator Approval Date:

RECOMMENDATION

Staff Recommends That The City Council Approve A Resolution: Authorizing The City Administrator Or Designee To: 1) Enter Into A Professional Services Agreement With Northeastern University, And Its Sub-Consultant Yale University, For The Period Of August 1, 2016 Through July 31, 2018 In An Amount Not To Exceed Five Hundred Thousand Dollars ($500,000), For A Process And Impact Evaluation Of The Oakland Police Department's (OPD) Ceasefire Strategy; And 2) Waive The Local And Small Business Enterprise Programs (L/SLB) Provisions For The Purchase Of Professional Services.

EXECUTIVE SUMMARY

The City of Oakland and OPD implemented a strategy known as Ceasefire in 2012. The Strategy consists of a multi-organizational collaborative approach to confronting individuals within social groups and/or criminal gangs (gang/group) who engage in gun-related crimes. The residents of Oakland approved the Safety and Services Act, known as Measure Z, in 2014 to fund police, fire, emergency response services, and community strategies for at risk youth and young adults, and to specifically support the Ceasefire Strategy. Measure Z mandated an oversight committee and also requires that three percent of all tax proceeds be used for program evaluations; OPD has designated $250,000 per year for two years to fund an evaluation of its Ceasefire Strategy implementation. In designing a Request for Quote (RFQ), OPD reviewed the Ceasefire Strategies of other cities as well as the limited number of evaluations already conducted. This research informed the scope of services integrated into the RFQ issued in March 2016. OPD only received one submission from this RFQ; however, the submission is backed by national Ceasefire experts who have led the only existing Ceasefire Strategy evaluations undertaken to date.

BACKGROUND / LEGISLATIVE HISTORY

Over the past 40 years, Oakland's homicide rate has averaged 100 persons per year. In 2012 in response to a significant increase in violent crime, the City of Oakland, in partnership with

concerned community and faith leaders, decided to implement the Ceasefire strategy to reduce shootings and homicides. Ceasefire is a data-driven violence-reduction strategy coordinated through law enforcement, social services, and the community. The Ceasefire Strategy targets gang/group individuals at a high risk for becoming both perpetrators and victims of gun violence.

A hallmark of the Ceasefire Strategy is the "call in." At a call in, gang/group members are invited to a meeting with OPD officers as well as other representatives from law-enforcement, community-based agencies, and faith-based organizations. At each call-in, Ceasefire leaders explain to invitees that OPD knows who they are and that they were invited to the call-in because of known connections to violent crime. Ceasefire leaders explain that OPD and related law-enforcement will pursue aggressive law enforcement and enhanced prosecution if the violence persists. Ceasefire leaders also offer crime alternatives and services (such as counseling and job training) to gang/group members. This "carrot-and-stick approach" is achieved by a high level of collaboration and commitment by all Ceasefire Strategy partners.

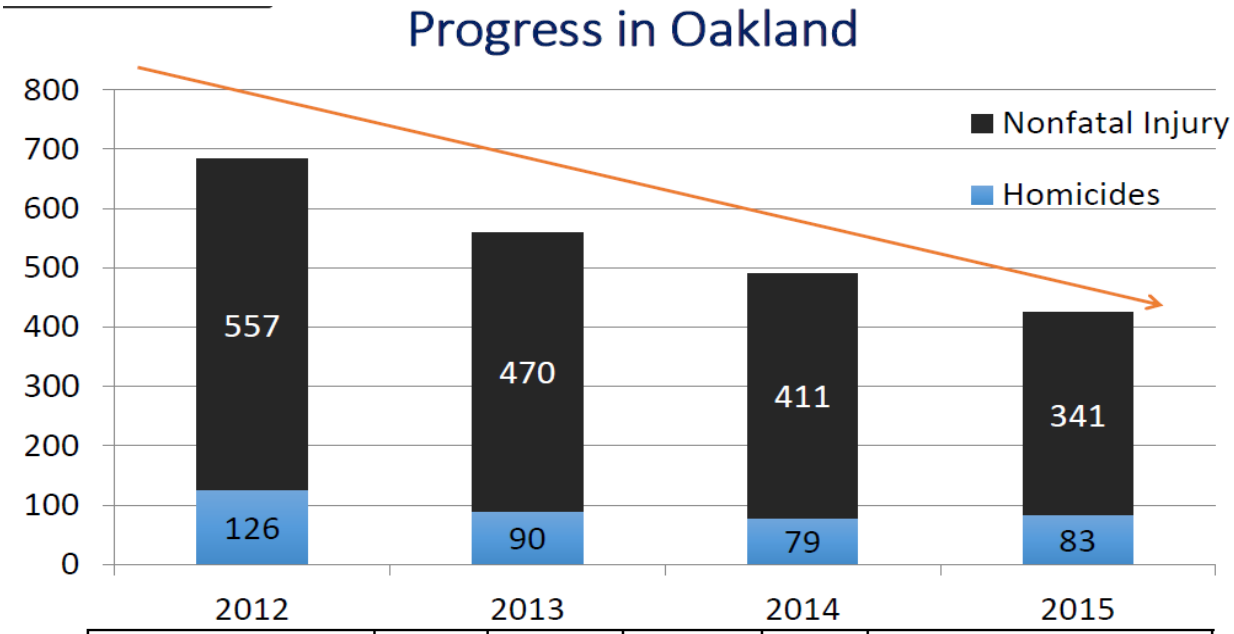
The strategy combines the best of community energies, social services, and strategic law enforcement to reduce gun gang/group gun violence far more effectively than these entities operating alone. This City-community collaboration has held three primary goals for the Ceasefire Program:

1. Reduce gang/group related shootings and homicides;
2. Reduce the rates of criminal recidivism by individuals within groups/gangs that are the focus of the strategy; and
3. Improve community police relationships.

Since 2012, the Oakland Police Department, Human Services Department, community members, faith leaders, and service providers have worked together to implement this strategy.

The City has since experienced a 34 percent reduction in homicides, and a 39percent reduction in shootings, with a combined sustained 38% reduction in these categories since the strategy was implemented in 2012. Table 1 below summarizes these crime reduction statistics.

Table 1: Homicides and Non-Fatal Shootings in Oakland: 2012-2015



	2012	2013	2014	2015	Cumulative, 2012-2015
Homicides	126	90	79	83	
% change from prior yr		-29%	-12%	5%	**-34%**
Nonfatal Injury	557	470	411	341	
% change from prior yr		-16%	-13%	-17%	**-39%**
Total Injury	683	560	490	424	
% change from prior yr		-18%	-13%	-13%	**-38%**

Although this decline is remarkable, OPD recognizes that a vast majority of homicides are a direct result of gun violence and that there is still significant work to be done. Additionally, after four years of Ceasefire Strategy implementation, staff, elected officials, and the community are eager to better understand the extent to which the implementation of this strategy directly impacted shooting and homicide rates. The partnership also wishes to better understand how the strategy impacted outcomes for the program participants.

The Safety and Services Act of 2014 (Measure Z) and Evaluation Requirements

In July 2014 the City Council adopted Resolution No. 85149 C.M.S., which sent the Safety and Services Act (Measure Z) to the November 4, 2014 General Municipal Election ballot. The voters of the City of Oakland adopted Measure Z with 77.49 percent of the vote. Measure Z authorizes a parcel tax and parking tax surcharge for a period of 10 years in order to improve police, fire, and emergency response services, community strategies for at risk youth and young adults, and to specifically support the Ceasefire Strategy. OPD now invests over two million dollars out of its annual $13,150,968 annual share of the Measure Z revenues into implementing the Ceasefire Strategy. OPD has designated $250,000 per year for a Ceasefire Strategy-specific evaluation.

The Safety and Services Act creates the Safety and Services Oversight Commission (SSOC) to evaluate, inquire, and review the administration, coordination, and evaluation of strategies and practices mandated by the Act. The Safety and Services Act, Section 3C states that three percent (3%) of the total funds collected by Measure Z shall be set aside annually "for audit and evaluation of the programs, strategies and services funded by this measure, and to support the work of the Commission." Section 4B states that the City must perform an annual program evaluation, which includes:

- "Performance analysis and evidence that policing and violence prevention/intervention programs and strategies are progressing toward the desired outcomes;" and
- "Evaluations will consider whether programs and strategies are achieving reductions in community violence and serving those at the highest risk. Short-term successes achieved by these strategies and long-term desired outcomes will be considered in the program evaluations."

ANALYSIS AND POLICY ALTERNATIVES

OPD wishes to enter into a contract with Northeastern University, And Its Sub-Consultant Yale University, to ensure compliance with the Measure Z annual evaluation requirement. Additionally, OPD hopes to collaborate with research partners to help ensure that the Ceasefire Strategy program implementation is well-designed and executed and best leverages all available resources. OPD hopes to find answers as to whether reductions in gun shootings have been due to the Ceasefire implementation, or whether the sustained reductions have more to do with other factors such as displacement, gentrification or seasonal patterns. This evaluation aims at giving the City Council, the community and other City leaders the best assessment possible as to what impact (if any) this strategy contributes to reducing violence and whether through the implementation of this strategy the City saw a return on its investment.

If the professional services contract for the program evaluation is approved by the City Council, the evaluation team would begin work in August 2016. The full evaluation is projected to conclude by July 2018. The evaluation of the OPD Ceasefire Strategy will not include an evaluation of the Human Services Department (HSD) Ceasefire component, known as "Oakland Unite."

RFQ Scope of Services

The RFQ issued in March 2016 stipulated the several criteria for the evaluation design based upon the three primary Ceasefire Strategy goals:

Goal 1: Reduce Gang/Group Related Shootings and Homicides

- Conduct a rigorous quasi-experimental evaluation that uses propensity score matching[1] techniques to develop matched treatment gangs/groups and comparison gangs/groups. Growth curve regression models will be used to estimate the main impacts of Ceasefire on gun violence trends.

- The evaluation team will use social network analysis data[2] (see Figure 1) to identify and examine the social connections amongst Oakland gangs/groups.

- Community & City Impacts - The evaluation team will also use a quasi-experimental design to assess the impact of the strategy on homicide and shooting trends in specific neighborhoods and across the city. Once the units of analysis are defined, the evaluation team will begin developing detailed information on these locations for eventual matching into treatment and comparison groups. Geographic locations of treated and untreated groups/gangs will be identified through qualitative mapping exercises and by drawing on existing OPD gang intelligence information. They will then determine whether particular units intersect with gang/group locations. The team will then collect systematic place-based information by drawing on the knowledge of Oakland Ceasefire practitioners and available official data on place characteristics (i.e. census tracts). Propensity score statistical matching will then be applied to develop equivalent treatment and control place-based groups.

- The evaluation team will conduct analyses of city-wide homicide and shooting trends between 2011 and 2016. Time series analysis will be used to determine whether the Ceasefire Strategy was associated with a statistically-significant reduction in serious violence, controlling for secular trends, seasonal variations, and rival causal factors.

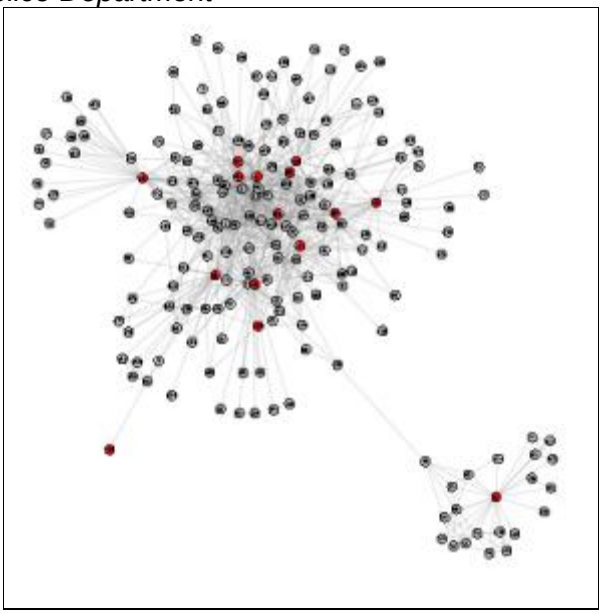
Goal 2: Decrease Recidivism and Incarceration Rates of Participants

- The evaluation team will use a quasi-experimental design to examine how the Ceasefire Strategy influences individual recidivism and risk for incarceration for gang/group members who attend call-in sessions relative to control groups. The evaluation team will use statistical matching to identify control group members by comparing the characteristics (e.g. age, sex, gang membership, prior criminal history and other relevant variables) of individuals from a broader pool of potential matches to the characteristics of gang/group members who actually attended a call-in or received a custom notification.

[1] A statistical matching technique that attempts to estimate the effect of a treatment, policy, or other intervention by accounting for the bias from confounding variables that could be found in an estimate of the treatment effect obtained from simply comparing outcomes among units that received the treatment versus those that did not.

[2] Social network analysis looks at social relationships in terms of nodes (representing individual actors within the network) and ties (which represent relationships between the individuals, gang/group affiliation). These networks are often depicted in a social network diagram, where nodes are represented as points and ties are represented as lines.

Figure 1: Social Network Diagram, as developed by Yale Professor Andrew V. Papachristos's work with the Chicago Police Department



Goal 3: Strengthen Police-Community Relations

- The evaluation team will develop a retrospective case study examining how the Ceasfire Strategy implementation may have impacted police-community relations; nearly four years have passed since the first Ceasefire call-in so the evaluation cannot look at pre-Ceasefire data.

- Evaluation team members will use individual interviews and focus groups to develop a rich, qualitative account of the perspectives of varied criminal justice, social service, and community-based organizations on the trajectory of Ceasefire and how it succeeded or failed to change police-community relations.

RFQ Bidder Submission Evaluation

OPD conducted research on the Ceasefire Strategies and evaluations of other cities to better understand how those evaluations provided insight to the respective police departments. This research helped OPD to formulate a RFQ process, which was presented to the SSOC in January and February 2016. The chosen RFQ qualifications include:

Relevant Experience

a. The evaluator has demonstrated experience with process and impact evaluations of partnership-based gun violence reduction strategies, like Ceasefire, at both the individual and community levels.
b. The evaluator has evaluated such interventions, and published peer reviewed findings, in at least three U.S. cities.
c. The valuator has demonstrated expertise in applying social network analysis in the context of evaluating violence reduction initiatives.

d. The evaluator has demonstrated expertise in evaluating procedural justice-informed public safety interventions.
e. The evaluator has demonstrated expertise in all of the following components of the Ceasefire strategy: data analysis, call-ins and custom notifications, support and outreach, and law enforcement policy and practice.
f. The evaluator has prior experience and ability to work with City staff, community groups, and other stakeholders.

Qualifications
a. Evaluator has published such evaluations in peer-reviewed journals with national circulation (such as American Journal of Sociology, Criminology & Public Policy, American Journal of Public Health)
b. Professional background and qualifications of team members and firms comprising the team.

Organization
a. Current workload, available staff and resources.
b. Capacity and flexibility to meet schedules, including any unexpected work.
c. Ability to perform on short notice and under time constraints.
d. Ability to perform numerous projects at the same time.

Approach
a. Understanding of the nature and extent of the services required.
b. A specific outline of how the work will be performed.
c. Awareness of potential problems and providing possible solutions.
d. Special resources the team offers that are relevant to the successful completion of the project.

RFQ Submission

OPD conducted a Request for Quote (RFQ) process, which was approved by the SSOC. The RFQ was issued in March 2016 and advertised in the Oakland Tribune (Bay Area News Group) and to all firms who register their products and services under the relevant codes[3] in the City's iSupplier system.

OPD received several inquiries from potential bidders, and ultimately received one complete submission, from a team of Northeastern University and Yale University evaluation experts. The City organized an interview panel composed of subject matter experts, concerned community members, and city staff. The interview panel found that the experts at the Northeastern University School of Criminology and Criminal Justice, along with sub-consultant Yale University Department of Sociology, met or exceeded the scope of services outlined in the RFQ, as their bid articulated a deep expertise in the field of criminology and crime prevention programmatic analysis. The team consists primarily of Dr. Anthony Braga, Dr. Andrew Papachristos, Dr. Jack McDevitt, and Dr. Gregory Zimmerman.

[3] 541720-Research and Development in the Social Sciences and Humanities; and 541611-Administrative Management and General Management Consulting Services

Dr. Anthony Braga will serve as the principal investigator for the proposed evaluation work. He will oversee all project activities including the development of the research design, data collection instruments, databases, and statistical models; the supervision of graduate students in data collection, entry, and analysis; the completion of a retrospective process evaluation; the execution of statistical analyses to estimate program impacts; interpretation of key evaluation findings; report writing; and the presentation of results to Oakland City Officials and local community members.

Dr. Andrew Papachristos will lead the social network analysis work and collaborate with the other investigators on the impact evaluation. He will lead the development of databases on group/gang network relationships. His team will collect and analyze data on fatal and non-fatal shootings by specific group/gangs over time, and analyze recidivism patterns. Papachristos will also help with report writing and the presentation of results to Oakland City Officials and local community members.

Dr. Jack McDevitt will lead the development of a retrospective process evaluation of the Oakland Ceasefire Strategy implementation. With graduate student assistants, he will review and synthesize program documents and process measures such as arrests, prosecutions, call-in attendance, and use of available social services and programs. McDevitt will help with the interpretation of impact evaluation findings, report writing, and the presentation of results to Oakland City Officials and local community members.

Dr. Gregory Zimmerman will work on the development of the research design, data collection methods, and statistical modeling of program impacts. In particular, he will collaborate with the other investigators on the development of hierarchical linear models to estimate Ceasefire Strategy impacts on serious violence in specific areas of Oakland. His modeling will also be used to assess changes to gun offending trajectories of treated gangs. Zimmerman will help with the interpretation of key evaluation findings and report writing.

The Braga-Papachristos-McDevitt- Zimmerman research team has been involved in the only known Ceasefire Strategy evaluations that have been published and cited in academic journals. Additionally, they are national experts in Ceasefire and evaluations of the strategy (including an evaluation of the Stockton, CA Ceasefire Strategy). Therefore, OPD believes that this research team is highly qualified to provide a high-caliber Ceasefire Strategy process and impact evaluation, even though this research team provided the only submission to the RFQ. Staff is recommending approval of this resolution to authorize a professional services contract for a process and impact evaluation, and for the local small business requirement to be waived.

FISCAL IMPACT

Approval of this resolution will award a professional services contract to Northeastern University and sub-consultant Yale University in the total amount of $500,000 over a period of 24 months, as noted in the table below.

Time Period	Amount
August 1, 2016-July 31, 2017	$250,000
August 1, 2017-July 31, 2018	$250,000
Total	**$500,000**

No additional funds are being requested to enter into this professional services evaluation contract. As noted above in this report, OPD will utilize $250,000 per year from funds allocated to OPD from the voter-approved Safety and Services Act (Measure Z). Sufficient funds are available to award the contract in the accounts as noted below.

Fund Source	Organization	Account	Project	Program	Amount
2252	108630	54919	0000000	PS37	$500,000

PUBLIC OUTREACH / INTEREST

OPD recognizes that many members of the public are deeply concerned with the City's violent crime prevention strategies. The Safety and Services Oversight Commission (SSOC) provides oversight the OPD's, as well as the Human Services Department's separate Measure Z-funded programs. OPD will provide regular reports to the SSOC regarding the process and impact evaluation, should the City Council approve this professional services contract resolution.

COORDINATION

Staff collaborated with the Controller's Bureau and the Contract Compliance Office in the production of this report. The Office of the City Attorney reviewed the Report and Resolution as to form and legality.

SUSTAINABLE OPPORTUNITIES

Economic: Oakland's reputation as a violent city impacts its ability to attract business. Businesses that create jobs will be more attracted to the City of Oakland as homicides and gun crimes decrease and people feel that the City is becoming safer. The Ceasefire Strategy plays a pivotal role in helping the City to lower violent crime.

Environmental: No environmental opportunities are identified in this report.

Social Equity: All residents in Oakland deserve to live in neighborhoods free of gunfire and homicides. Gun violence arguably impacts most directly residents who live in less advantaged parts of the City. Through an evaluation of OPD's Ceasefire Strategy, the City is making efforts to make every neighborhood in Oakland safer.

ACTION REQUESTED OF THE CITY COUNCIL

Staff Recommends That The City Council Approve A Resolution: Authorizing The City Administrator Or Designee To: 1) Enter Into A Professional Services Agreement With Northeastern University, And Its Sub-Consultant Yale University, For The Period Of August 1, 2016 Through July 31, 2018 In An Amount Not To Exceed Five Hundred Thousand Dollars ($500,000), For A Process And Impact Evaluation Of The Oakland Police Department's (OPD) Ceasefire Strategy; And 2) Waive The Local And Small Business Enterprise Programs (L/SLB) Provisions For The Purchase Of Professional Services.

For questions regarding this report, please contact Reygan E. Harmon, Ceasefire Program Director, at (510) 777-8675.

Respectfully submitted,

Paul Figueroa
Oakland Police Department

Reviewed by:
Tim Birch, Police Services Manager I,
OPD, Office of the Chief, Research & Planning

Prepared by:
Reygan E. Harmon, Project Director
Oakland Police Department

Bruce Stoffmacher, Legislation Manager
OPD, Office of the Chief, Research & Planning